

Academy of Arts and Knowledge
aka Northern Colorado Academy of Arts and Knowledge
4800 Wheaton Drive, Fort Collins, CO 80525

Board Meeting Agenda for Tuesday, March 9, 2021 at 4:00pm

[Zoom Link](#)

Meeting ID: 835 6825 0961

Passcode: AAK4800

I. OPENING SECTION

- A. Call to Order
- B. Board Members in attendance:
Kornfeld () Shapland () Simmons () Walser () Bowers ()
- C. Approval of Agenda
Motion by: _____ Seconded by: _____
Kornfeld () Shapland () Simmons () Walser () Bowers ()

II. REPORTS

- A. Secretary Report
 - Approval of minutes for January and February Board minutes
 - Motion by: _____ Seconded by: _____
Kornfeld () Shapland () Simmons () Walser () Bowers ()
- B. Treasurer Report
 - January Financials
- B. Executive Update

III. BUSINESS

- A. Enhanced School Year with Boys and Girls Club Partnership
 - Approval of Enhanced School Year Calendar
 - Motion by: _____ Seconded by: _____
Kornfeld () Shapland () Simmons () Walser () Bowers ()
 - Approval of partnership with Boys and Girls Club to offer programming during out of school days and before and after school
 - Motion by: _____ Seconded by: _____
Kornfeld () Shapland () Simmons () Walser () Bowers ()
- B. Board Member Search
- C. Strategic Planning
- D. Leader Evaluation

E. Non-Discrimination Training

F. League Conference Follow Up

IV. CLOSING SECTION

A. Next Meeting Date: 2021 April 13 at 4pm

B. Adjourned at

**Academy of Arts and Knowledge
aka Northern Colorado Academy of Arts and Knowledge
4800 Wheaton Drive, Fort Collins, CO 80525
Zoom Meeting ID: 896 4714 6325 Passcode: AAK4800**

I. OPENING SECTION

- A. Call to Order at: 16:02
- B. Board Members in attendance:
Bowers (X) Kornfeld (X) Shapland (X) Simmons (X) Walser (X)
- C. Motion to approve the agenda: Approved
Motion by: Simmons Seconded by: Bowers
Bowers (Aye) Kornfeld (Abstain) Shapland (Aye) Simmons (Aye) Walser (Aye)

II. REPORTS

- A. Secretary Report:
Motion to approve board meeting minutes from November: Approved
Motion by: Bowers Seconded by: Shapland
Bowers (Aye) Kornfeld (Abstain) Shapland (Aye) Simmons (Aye) Walser (Aye)
- B. Executive Summary
 - 1. CSI board approved school's renewal
 - 2. Dibels testing later in January and NWEA testing in February. WIDA testing ongoing.
 - 3. Lorna Floyd planning virtual assemblies.
 - 4. SEL meeting being held everyday.
 - 5. January 19 return to in-person schooling, with Fridays remaining remote.
 - 6. Exploring an enhanced calendar support by staff with six sections with breaks between
 - 7. Currently expecting applications for K-4 students
- C. Treasurer Report
 - 1. Quarterly Fiscal report pending next meeting.
 - 2. Grant received for 18K in chromebooks.
 - 3. New laptops for staff (\$500-600) and Smart TV's (\$750-2K) being evaluated
 - 4. Donation by Smart2Market to improve entrance of school. Thank You!
 - 5. League conference in March 3-5 Weds-Friday. Exploring attendance options

III. CLOSING SECTION

- A. Recurring meeting date discussed as 2nd Tuesday of each month.
- B. Next Meeting Date: 2021 February 09th 4:00 pm
- C. Adjourned at: 16:39

Academy of Arts and Knowledge
aka Northern Colorado Academy of Arts and Knowledge
4800 Wheaton Drive, Fort Collins, CO 80525
Zoom Meeting ID: 827 3666 4850 Passcode: AAK4800

I. OPENING SECTION

- A. Call to Order at: 16:12
- B. Board Members in attendance:
Bowers (X) Kornfeld (X) Shapland (Absent) Simmons (Absent) Walser (X)
- C. Motion to approve the agenda: Approved
Motion by: Walser Seconded by: Bowers
Bowers (Aye) Kornfeld (Abstain) Shapland (Absent) Simmons (Absent) Walser (Aye)

II. REPORTS

- A. Secretary Report:
Motion to approve board meeting minutes from January 2021: Tabled
- B. Executive Summary
 - 1. CSI contract pending final revisions
 - 2. CMAS testing window extended in to May.
Will be administered electronically.
 - 3. WIDA testing to be complete 12 March 2021.
- C. Treasurer Report
Motion to approve 2nd Quarter Financials from Oct.-Dec. 2020: Approved
Motion by: Walser Seconded by: Bowers
Bowers (Aye) Kornfeld (Abstain) Shapland (Absent) Simmons (Absent) Walser (Aye)

III. BOARD DISCUSSION of ENHANCED CALENDAR

- A. Extended-Day and Off-Day programs to be run in conjunction with Boys and Girls Club of Larimer County. Boys and Girls Club estimates the cost of program will be 163K of which AAK will share some yet undetermined share. Program will be structured, possibly with AAK staff running workshops during the breaks.

Board Meeting Minutes for Tuesday 09 February 2021 4:00 pm

- B. Review of Parent Completed parent surveys: Responses were 60% positive, 15% negative, with the remaining quarter of parents responding as neutral. Three most common negative parent concerns were: 1. Balancing different school schedules for multi-child families would be difficult; 2. Students would lose the benefits of summer break (time to be kids in warm weather and spend time with family); and 3. Timing is poor due to all the pandemic related upheaval. Pros and Cons were discussed among board.
- C. Next steps: 1. Determine budget of AAK contribution to program.
 - 2. Evaluate remainder of parent surveys.
 - 3. Talk with New Vision school in Loveland about their past relationship with the Boys and Girls Club

IV. CLOSING SECTION

- A. Recurring meeting date confirmed 2nd Tuesday of each month.
- B. Next Meeting Date: 2021 March 09th 4:00 pm
- C. Adjourned at: 17:37

Management Report

The Academy of Arts & Knowledge
For the period ended January 31, 2021



Prepared by
JP Consulting, LLC.

Prepared on
February 10, 2021

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Executive Summary

Balance Sheet

For the period ending January 31, 2021 the balance sheet for the Academy of Arts & Knowledge is healthy.

- Total Assets are \$921,405. Outstanding accounts receivable relate to emergency food services for December and January as well as the GEERs funding, IDEA funding and GT Screening.
- Total Liabilities are \$154,080; Contracts payable (utilities related to rental agreement) and Accrued Salary and benefits are most of the liability. Deferred revenue received up front for the READ and ELPA PD funds. As the funds are spent, the liability will be reduced, and the revenue will be recorded.
- Total Fund Balance is \$767,345. TABOR of \$58,000 and Unassigned/Unrestricted amounts of \$657,322. The net income for the current fiscal year on January 31, 2021 is \$52,023.

Revenues

For the period ending January 31, 2021 the Academy of Arts & Knowledge actual revenues total \$1,130,116, higher than the revised budget amount of \$1,043,967 or 8% higher. AAK would benefit from a supplemental budget process.

- Per Pupil funding is based on 183 sFTE (student full time equivalent); October Count was done on October 1, final amounts have been adjusted.
- Federal grant funds for GEER and SSRG have not been budgeted due to the timeline of receiving, spending, and reporting.
- Many grants are reimbursable and done on a quarterly basis; once reports are submitted the accounts receivable will be recorded as well as the related revenue
- Side notation: ELPA PD and READ funds were received in advanced, but are being represented as "unearned" revenue until the funds are spent

Expenditures

For the period ending January 31, 2021 total expenditure are \$1,078,093 and lower than the revised budgeted amount of \$1,091,924.

- Salaries are less than budgeted amounts due to the Minga Education Group's Payroll Protection Program Loan; no revenue or expenditures were recorded due to GAAP regulations. Salary and Benefits account for \$604,388 or 55.35% of actual expenditures

Instructional vs Support Services

Instructional expenditures for the period ending January 31, 2021 totaled \$471,038 or 43.69% of total actual expenditures, while Support Services (excluding food services) totaled \$584,829 or 54.24% of total actual expenditures.

Food service expenditures total \$22,226 and is 2.06% of actual expenditures

The federally funded CARES grant started in March 2020. Actual grant to date expenditures are \$93,305. This grant has been fully expended and funds received.

Balance Sheet

As of January 31, 2021

| | Total |
|--|------------------|
| ASSETS | |
| Current Assets | |
| Bank Accounts | |
| 1072 Bill.com Money Out Clearing | -3,219 |
| 8101000 US Bank Operating | 527,063 |
| 8101001 US Bank Reserve | 339,948 |
| 8101003 PayPal Bank | 971 |
| 8101074 US Bank Student Activity | 6,333 |
| 8103000 Debit Card | 6,949 |
| 8109074 US Bank Gift Card Fundraiser | 2,539 |
| Total Bank Accounts | 880,584 |
| Accounts Receivable | |
| 8153000 Accounts Receivable (A/R) | 0 |
| 8131001 Default QBO AR | 40,821 |
| Total 8153000 Accounts Receivable (A/R) | 40,821 |
| Total Accounts Receivable | 40,821 |
| Total Current Assets | 921,405 |
| TOTAL ASSETS | \$921,405 |
| LIABILITIES AND EQUITY | |
| Liabilities | |
| Current Liabilities | |
| Accounts Payable | |
| 7421000 Accounts Payable (A/P) | 17,231 |
| Total Accounts Payable | 17,231 |
| Credit Cards | |
| 7421001 American Express | 1,049 |
| Total Credit Cards | 1,049 |
| Other Current Liabilities | |
| 7431000 Contracts Payable | 31,852 |
| 7461000 Accrued Salary & Benefit | 101,336 |
| 7482001 Deferred Revenue READ | 836 |
| 7482004 Deferred Revenue ELPA PD 3140 | 1,756 |
| Total Other Current Liabilities | 135,780 |
| Total Current Liabilities | 154,060 |
| Total Liabilities | 154,060 |
| Equity | |
| 6721000 Fund Balance TABOR | 58,000 |
| 6770000 Fund Balance Unassigned | 580,832 |
| 6770074 Fund Balance Unassigned F74 | 5,751 |
| 6790000 Unrestricted Net Assets | 70,738 |
| Net Income | 52,023 |

| | Total |
|-------------------------------------|------------------|
| Total Equity | 767,345 |
| TOTAL LIABILITIES AND EQUITY | \$921,405 |

FY2021 REVISED Budget vs Actuals

July 2020 - January 2021

| | | | | Total |
|---|------------------|------------------|---------------|-----------------|
| | Actual | Budget | over Budget | % of Budget |
| INCOME | | | | |
| 1000 Revenue Local Sources | | | | |
| 1510000 Interest on Investments | 54 | 175 | -121 | 31.00 % |
| 1740000 Technology Fees | | 5,250 | -5,250 | |
| 1750000 Fundraising | 14,329 | 5,831 | 8,498 | 246.00 % |
| 1900004 Activity / Student fees | 350 | | 350 | |
| 1920001 Donations | | 581 | -581 | |
| 1956001 Food Sales, paid by parents | 1,342 | 4,610 | -3,268 | 29.00 % |
| 1990000 Miscellaneous | 296 | 581 | -285 | 51.00 % |
| Total 1000 Revenue Local Sources | 16,371 | 17,028 | -657 | 96.00 % |
| 3000 Revenue State Sources | | | | |
| 3954001 ST Capital Construction 3113 | 32,430 | 29,463 | 2,967 | 110.00 % |
| 3954002 ST Mill Levy Equalization 3951 | 33,825 | 32,774 | 1,051 | 103.00 % |
| 3954003 ST READ Act 3206 | 12,612 | 8,022 | 4,590 | 157.00 % |
| 3954004 ST ECEA SPED 3130 | 20,944 | 12,215 | 8,729 | 171.00 % |
| 3954005 ST ELP 3140 | 1,568 | | 1,568 | |
| 3954006 ST ELPA 3139 | 0 | 1,415 | -1,415 | 0.00 % |
| 3954007 ST ECEA GT 3150 | 697 | 703 | -6 | 99.00 % |
| 3954008 ST At Risk 3235 | | 1,100 | -1,100 | |
| 3954010 STATE GT Screening Grant 3228 | 304 | 349 | -45 | 87.00 % |
| 3954011 GEER State #6425 | 6,835 | | 6,835 | |
| 3956000 ST Lunch K-2 Reimb 3169 | 3 | 280 | -277 | 1.00 % |
| 3956001 STATE Start Smart Grant 3164 | 2 | 110 | -108 | 2.00 % |
| Total 3000 Revenue State Sources | 109,220 | 86,431 | 22,789 | 126.00 % |
| 4000 Revenue Federal Sources | | | | |
| 4954000 FED Title I 4010 | | 17,073 | -17,073 | |
| 4954001 FED IDEA Part B 4027 | 22,568 | 15,547 | 7,021 | 145.00 % |
| 4954002 FED Title III 4367 | | 3,110 | -3,110 | |
| 4954003 FED School Lunch Reimb 4555 | 17,966 | 11,390 | 6,576 | 158.00 % |
| 4954004 FED Title III 4365 | | 622 | -622 | |
| 4954005 FED CARES 4012 | 92,295 | 57,827 | 34,468 | 160.00 % |
| 4954007 FED US Commodities Grant 4550 | | 4,326 | -4,326 | |
| 4954008 FED Breakfast Reimb Grant 4553 | 7,417 | 2,945 | 4,472 | 252.00 % |
| 4954010 FED Title IA Homeless 9202 | | 800 | -800 | |
| 4954011 FED SSRG#6012 | 18,000 | | 18,000 | |
| Total 4000 Revenue Federal Sources | 158,246 | 113,640 | 44,606 | 139.00 % |
| 5000 Revenue Other Sources | | | | |
| 5710000 State Share Per Pupil Revenue | 846,279 | 826,868 | 19,411 | 102.00 % |
| Total 5000 Revenue Other Sources | 846,279 | 826,868 | 19,411 | 102.00 % |
| Total Income | 1,130,116 | 1,043,967 | 86,149 | 108.00 % |
| GROSS PROFIT | 1,130,116 | 1,043,967 | 86,149 | 108.00 % |

| | | | | Total |
|---|----------------|----------------|----------------|----------------|
| | Actual | Budget | over Budget | % of Budget |
| EXPENSES | | | | |
| 0100 Salaries | | | | |
| 0110103 Salaries BAA Extended Care | | 40,271 | -40,271 | |
| 0110105 Salary Admin/Principal | 52,175 | 49,581 | 2,594 | 105.00 % |
| 0110106 Salary Admin VP | 25,458 | 37,919 | -12,461 | 67.00 % |
| 0110201 Salary Teacher | 291,023 | 285,502 | 5,521 | 102.00 % |
| 0110202 Salary SPED 3130 | 18,004 | 39,928 | -21,924 | 45.00 % |
| 0110233 Salary Nurse | 1,513 | 3,690 | -2,177 | 41.00 % |
| 0110234 Salary Occupational Therapist | 8,412 | 4,284 | 4,128 | 196.00 % |
| 0110236 Salary Psychologist | 15,061 | 18,480 | -3,419 | 82.00 % |
| 0110238 Salary SLP 3130 | 12,375 | 6,720 | 5,655 | 184.00 % |
| 0110382 Salary IT Tech | 3,051 | | 3,051 | |
| 0110409 Salary Health Aide | 9,723 | 2,000 | 7,723 | 486.00 % |
| 0110415 Salary Paraprofessional | 34,926 | 9,520 | 25,406 | 367.00 % |
| 0110500 Salary Admin Support | 1,933 | 24,773 | -22,840 | 8.00 % |
| 0110506 Salary General Office | 10,695 | | 10,695 | |
| 0110608 Salary Custodian | 19,431 | 20,930 | -1,499 | 93.00 % |
| 0120207 Salary Substitutes | 4,384 | 5,335 | -951 | 82.00 % |
| Total 0100 Salaries | 508,164 | 548,933 | -40,769 | 93.00 % |
| 0200 Employee Benefits | | | | |
| 0211105 Life EAP ELPI Principal | 65 | 35 | 30 | 185.00 % |
| 0211106 Life EAP ELPI Admin Assist Principal | 52 | 35 | 17 | 148.00 % |
| 0211201 Life EAP ELPI Teacher | 906 | 434 | 472 | 209.00 % |
| 0211202 Life EAP ELPI SPED ECEA 3130 | 177 | 35 | 142 | 506.00 % |
| 0211207 Life EAP ELPI Substitutes | 47 | | 47 | |
| 0211233 Life EAP ELI Nurse | 19 | | 19 | |
| 0211234 Life EAP ELI - OT/PT | 11 | 35 | -24 | 31.00 % |
| 0211236 Life EAP ELPI Psychology | 24 | | 24 | |
| 0211238 Life EAP ELI - SLP | 19 | 35 | -16 | 53.00 % |
| 0211382 Life EAP ELPI I IT Tech | 26 | | 26 | |
| 0211409 Life EAP ELPI Health Aide | 24 | | 24 | |
| 0211415 Life EAP ELPI Paraprofessional | 34 | 35 | -1 | 97.00 % |
| 0211500 Life EAP ELPI Business Support | 39 | | 39 | |
| 0211506 Life EAP ELPI Business / General Office | 32 | 168 | -136 | 19.00 % |
| 0211608 Life EAP ELPI Custodial | 49 | 70 | -21 | 70.00 % |
| 0220105 Med/FICA Principal | 4,000 | 3,794 | 206 | 105.00 % |
| 0220106 Med/FICA VP | 1,948 | 2,898 | -950 | 67.00 % |
| 0220201 Med/FICA Teacher | 23,128 | 21,833 | 1,295 | 106.00 % |
| 0220202 Med/FICA SPED ECEA 3130 | 1,366 | 1,876 | -510 | 73.00 % |
| 0220207 Med/FICA Subs | 398 | 410 | -12 | 97.00 % |
| 0220233 Med/FICA Nurse | 116 | 280 | -164 | 41.00 % |
| 0220234 Med/FICA Occupational Therapist ECEA 3130 | 644 | 329 | 315 | 196.00 % |
| 0220236 Med/FICA Psychologist ECEA 3130 | 1,152 | 1,414 | -262 | 81.00 % |

| | | | | Total |
|--|----------------|----------------|---------------|-----------------|
| | Actual | Budget | over Budget | % of Budget |
| 0220238 Med/FICA SLP ECEA 3130 | 947 | 511 | 436 | 185.00 % |
| 0220382 Med/FICA IT Tech | 233 | | 233 | |
| 0220409 Med/FICA Health Aide | 744 | 155 | 589 | 480.00 % |
| 0220415 Med/FICA Paraprofessional | 2,610 | 728 | 1,882 | 358.00 % |
| 0220500 Med/FICA Admin Support | 148 | 1,869 | -1,721 | 8.00 % |
| 0220506 Med/FICA General Office | 818 | | 818 | |
| 0220608 Med/FICA Custodian | 1,486 | 1,603 | -117 | 93.00 % |
| 0250105 Health Dental Vision Administration | 4,271 | 3,801 | 470 | 112.00 % |
| 0250106 Health Dental Vision Admin Asst Principal | 2,862 | 3,283 | -421 | 87.00 % |
| 0250201 Health Dental Vision Teachers | 41,973 | 32,816 | 9,157 | 128.00 % |
| 0250202 Health Dental Vision SPED | 5,468 | 3,283 | 2,185 | 167.00 % |
| 0250506 Health Dental Vision General Office | | 3,157 | -3,157 | |
| 0290105 401K Match Admin | | 1,617 | -1,617 | |
| 0290201 401K Match Teachers | 388 | 3,619 | -3,231 | 11.00 % |
| 0290238 401K Match SLP | | 168 | -168 | |
| 0290500 401K Match Business Support | | 1,771 | -1,771 | |
| Total 0200 Employee Benefits | 96,224 | 92,097 | 4,127 | 104.00 % |
| 0300 Purchased Prof & Tech Services | | | | |
| 0313000 Bank Fees | 1,631 | 3,276 | -1,645 | 50.00 % |
| 0320000 Professional Development | | 3,000 | -3,000 | |
| 0320001 Professional Development Admin | 775 | | 775 | |
| 0320002 Payroll Services PEO | 10,931 | | 10,931 | |
| 0320003 Consulted Education Services | 110,251 | 110,250 | 1 | 100.00 % |
| 0328000 Assessments | 2,578 | 7,459 | -4,881 | 35.00 % |
| 0330000 Accounting Services | 4,464 | | 4,464 | |
| 0331000 Legal Services | 185 | 4,000 | -3,816 | 5.00 % |
| 0332000 Audit Services | 8,550 | 8,075 | 475 | 106.00 % |
| 0339000 SPED Services ECEA 3130 | | 2,008 | -2,008 | |
| 0339002 Background Checks | 680 | 1,000 | -320 | 68.00 % |
| 0340000 Marketing Services | 1,887 | 2,000 | -113 | 94.00 % |
| 0350000 Employee Training and Development | 2,354 | 3,829 | -1,475 | 61.00 % |
| 0399000 CDE PPR Admin Fee | 25,388 | 4,137 | 21,251 | 614.00 % |
| Total 0300 Purchased Prof & Tech Services | 169,673 | 149,034 | 20,639 | 114.00 % |
| 0400 Purchased Property Services | | | | |
| 0410000 Utilities | 31,852 | 47,670 | -15,818 | 67.00 % |
| 0411000 Water & Sewer | 2,317 | | 2,317 | |
| 0421000 Disposal Services | 54 | | 54 | |
| 0423000 Custodial Services | 1,575 | | 1,575 | |
| 0424000 Landscaping | 1,287 | | 1,287 | |
| 0430000 Repair & Maintenance | 3,012 | 2,000 | 1,012 | 151.00 % |
| 0441000 Rent or Lease of Buildings | 97,641 | 97,643 | -2 | 100.00 % |
| 0441001 Rent Management Fees | 3,493 | | 3,493 | |
| 0442000 Equipment Rental | 9,949 | 10,500 | -551 | 95.00 % |

| | | | | Total |
|---|----------------|----------------|----------------|-----------------|
| | Actual | Budget | over Budget | % of Budget |
| 0622000 Supplies Electricity | 9,585 | | 9,585 | |
| Total 0400 Purchased Property Services | 160,764 | 157,813 | 2,951 | 102.00 % |
| 0500 Other Purchased Services | | | | |
| 0522000 Property Insurance | 2,356 | | 2,356 | |
| 0525000 Unemployment Insurance | 11,609 | 8,666 | 2,943 | 134.00 % |
| 0526000 Workers Compensation | 4,481 | 5,250 | -769 | 85.00 % |
| 0527000 Multiple-Coverage Insurance | 12,085 | 9,373 | 2,712 | 129.00 % |
| 0530000 Telephone | 2,089 | 2,331 | -242 | 90.00 % |
| 0531000 Community Relations | 154 | | 154 | |
| 0533000 Postage | 33 | 600 | -567 | 6.00 % |
| 0534000 Internet | 1,662 | 1,778 | -116 | 94.00 % |
| 0540000 Advertising & Recruitment | 1,736 | | 1,736 | |
| 0572000 Food Manangement | 18,871 | 25,375 | -6,504 | 74.00 % |
| 0580000 Travel Registration & Entrance | | 500 | -500 | |
| 0594001 Platte Valley Detention Center | 819 | 1,000 | -181 | 82.00 % |
| 0595000 CDE 1% Overhead Fee | 3,740 | 24,808 | -21,068 | 15.00 % |
| 0596000 Auth. Fee School Breakfast 4553 | 254 | 165 | 89 | 154.00 % |
| 0596001 Auth. Fee Lunch & Snack | 695 | 605 | 90 | 115.00 % |
| 0633000 Commodities Expense 4550 | | 2,941 | -2,941 | |
| Total 0500 Other Purchased Services | 60,584 | 83,392 | -22,808 | 73.00 % |
| 0600 Supplies | | | | |
| 0610000 Supplies Elementary | 10,252 | 7,555 | 2,697 | 136.00 % |
| 0610001 Supplies Music | 24 | 500 | -476 | 5.00 % |
| 0610002 Supplies Office | 2,132 | 5,831 | -3,699 | 37.00 % |
| 0610003 Supplies Custodial | 12,452 | 8,169 | 4,283 | 152.00 % |
| 0610004 Supplies SPED 3130 | 216 | 3,000 | -2,784 | 7.00 % |
| 0610006 Supplies G&T 3150 | | 849 | -849 | |
| 0610007 Supplies Library | 299 | 300 | -1 | 100.00 % |
| 0610011 Supplies Health | 5,133 | 7,000 | -1,867 | 73.00 % |
| 0610012 Supplies Homeless | 99 | | 99 | |
| 0614074 Supplies Fundraiser F74 | 6,734 | | 6,734 | |
| 0621000 Supplies Natural Gas | 684 | | 684 | |
| 0630001 Supplies Food Services | 320 | 190 | 130 | 169.00 % |
| 0631000 Supplies Milk | 2,085 | 1,775 | 310 | 117.00 % |
| 0640000 Supplies Textbooks | 10,423 | 7,011 | 3,412 | 149.00 % |
| 0650000 Supplies Electronic Media Materials | 18,785 | 5,744 | 13,041 | 327.00 % |
| 0650001 Supplies Powerschool | 3,534 | 5,881 | -2,347 | 60.00 % |
| 0691000 Supplies Security | 440 | | 440 | |
| Total 0600 Supplies | 73,612 | 53,805 | 19,807 | 137.00 % |
| 0700 Property | | | | |
| 0730000 Equipment over \$1,500 | 6,853 | 5,000 | 1,853 | 137.00 % |
| Total 0700 Property | 6,853 | 5,000 | 1,853 | 137.00 % |
| 0800 Other Objects | | | | |

| | | | | Total |
|---|------------------|------------------|----------------|-----------------|
| | Actual | Budget | over Budget | % of Budget |
| 0810000 Dues & Fees | 1,668 | 1,850 | -182 | 90.00 % |
| 0890000 Miscellaneous Scholarships BAAC | 550 | | 550 | |
| Total 0800 Other Objects | 2,218 | 1,850 | 368 | 120.00 % |
| Total Expenses | 1,078,093 | 1,091,924 | -13,831 | 99.00 % |
| NET OPERATING INCOME | 52,023 | -47,957 | 99,980 | -108.00 % |
| NET INCOME | \$52,023 | \$ -47,957 | \$99,980 | -108.00 % |

FY2021 Profit and Loss by Fund / Grant

July 2020 - January 2021

| | 11 General Fund | 21 Food Svs Fund | 3130 SPED | 3140 ELPA | 3150 GT | 3228 GT Uni Screen | 3259 READ | 4012 CARES/CRF | 4027 IDEA Part B | 6012 SSRG | 6425 GEER | Total |
|---|-----------------|------------------|---------------|--------------|------------|--------------------|---------------|----------------|------------------|---------------|--------------|------------------|
| INCOME | | | | | | | | | | | | |
| 1000 Revenue Local Sources | | | | | | | | | | | | 0 |
| 1510000 Interest on Investments | 54 | | | | | | | | | | | 54 |
| 1750000 Fundraising | 14,329 | | | | | | | | | | | 14,329 |
| 1900004 Activity / Student fees | 350 | | | | | | | | | | | 350 |
| 1956001 Food Sales, paid by parents | | 1,342 | | | | | | | | | | 1,342 |
| 1990000 Miscellaneous | 296 | | | | | | | | | | | 296 |
| Total 1000 Revenue Local Sources | 15,030 | 1,342 | | | | | | | | | | 16,371 |
| 3000 Revenue State Sources | | | | | | | | | | | | 0 |
| 3954001 ST Capital Construction 3113 | 32,430 | | | | | | | | | | | 32,430 |
| 3954002 ST Mill Levy Equalization 3951 | 33,825 | | | | | | | | | | | 33,825 |
| 3954003 ST READ Act 3206 | | | | | | | 12,612 | | | | | 12,612 |
| 3954004 ST ECEA SPED 3130 | | | 20,944 | | | | | | | | | 20,944 |
| 3954005 ST ELP 3140 | | | | 1,568 | | | | | | | | 1,568 |
| 3954007 ST ECEA GT 3150 | | | | | 697 | | | | | | | 697 |
| 3954010 STATE GT Screening Grant 3228 | | | | | | 304 | | | | | | 304 |
| 3954011 GEER State #6425 | | | | | | | | | | | 6,835 | 6,835 |
| 3956000 ST Lunch K-2 Reimb 3169 | | 3 | | | | | | | | | | 3 |
| 3956001 STATE Start Smart Grant 3164 | | 2 | | | | | | | | | | 2 |
| Total 3000 Revenue State Sources | 66,254 | 5 | 20,944 | 1,568 | 697 | 304 | 12,612 | | | | 6,835 | 109,220 |
| 4000 Revenue Federal Sources | | | | | | | | | | | | 0 |
| 4954001 FED IDEA Part B 4027 | | | | | | | | | 22,568 | | | 22,568 |
| 4954003 FED School Lunch Reimb 4555 | | 17,966 | | | | | | | | | | 17,966 |
| 4954005 FED CARES 4012 | | | | | | | | 92,295 | | | | 92,295 |
| 4954008 FED Breakfast Reimb Grant 4553 | | 7,417 | | | | | | | | | | 7,417 |
| 4954011 FED SSRG#6012 | | | | | | | | | | 18,000 | | 18,000 |
| Total 4000 Revenue Federal Sources | | 25,383 | | | | | | 92,295 | 22,568 | 18,000 | | 158,246 |
| 5000 Revenue Other Sources | | | | | | | | | | | | 0 |
| 5710000 State Share Per Pupil Revenue | 846,279 | | | | | | | | | | | 846,279 |
| Total 5000 Revenue Other Sources | 846,279 | | | | | | | | | | | 846,279 |
| Total Income | 927,563 | 26,729 | 20,944 | 1,568 | 697 | 304 | 12,612 | 92,295 | 22,568 | 18,000 | 6,835 | 1,130,116 |
| GROSS PROFIT | 927,563 | 26,729 | 20,944 | 1,568 | 697 | 304 | 12,612 | 92,295 | 22,568 | 18,000 | 6,835 | 1,130,116 |
| EXPENSES | | | | | | | | | | | | |
| 0100 Salaries | | | | | | | | | | | | 0 |
| 0110105 Salary Admin/Principal | 51,478 | | | | 697 | | | | | | | 52,175 |
| 0110106 Salary Admin VP | 25,458 | | | | | | | | | | | 25,458 |
| 0110201 Salary Teacher | 244,925 | | 10,400 | 1,246 | | | 10,865 | 17,289 | | | 6,297 | 291,023 |
| 0110202 Salary SPED 3130 | | | 0 | | | | | | 18,004 | | | 18,004 |
| 0110233 Salary Nurse | 1,114 | | 0 | | | | | 399 | | | | 1,513 |
| 0110234 Salary Occupational Therapist | | | 8,412 | | | | | | | | | 8,412 |
| 0110236 Salary Psychologist | 0 | | 15,061 | | | | | | | | | 15,061 |
| 0110238 Salary SLP 3130 | 0 | | 12,375 | | | | | | | | | 12,375 |
| 0110382 Salary IT Tech | 2,029 | | | | | | | 1,022 | | | | 3,051 |
| 0110409 Salary Health Aide | 7,479 | | | | | | | 2,244 | | | | 9,723 |
| 0110415 Salary Paraprofessional | -362 | | 3,096 | | | | | 32,192 | | | | 34,926 |

| | 11 General Fund | 21 Food Svs Fund | 3130 SPED | 3140 ELPA | 3150 GT | 3228 GT Uni Screen | 3259 READ | 4012 CARES/CRF | 4027 IDEA Part B | 6012 SSRG | 6425 GEER | Total |
|---|-----------------|------------------|---------------|--------------|------------|--------------------|---------------|----------------|------------------|-----------|--------------|----------------|
| 0110500 Salary Admin Support | 1,933 | | | | | | | | | | | 1,933 |
| 0110506 Salary General Office | 10,471 | | | | | | | 224 | | | | 10,695 |
| 0110608 Salary Custodian | 10,673 | | | | | | | 8,758 | | | | 19,431 |
| 0120207 Salary Substitutes | 4,384 | | | | | | | | | | | 4,384 |
| Total 0100 Salaries | 359,582 | | 49,345 | 1,246 | 697 | | 10,865 | 62,128 | 18,004 | | 6,297 | 508,164 |
| 0200 Employee Benefits | | | | | | | | | | | | 0 |
| 0211105 Life EAP ELPI Principal | 65 | | | | | | | | | | | 65 |
| 0211106 Life EAP ELPI Admin Assist Principal | 52 | | | | | | | | | | | 52 |
| 0211201 Life EAP ELPI Teacher | 878 | | -25 | 4 | | | 45 | | | | 5 | 906 |
| 0211202 Life EAP ELPI SPED ECEA 3130 | 0 | | 131 | | | | | | 46 | | | 177 |
| 0211207 Life EAP ELPI Substitutes | 47 | | | | | | | | | | | 47 |
| 0211233 Life EAP ELI Nurse | 13 | | | | | | | 6 | | | | 19 |
| 0211234 Life EAP ELI - OT/PT | | | 11 | | | | | | | | | 11 |
| 0211236 Life EAP ELPI Psychology | | | 24 | | | | | | | | | 24 |
| 0211238 Life EAP ELI - SLP | | | 19 | | | | | | | | | 19 |
| 0211382 Life EAP ELPI I IT Tech | 19 | | | | | | | 8 | | | | 26 |
| 0211409 Life EAP ELPI Health Aide | 19 | | | | | | | 5 | | | | 24 |
| 0211415 Life EAP ELPI Paraprofessional | 14 | | | | | | | 20 | | | | 34 |
| 0211500 Life EAP ELPI Business Support | 39 | | | | | | | | | | | 39 |
| 0211506 Life EAP ELPI Business / General Office | 32 | | | | | | | | | | | 32 |
| 0211608 Life EAP ELPI Custodial | 34 | | | | | | | 15 | | | | 49 |
| 0220105 Med/FICA Principal | 4,000 | | | | | | | | | | | 4,000 |
| 0220106 Med/FICA VP | 1,948 | | | | | | | | | | | 1,948 |
| 0220201 Med/FICA Teacher | 19,470 | | 2,272 | 107 | | | 746 | | | | 534 | 23,128 |
| 0220202 Med/FICA SPED ECEA 3130 | 0 | | | | | | | | 1,366 | | | 1,366 |
| 0220207 Med/FICA Subs | 398 | | | | | | | | | | | 398 |
| 0220233 Med/FICA Nurse | 85 | | | | | | | 31 | | | | 116 |
| 0220234 Med/FICA Occupational Therapist ECEA 3130 | | | 644 | | | | | | | | | 644 |
| 0220236 Med/FICA Psychologist ECEA 3130 | 0 | | 1,152 | | | | | | | | | 1,152 |
| 0220238 Med/FICA SLP ECEA 3130 | 0 | | 947 | | | | | | | | | 947 |
| 0220382 Med/FICA IT Tech | 155 | | | | | | | 78 | | | | 233 |
| 0220409 Med/FICA Health Aide | 572 | | | | | | | 172 | | | | 744 |
| 0220415 Med/FICA Paraprofessional | -90 | | 237 | | | | | 2,463 | | | | 2,610 |
| 0220500 Med/FICA Admin Support | 148 | | | | | | | | | | | 148 |
| 0220506 Med/FICA General Office | 801 | | | | | | | 17 | | | | 818 |
| 0220608 Med/FICA Custodian | 816 | | | | | | | 670 | | | | 1,486 |
| 0250105 Health Dental Vision Administration | 4,271 | | | | | | | | | | | 4,271 |
| 0250106 Health Dental Vision Admin Asst Principal | 2,862 | | | | | | | | | | | 2,862 |
| 0250201 Health Dental Vision Teachers | 40,282 | | 524 | 211 | | | 956 | | | | | 41,973 |
| 0250202 Health Dental Vision SPED | 0 | | 2,853 | | | | | | 2,615 | | | 5,468 |
| 0290201 401K Match Teachers | 388 | | | | | | | | | | | 388 |
| Total 0200 Employee Benefits | 77,318 | | 8,788 | 322 | | | 1,747 | 3,484 | 4,027 | | 538 | 96,224 |
| 0300 Purchased Prof & Tech Services | | | | | | | | | | | | 0 |
| 0313000 Bank Fees | 1,631 | | | | | | | | | | | 1,631 |
| 0320001 Professional Development Admin | 775 | | | | | | | | | | | 775 |
| 0320002 Payroll Services PEO | 10,931 | | | | | | | | | | | 10,931 |
| 0320003 Consulted Education Services | 110,251 | | | | | | | | | | | 110,251 |
| 0328000 Assessments | 1,275 | | 998 | | | 305 | | | | | | 2,578 |

| | 11 General Fund | 21 Food Svs Fund | 3130 SPED | 3140 ELPA | 3150 GT | 3228 GT Uni Screen | 3259 READ | 4012 CARES/CRF | 4027 IDEA Part B | 6012 SSRG | 6425 GEER | Total |
|--|-----------------|------------------|------------|-----------|---------|--------------------|-----------|----------------|------------------|-----------|-----------|----------------|
| 0330000 Accounting Services | 4,464 | | | | | | | | | | | 4,464 |
| 0331000 Legal Services | 185 | | | | | | | | | | | 185 |
| 0332000 Audit Services | 8,550 | | | | | | | | | | | 8,550 |
| 0339002 Background Checks | 680 | | | | | | | | | | | 680 |
| 0340000 Marketing Services | 1,887 | | | | | | | | | | | 1,887 |
| 0350000 Employee Training and Development | 2,305 | | | | | | | 49 | | | | 2,354 |
| 0399000 CDE PPR Admin Fee | 25,388 | | | | | | | | | | | 25,388 |
| Total 0300 Purchased Prof & Tech Services | 168,322 | | 998 | | | 305 | | 49 | | | | 169,673 |
| 0400 Purchased Property Services | | | | | | | | | | | | 0 |
| 0410000 Utilities | 31,852 | | | | | | | | | | | 31,852 |
| 0411000 Water & Sewer | 2,317 | | | | | | | | | | | 2,317 |
| 0421000 Disposal Services | 54 | | | | | | | | | | | 54 |
| 0423000 Custodial Services | 1,575 | | | | | | | | | | | 1,575 |
| 0424000 Landscaping | 1,287 | | | | | | | | | | | 1,287 |
| 0430000 Repair & Maintenance | 3,012 | | | | | | | | | | | 3,012 |
| 0441000 Rent or Lease of Buildings | 97,641 | | | | | | | | | | | 97,641 |
| 0441001 Rent Management Fees | 3,493 | | | | | | | | | | | 3,493 |
| 0442000 Equipment Rental | 9,949 | | | | | | | | | | | 9,949 |
| 0622000 Supplies Electricity | 9,585 | | | | | | | | | | | 9,585 |
| Total 0400 Purchased Property Services | 160,764 | | | | | | | | | | | 160,764 |
| 0500 Other Purchased Services | | | | | | | | | | | | 0 |
| 0522000 Property Insurance | 2,356 | | | | | | | | | | | 2,356 |
| 0525000 Unemployment Insurance | 11,389 | | | | | | | 73 | 147 | | | 11,609 |
| 0526000 Workers Compensation | 4,051 | | | | | | | 39 | 391 | | | 4,481 |
| 0527000 Multiple-Coverage Insurance | 12,085 | | | | | | | | | | | 12,085 |
| 0530000 Telephone | 2,089 | | | | | | | | | | | 2,089 |
| 0531000 Community Relations | 154 | | | | | | | | | | | 154 |
| 0533000 Postage | 33 | | | | | | | | | | | 33 |
| 0534000 Internet | 1,662 | | | | | | | | | | | 1,662 |
| 0540000 Advertising & Recruitment | 1,319 | | | | | | | 417 | | | | 1,736 |
| 0572000 Food Manangement | | 18,871 | | | | | | | | | | 18,871 |
| 0594001 Platte Valley Detention Center | 819 | | | | | | | | | | | 819 |
| 0595000 CDE 1% Overhead Fee | 3,740 | | | | | | | | | | | 3,740 |
| 0596000 Auth. Fee School Breakfast 4553 | | 254 | | | | | | | | | | 254 |
| 0596001 Auth. Fee Lunch & Snack | | 695 | | | | | | | | | | 695 |
| Total 0500 Other Purchased Services | 39,698 | 19,820 | | | | | | 528 | 538 | | | 60,584 |
| 0600 Supplies | | | | | | | | | | | | 0 |
| 0610000 Supplies Elementary | 6,858 | | | | | | | 383 | | 3,011 | | 10,252 |
| 0610001 Supplies Music | 24 | | | | | | | | | | | 24 |
| 0610002 Supplies Office | 1,692 | | | | | | | 440 | | | | 2,132 |
| 0610003 Supplies Custodial | 4,654 | | | | | | | 7,798 | | | | 12,452 |
| 0610004 Supplies SPED 3130 | | | 216 | | | | | | | | | 216 |
| 0610007 Supplies Library | 299 | | | | | | | | | | | 299 |
| 0610011 Supplies Health | 265 | | | | | | | 4,869 | | | | 5,133 |
| 0610012 Supplies Homeless | 99 | | | | | | | | | | | 99 |
| 0614074 Supplies Fundraiser F74 | 6,734 | | | | | | | | | | | 6,734 |
| 0621000 Supplies Natural Gas | 684 | | | | | | | | | | | 684 |
| 0630001 Supplies Food Services | | 320 | | | | | | | | | | 320 |

| | 11 General Fund | 21 Food Svs Fund | 3130 SPED | 3140 ELPA | 3150 GT | 3228 GT Uni Screen | 3259 READ | 4012 CARES/CRF | 4027 IDEA Part B | 6012 SSRG | 6425 GEER | Total |
|---|-----------------|------------------|---------------|--------------|------------|--------------------|---------------|----------------|------------------|---------------|--------------|------------------|
| 0631000 Supplies Milk | | 2,085 | | | | | | | | | | 2,085 |
| 0640000 Supplies Textbooks | 6,159 | | | | | | | 4,264 | | | | 10,423 |
| 0650000 Supplies Electronic Media Materials | 2,724 | | | | | | | 1,072 | | 14,990 | | 18,785 |
| 0650001 Supplies Powerschool | 3,534 | | | | | | | | | | | 3,534 |
| 0691000 Supplies Security | 440 | | | | | | | | | | | 440 |
| Total 0600 Supplies | 34,165 | 2,405 | 216 | | | | | 18,826 | | 18,000 | | 73,612 |
| 0700 Property | | | | | | | | | | | | 0 |
| 0730000 Equipment over \$1,500 | | | | | | | | 6,853 | | | | 6,853 |
| Total 0700 Property | | | | | | | | 6,853 | | | | 6,853 |
| 0800 Other Objects | | | | | | | | | | | | 0 |
| 0810000 Dues & Fees | 1,668 | | | | | | | | | | | 1,668 |
| 0890000 Miscellaneous Scholarships BAAC | 550 | | | | | | | | | | | 550 |
| Total 0800 Other Objects | 2,218 | | | | | | | | | | | 2,218 |
| Total Expenses | 842,066 | 22,226 | 59,347 | 1,568 | 697 | 305 | 12,612 | 91,868 | 22,568 | 18,000 | 6,835 | 1,078,093 |
| NET OPERATING INCOME | 85,497 | 4,504 | -38,403 | 0 | 0 | -1 | 0 | 426 | 0 | 0 | 0 | 52,023 |
| NET INCOME | \$85,497 | \$4,504 | \$ -38,403 | \$0 | \$0 | \$ -1 | \$0 | \$426 | \$0 | \$0 | \$0 | \$52,023 |

FY2021 Instructional Expenditures

July 2020 - January 2021

| | 0010 Elementary Ed | 0060 Integrated Ed | 0070 GT Ed | 0090 Other Ed | 0510 ELL | 0511 READ | 1200 Music | 1700 SPED | TOTAL |
|--|-----------------------|-----------------------|---------------|------------------|--------------|--------------|---------------|---------------|----------------|
| INCOME | | | | | | | | | |
| Total Income | | | | | | | | | 0 |
| GROSS PROFIT | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| EXPENSES | | | | | | | | | |
| 0100 Salaries | | | | | | | | | 0 |
| 0110201 Salary Teacher | 207,653 | 65,602 | | | 1,400 | 9,495 | | 3,319 | 287,469 |
| 0110202 Salary SPED 3130 | | | | | | | | 18,004 | 18,004 |
| 0110415 Salary Paraprofessional | 29,005 | | | | | | | 5,920 | 34,926 |
| 0120207 Salary Substitutes | 4,384 | | | | | | | | 4,384 |
| Total 0100 Salaries | 241,042 | 65,602 | | | 1,400 | 9,495 | | 27,243 | 344,783 |
| 0200 Employee Benefits | | | | | | | | | 0 |
| 0211201 Life EAP ELPI Teacher | 569 | 184 | | | 4 | 15 | | 1 | 772 |
| 0211202 Life EAP ELPI SPED ECEA 3130 | | | | | | | | 177 | 177 |
| 0211207 Life EAP ELPI Substitutes | 47 | | | | | | | | 47 |
| 0211415 Life EAP ELPI Paraprofessional | 34 | | | | | | | | 34 |
| 0220201 Med/FICA Teacher | 16,771 | 5,107 | | | 107 | 726 | | 417 | 23,128 |
| 0220202 Med/FICA SPED ECEA 3130 | | | | | | | | 1,366 | 1,366 |
| 0220207 Med/FICA Subs | 398 | | | | | | | | 398 |
| 0220415 Med/FICA Paraprofessional | 2,157 | | | | | | | 453 | 2,610 |
| 0250201 Health Dental Vision Teachers | 30,809 | 12,253 | | | 211 | 858 | | -2,158 | 41,973 |
| 0250202 Health Dental Vision SPED | | | | | | | | 5,116 | 5,116 |
| 0290201 401K Match Teachers | 388 | | | | | | | | 388 |
| Total 0200 Employee Benefits | 51,172 | 17,543 | | | 322 | 1,600 | | 5,371 | 76,009 |
| 0300 Purchased Prof & Tech Services | | | | | | | | | 0 |
| 0328000 Assessments | 1,275 | | 305 | | | | | 998 | 2,578 |
| 0350000 Employee Training and Development | 712 | | | | | | | | 712 |
| Total 0300 Purchased Prof & Tech Services | 1,987 | | 305 | | | | | 998 | 3,289 |
| 0500 Other Purchased Services | | | | | | | | | 0 |
| 0594001 Platte Valley Detention Center | | | | | 819 | | | | 819 |

| | 0010 Elementary Ed | 0060 Integrated Ed | 0070 GT Ed | 0090 Other Ed | 0510 ELL | 0511 READ | 1200 Music | 1700 SPED | TOTAL |
|---|-----------------------|-----------------------|----------------|------------------|------------------|-------------------|---------------|-------------------|-----------------|
| Total 0500 Other Purchased Services | | | | 819 | | | | | 819 |
| 0600 Supplies | | | | | | | | | 0 |
| 0610000 Supplies Elementary | 10,252 | | | | | | | | 10,252 |
| 0610001 Supplies Music | | | | | | | 24 | | 24 |
| 0610002 Supplies Office | 67 | | | | | | | | 67 |
| 0610004 Supplies SPED 3130 | | | | | | | | 216 | 216 |
| 0610011 Supplies Health | 24 | | | | | | | | 24 |
| 0610012 Supplies Homeless | | | | 99 | | | | | 99 |
| 0614074 Supplies Fundraiser F74 | 6,734 | | | | | | | | 6,734 |
| 0640000 Supplies Textbooks | 10,423 | | | | | | | | 10,423 |
| 0650000 Supplies Electronic Media Materials | 17,751 | | | | | | | | 17,751 |
| Total 0600 Supplies | 45,249 | | | 99 | | | 24 | 216 | 45,588 |
| 0800 Other Objects | | | | | | | | | 0 |
| 0890000 Miscellaneous Scholarships BAAC | 550 | | | | | | | | 550 |
| Total 0800 Other Objects | 550 | | | | | | | | 550 |
| Total Expenses | 340,001 | 83,145 | 305 | 918 | 1,722 | 11,095 | 24 | 33,828 | 471,038 |
| NET OPERATING INCOME | -340,001 | -83,145 | -305 | -918 | -1,722 | -11,095 | -24 | -33,828 | -471,038 |
| | | | | | | | | | \$ - |
| NET INCOME | \$ -340,001 | \$ -83,145 | \$ -305 | \$ -918 | \$ -1,722 | \$ -11,095 | \$ -24 | \$ -33,828 | 471,038 |

FY2021 Support Services Expenditures

July 2020 - January 2021

| | 2100 SS Students | 2130 SS Health Svs | 2140 SS Psych | 2150 SS SLP | 2160 SS OT PT | 2213 SS Instruct Staff Trn | 2220 SS Library/IT | 2240 Technology | 2300 SS Gen Admin | 2315 SS Legal Svs | 2317 SS Audit Svs | 2410 SS School Admin | 2510 SS Business Svs | 2620 SS Op Bldg Svs | 2660 SS Security Svs | 2823 Public Comm Svs | 2830 SS Staff Svs | 2850 SS Risk Mgmt Svs | TOTAL |
|---|---------------------|-----------------------|------------------|----------------|------------------|-------------------------------|-----------------------|--------------------|----------------------|----------------------|----------------------|-------------------------|-------------------------|------------------------|-------------------------|-------------------------|----------------------|--------------------------|---------|
| INCOME | | | | | | | | | | | | | | | | | | | |
| Total Income | | | | | | | | | | | | | | | | | | | 0 |
| GROSS PROFIT | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| EXPENSES | | | | | | | | | | | | | | | | | | | |
| 0100 Salaries | | | | | | | | | | | | | | | | | | | 0 |
| 0110105 Salary Admin/Principal | | | | | | | | | | | | 52,175 | | | | | | | 52,175 |
| 0110106 Salary Admin VP | | | | | | | | | | | | 25,458 | | | | | | | 25,458 |
| 0110201 Salary Teacher | 3,554 | | | | | | | | | | | | | | | | | | 3,554 |
| 0110233 Salary Nurse | | 1,513 | | | | | | | | | | | | | | | | | 1,513 |
| 0110234 Salary Occupational Therapist | | | | | 8,412 | | | | | | | | | | | | | | 8,412 |
| 0110236 Salary Psychologist | | | 15,061 | | | | | | | | | | | | | | | | 15,061 |
| 0110238 Salary SLP 3130 | | | | 12,375 | | | | | | | | | | | | | | | 12,375 |
| 0110382 Salary IT Tech | | | | | | | | 3,051 | | | | | | | | | | | 3,051 |
| 0110409 Salary Health Aide | | 9,723 | | | | | | | | | | | | | | | | | 9,723 |
| 0110500 Salary Admin Support | | | | | | | | | | | | 1,933 | | | | | | | 1,933 |
| 0110506 Salary General Office | | | | | | | | | | | | 9,199 | 1,496 | | | | | | 10,695 |
| 0110608 Salary Custodian | | | | | | | | | | | | | | 19,431 | | | | | 19,431 |
| Total 0100 Salaries | 3,554 | 11,236 | 15,061 | 12,375 | 8,412 | | | 3,051 | | | | 88,765 | 1,496 | 19,431 | | | | | 163,382 |
| 0200 Employee Benefits | | | | | | | | | | | | | | | | | | | 0 |
| 0211105 Life EAP ELPI Principal | | | | | | | | | | | | 65 | | | | | | | 65 |
| 0211106 Life EAP ELPI Admin Assist Principal | | | | | | | | | | | | 52 | | | | | | | 52 |
| 0211201 Life EAP ELPI Teacher | 0 | | | | | | | | | | | 134 | | | | | | | 134 |
| 0211233 Life EAP ELI Nurse | | 19 | | | | | | | | | | | | | | | | | 19 |
| 0211234 Life EAP ELI - OT/PT | | | | | 11 | | | | | | | | | | | | | | 11 |
| 0211236 Life EAP ELPI Psychology | | | 24 | | | | | | | | | | | | | | | | 24 |
| 0211238 Life EAP ELI - SLP | | | | 19 | | | | | | | | | | | | | | | 19 |
| 0211382 Life EAP ELPI I IT Tech | | | | | | | | 26 | | | | | | | | | | | 26 |
| 0211409 Life EAP ELPI Health Aide | | 24 | | | | | | | | | | | | | | | | | 24 |
| 0211500 Life EAP ELPI Business Support | | | | | | | | | | | | 39 | | | | | | | 39 |
| 0211506 Life EAP ELPI Business / General Office | | | | | | | | | | | | 28 | 4 | | | | | | 32 |
| 0211608 Life EAP ELPI Custodial | | | | | | | | | | | | | | 49 | | | | | 49 |
| 0220105 Med/FICA Principal | | | | | | | | | | | | 4,000 | | | | | | | 4,000 |
| 0220106 Med/FICA VP | | | | | | | | | | | | 1,948 | | | | | | | 1,948 |
| 0220233 Med/FICA Nurse | | 116 | | | | | | | | | | | | | | | | | 116 |
| 0220234 Med/FICA Occupational Therapist ECEA 3130 | | | | | 644 | | | | | | | | | | | | | | 644 |
| 0220236 Med/FICA Psychologist ECEA 3130 | | | 1,152 | | | | | | | | | | | | | | | | 1,152 |
| 0220238 Med/FICA SLP ECEA 3130 | | | | 947 | | | | | | | | | | | | | | | 947 |
| 0220382 Med/FICA IT Tech | | | | | | | | 233 | | | | | | | | | | | 233 |
| 0220409 Med/FICA Health Aide | | 744 | | | | | | | | | | | | | | | | | 744 |
| 0220500 Med/FICA Admin Support | | | | | | | | | | | | 148 | | | | | | | 148 |
| 0220506 Med/FICA General Office | | | | | | | | | | | | 704 | 114 | | | | | | 818 |
| 0220608 Med/FICA Custodian | | | | | | | | | | | | | | 1,486 | | | | | 1,486 |
| 0250105 Health Dental Vision Administration | | | | | | | | | | | | 4,271 | | | | | | | 4,271 |
| 0250106 Health Dental Vision Admin Asst Principal | | | | | | | | | | | | 2,862 | | | | | | | 2,862 |
| 0250202 Health Dental Vision SPED | 352 | | | | | | | | | | | | | | | | | | 352 |
| Total 0200 Employee Benefits | 352 | 902 | 1,177 | 965 | 655 | | | 260 | | | | 14,250 | 119 | 1,535 | | | | | 20,215 |
| 0300 Purchased Prof & Tech Services | | | | | | | | | | | | | | | | | | | 0 |
| 0313000 Bank Fees | | | | | | | | | | | | | 1,631 | | | | | | 1,631 |
| 0320001 Professional Development Admin | | | | | | | | | | | | 775 | | | | | | | 775 |
| 0320002 Payroll Services PEO | | | | | | | | | | | | 0 | 10,931 | | | | | | 10,931 |
| 0320003 Consulted Education Services | | | | | | | | | | | | 1 | 110,250 | | | | | | 110,251 |
| 0330000 Accounting Services | | | | | | | | | | | | | 4,464 | | | | | | 4,464 |
| 0331000 Legal Services | | | | | | | | | | 185 | | | | | | | | | 185 |
| 0332000 Audit Services | | | | | | | | | | | 8,550 | | | | | | | | 8,550 |
| 0339002 Background Checks | | | | | | | | | | | | | | | | | 680 | | 680 |
| 0340000 Marketing Services | | | | | | | | | | | | 25 | 73 | | | 1,789 | | | 1,887 |
| 0350000 Employee Training and Development | | | | | | 1,084 | | | | | | 559 | | | | | | | 1,643 |
| 0399000 CDE PPR Admin Fee | | | | | | | | | 25,388 | | | | | | | | | | 25,388 |
| Total 0300 Purchased Prof & Tech Services | | | | | | 1,084 | | | 25,388 | 185 | 8,550 | 1,360 | 127,349 | | | 1,789 | | 680 | 166,384 |
| 0400 Purchased Property Services | | | | | | | | | | | | | | | | | | | 0 |
| 0410000 Utilities | | | | | | | | | | | | | | 31,852 | | | | | 31,852 |
| 0411000 Water & Sewer | | | | | | | | | | | | | | 2,317 | | | | | 2,317 |
| 0421000 Disposal Services | | | | | | | | | | | | | | 54 | | | | | 54 |
| 0423000 Custodial Services | | | | | | | | | | | | | | 1,575 | | | | | 1,575 |
| 0424000 Landscaping | | | | | | | | | | | | | | 1,287 | | | | | 1,287 |
| 0430000 Repair & Maintenance | | | | | | | | | | | | | | 3,012 | | | | | 3,012 |
| 0441000 Rent or Lease of Buildings | | | | | | | | | | | | | | 97,641 | | | | | 97,641 |
| 0441001 Rent Management Fees | | | | | | | | | | | | | | 3,493 | | | | | 3,493 |

| | 2100 SS Students | 2130 SS Health Svs | 2140 SS Psych | 2150 SS SLP | 2160 SS OT PT | 2213 SS Instruct Staff Trn | 2220 SS Library/IT | 2240 Technology | 2300 SS Gen Admin | 2315 SS Legal Svs | 2317 SS Audit Svs | 2410 SS School Admin | 2510 SS Business Svs | 2620 SS Op Bldg Svs | 2660 SS Security Svs | 2823 Public Comm Svs | 2830 SS Staff Svs | 2850 SS Risk Mgmt Svs | TOTAL |
|---|---------------------|-----------------------|------------------|----------------|------------------|-------------------------------|-----------------------|--------------------|----------------------|----------------------|----------------------|-------------------------|-------------------------|------------------------|-------------------------|-------------------------|----------------------|--------------------------|----------------|
| 0442000 Equipment Rental | | | | | | | | | | | | | | 9,949 | | | | | 9,949 |
| 0622000 Supplies Electricity | | | | | | | | | | | | | | 9,585 | | | | | 9,585 |
| Total 0400 Purchased Property Services | | | | | | | | | | | | | | 160,764 | | | | | 160,764 |
| 0500 Other Purchased Services | | | | | | | | | | | | | | | | | | | 0 |
| 0522000 Property Insurance | | | | | | | | | | | | | | 2,356 | | | | | 2,356 |
| 0525000 Unemployment Insurance | | | | | | | | | | | | | | | | | | 11,609 | 11,609 |
| 0526000 Workers Compensation | | | | | | | | | | | | | | | | | | 4,481 | 4,481 |
| 0527000 Multiple-Coverage Insurance | | | | | | | | | | | | | | | | | | 12,085 | 12,085 |
| 0530000 Telephone | | | | | | | | | | | | | | 2,089 | | | | | 2,089 |
| 0531000 Community Relations | | | | | | | | | | | | | | | | 154 | | | 154 |
| 0533000 Postage | | | | | | | | | | | | 33 | | | | | | | 33 |
| 0534000 Internet | | | | | | | | | | | | | | 1,662 | | | | | 1,662 |
| 0540000 Advertising & Recruitment | | | | | | | | | | | | | | | | 250 | 1,486 | | 1,736 |
| 0595000 CDE 1% Overhead Fee | | | | | | | | | 3,740 | | | | | | | | | | 3,740 |
| Total 0500 Other Purchased Services | | | | | | | | | 3,740 | | | 33 | | 6,107 | | 404 | 1,486 | 28,175 | 39,945 |
| 0600 Supplies | | | | | | | | | | | | | | | | | | | 0 |
| 0610002 Supplies Office | | 87 | | | | | | 166 | | | | 1,753 | 60 | | | | | | 2,066 |
| 0610003 Supplies Custodial | | 3,280 | | | | | | | | | | | | 9,172 | | | | | 12,452 |
| 0610007 Supplies Library | | | | | | | 299 | | | | | | | | | | | | 299 |
| 0610011 Supplies Health | | 5,109 | | | | | | | | | | | | | | | | | 5,109 |
| 0621000 Supplies Natural Gas | | | | | | | | | | | | | | 684 | | | | | 684 |
| 0650000 Supplies Electronic Media Materials | | | | | | | | 953 | | | | 82 | | | | | | | 1,035 |
| 0650001 Supplies Powerschool | | | | | | | | | | | | 3,534 | | | | | | | 3,534 |
| 0691000 Supplies Security | | | | | | | | | | | | | | | 440 | | | | 440 |
| Total 0600 Supplies | | 8,476 | | | | | 299 | 1,119 | | | | 5,369 | 60 | 9,855 | 440 | | | | 25,619 |
| 0700 Property | | | | | | | | | | | | | | | | | | | 0 |
| 0730000 Equipment over \$1,500 | | 3,310 | | | | | | | | | | | | 3,543 | | | | | 6,853 |
| Total 0700 Property | | 3,310 | | | | | | | | | | | | 3,543 | | | | | 6,853 |
| 0800 Other Objects | | | | | | | | | | | | | | | | | | | 0 |
| 0810000 Dues & Fees | | | | | | | | | 1,658 | | | 10 | | | | | | | 1,668 |
| Total 0800 Other Objects | | | | | | | | | 1,658 | | | 10 | | | | | | | 1,668 |
| Total Expenses | 3,906 | 23,925 | 16,238 | 13,340 | 9,067 | 1,084 | 299 | 4,430 | 30,787 | 185 | 8,550 | 109,787 | 129,024 | 201,235 | 440 | 2,192 | 1,486 | 28,854 | 584,829 |
| NET OPERATING INCOME | -3,906 | -23,925 | -16,238 | -13,340 | -9,067 | -1,084 | -299 | -4,430 | -30,787 | -185 | -8,550 | -109,787 | -129,024 | -201,235 | -440 | -2,192 | -1,486 | -28,854 | -584,829 |
| NET INCOME | \$ -3,906 | \$ -23,925 | \$ -16,238 | \$ -13,340 | \$ -9,067 | \$ -1,084 | \$ -299 | \$ -4,430 | \$ -30,787 | \$ -185 | \$ -8,550 | \$ -109,787 | \$ -129,024 | \$ -201,235 | \$ -440 | \$ -2,192 | \$ -1,486 | \$ -28,854 | 584,829 |

FY2021 Food Services Expenditures

July 2020 - January 2021

| | 3100 Food Svs | 3120 Food Svs Prep/Serve | TOTAL |
|--|------------------|--------------------------|----------------|
| INCOME | | | |
| 1000 Revenue Local Sources | | | 0 |
| 1956001 Food Sales, paid by parents | | 1,342 | 1,342 |
| Total 1000 Revenue Local Sources | | 1,342 | 1,342 |
| 3000 Revenue State Sources | | | 0 |
| 3956000 ST Lunch K-2 Reimb 3169 | | 3 | 3 |
| 3956001 STATE Start Smart Grant 3164 | | 2 | 2 |
| Total 3000 Revenue State Sources | | 5 | 5 |
| 4000 Revenue Federal Sources | | | 0 |
| 4954003 FED School Lunch Reimb 4555 | | 17,966 | 17,966 |
| 4954008 FED Breakfast Reimb Grant 4553 | | 7,417 | 7,417 |
| Total 4000 Revenue Federal Sources | | 25,383 | 25,383 |
| Total Income | 0 | 26,729 | 26,729 |
| GROSS PROFIT | 0 | 26,729 | 26,729 |
| EXPENSES | | | |
| 0500 Other Purchased Services | | | 0 |
| 0572000 Food Manangement | | 18,871 | 18,871 |
| 0596000 Auth. Fee School Breakfast 4553 | | 254 | 254 |
| 0596001 Auth. Fee Lunch & Snack | | 695 | 695 |
| Total 0500 Other Purchased Services | | 19,820 | 19,820 |
| 0600 Supplies | | | 0 |
| 0630001 Supplies Food Services | 320 | | 320 |
| 0631000 Supplies Milk | 2,085 | | 2,085 |
| Total 0600 Supplies | 2,405 | | 2,405 |
| Total Expenses | 2,405 | 19,820 | 22,226 |
| NET OPERATING INCOME | -2,405 | 6,909 | 4,504 |
| NET INCOME | \$ -2,405 | \$6,909 | \$4,504 |

FY2021 Expenditures Salary & Benefits

July 2020 - January 2021

| | 11 General Fund | 3130 SPED | 3140 ELPA | 3150 GT | 3259 READ | 4012 CARES/CRF | 4027 IDEA Part B | 6425 GEER | Total |
|---|-----------------|-----------|-----------|---------|-----------|----------------|------------------|-----------|---------|
| INCOME | | | | | | | | | |
| Total Income | | | | | | | | | 0 |
| GROSS PROFIT | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| EXPENSES | | | | | | | | | |
| 0100 Salaries | | | | | | | | | 0 |
| 0110105 Salary Admin/Principal | 51,478 | | | 697 | | | | | 52,175 |
| 0110106 Salary Admin VP | 25,458 | | | | | | | | 25,458 |
| 0110201 Salary Teacher | 244,925 | 10,400 | 1,246 | | 10,865 | 17,289 | | 6,297 | 291,023 |
| 0110202 Salary SPED 3130 | | 0 | | | | | 18,004 | | 18,004 |
| 0110233 Salary Nurse | 1,114 | 0 | | | | 399 | | | 1,513 |
| 0110234 Salary Occupational Therapist | | 8,412 | | | | | | | 8,412 |
| 0110236 Salary Psychologist | 0 | 15,061 | | | | | | | 15,061 |
| 0110238 Salary SLP 3130 | 0 | 12,375 | | | | | | | 12,375 |
| 0110382 Salary IT Tech | 2,029 | | | | | 1,022 | | | 3,051 |
| 0110409 Salary Health Aide | 7,479 | | | | | 2,244 | | | 9,723 |
| 0110415 Salary Paraprofessional | -362 | 3,096 | | | | 32,192 | | | 34,926 |
| 0110500 Salary Admin Support | 1,933 | | | | | | | | 1,933 |
| 0110506 Salary General Office | 10,471 | | | | | 224 | | | 10,695 |
| 0110608 Salary Custodian | 10,673 | | | | | 8,758 | | | 19,431 |
| 0120207 Salary Substitutes | 4,384 | | | | | | | | 4,384 |
| Total 0100 Salaries | 359,582 | 49,345 | 1,246 | 697 | 10,865 | 62,128 | 18,004 | 6,297 | 508,164 |
| 0200 Employee Benefits | | | | | | | | | 0 |
| 0211105 Life EAP ELPI Principal | 65 | | | | | | | | 65 |
| 0211106 Life EAP ELPI Admin Assist Principal | 52 | | | | | | | | 52 |
| 0211201 Life EAP ELPI Teacher | 878 | -25 | 4 | | 45 | | | 5 | 906 |
| 0211202 Life EAP ELPI SPED ECEA 3130 | 0 | 131 | | | | | 46 | | 177 |
| 0211207 Life EAP ELPI Substitutes | 47 | | | | | | | | 47 |
| 0211233 Life EAP ELI Nurse | 13 | | | | | 6 | | | 19 |
| 0211234 Life EAP ELI - OT/PT | | 11 | | | | | | | 11 |
| 0211236 Life EAP ELPI Psychology | | 24 | | | | | | | 24 |
| 0211238 Life EAP ELI - SLP | | 19 | | | | | | | 19 |
| 0211382 Life EAP ELPI I IT Tech | 19 | | | | | 8 | | | 26 |
| 0211409 Life EAP ELPI Health Aide | 19 | | | | | 5 | | | 24 |
| 0211415 Life EAP ELPI Paraprofessional | 14 | | | | | 20 | | | 34 |
| 0211500 Life EAP ELPI Business Support | 39 | | | | | | | | 39 |
| 0211506 Life EAP ELPI Business / General Office | 32 | | | | | | | | 32 |
| 0211608 Life EAP ELPI Custodial | 34 | | | | | 15 | | | 49 |
| 0220105 Med/FICA Principal | 4,000 | | | | | | | | 4,000 |
| 0220106 Med/FICA VP | 1,948 | | | | | | | | 1,948 |
| 0220201 Med/FICA Teacher | 19,470 | 2,272 | 107 | | 746 | | | 534 | 23,128 |
| 0220202 Med/FICA SPED ECEA 3130 | 0 | | | | | | 1,366 | | 1,366 |
| 0220207 Med/FICA Subs | 398 | | | | | | | | 398 |
| 0220233 Med/FICA Nurse | 85 | | | | | 31 | | | 116 |
| 0220234 Med/FICA Occupational Therapist ECEA 3130 | | 644 | | | | | | | 644 |
| 0220236 Med/FICA Psychologist ECEA 3130 | 0 | 1,152 | | | | | | | 1,152 |

| | 11 General Fund | 3130 SPED | 3140 ELPA | 3150 GT | 3259 READ | 4012 CARES/CRF | 4027 IDEA Part B | 6425 GEER | Total |
|---|--------------------|-------------------|------------------|----------------|-------------------|-------------------|-------------------|------------------|--------------------|
| 0220238 Med/FICA SLP ECEA 3130 | 0 | 947 | | | | | | | 947 |
| 0220382 Med/FICA IT Tech | 155 | | | | | 78 | | | 233 |
| 0220409 Med/FICA Health Aide | 572 | | | | | 172 | | | 744 |
| 0220415 Med/FICA Paraprofessional | -90 | 237 | | | | 2,463 | | | 2,610 |
| 0220500 Med/FICA Admin Support | 148 | | | | | | | | 148 |
| 0220506 Med/FICA General Office | 801 | | | | | 17 | | | 818 |
| 0220608 Med/FICA Custodian | 816 | | | | | 670 | | | 1,486 |
| 0250105 Health Dental Vision Administration | 4,271 | | | | | | | | 4,271 |
| 0250106 Health Dental Vision Admin Asst Principal | 2,862 | | | | | | | | 2,862 |
| 0250201 Health Dental Vision Teachers | 40,282 | 524 | 211 | | 956 | | | | 41,973 |
| 0250202 Health Dental Vision SPED | 0 | 2,853 | | | | | 2,615 | | 5,468 |
| 0290201 401K Match Teachers | 388 | | | | | | | | 388 |
| Total 0200 Employee Benefits | 77,318 | 8,788 | 322 | | 1,747 | 3,484 | 4,027 | 538 | 96,224 |
| Total Expenses | 436,900 | 58,133 | 1,568 | 697 | 12,612 | 65,612 | 22,030 | 6,835 | 604,388 |
| NET OPERATING INCOME | -436,900 | -58,133 | -1,568 | -697 | -12,612 | -65,612 | -22,030 | -6,835 | -604,388 |
| NET INCOME | \$ -436,900 | \$ -58,133 | \$ -1,568 | \$ -697 | \$ -12,612 | \$ -65,612 | \$ -22,030 | \$ -6,835 | \$ -604,388 |

Grant: CARES_COVID-19 #4012

March 13 - December 31, 2020

| | 4012 CARES/CRF | Total |
|--|------------------|------------------|
| INCOME | | |
| 4000 Revenue Federal Sources | | 0.00 |
| 4954005 FED CARES 4012 | 93,305.29 | 93,305.29 |
| Total 4000 Revenue Federal Sources | 93,305.29 | 93,305.29 |
| Total Income | 93,305.29 | 93,305.29 |
| GROSS PROFIT | 93,305.29 | 93,305.29 |
| EXPENSES | | |
| 0100 Salaries | | 0.00 |
| 0110201 Salary Teacher | 17,289.46 | 17,289.46 |
| 0110233 Salary Nurse | 398.76 | 398.76 |
| 0110382 Salary IT Tech | 1,021.76 | 1,021.76 |
| 0110409 Salary Health Aide | 2,243.71 | 2,243.71 |
| 0110415 Salary Paraprofessional | 32,191.99 | 32,191.99 |
| 0110506 Salary General Office | 224.37 | 224.37 |
| 0110608 Salary Custodian | 8,757.96 | 8,757.96 |
| Total 0100 Salaries | 62,128.01 | 62,128.01 |
| 0200 Employee Benefits | | 0.00 |
| 0211233 Life EAP ELI Nurse | 5.95 | 5.95 |
| 0211382 Life EAP ELPI I IT Tech | 7.94 | 7.94 |
| 0211409 Life EAP ELPI Health Aide | 5.25 | 5.25 |
| 0211415 Life EAP ELPI Paraprofessional | 19.55 | 19.55 |
| 0211608 Life EAP ELPI Custodial | 15.12 | 15.12 |
| 0220233 Med/FICA Nurse | 30.52 | 30.52 |
| 0220382 Med/FICA IT Tech | 78.14 | 78.14 |
| 0220409 Med/FICA Health Aide | 171.61 | 171.61 |
| 0220415 Med/FICA Paraprofessional | 2,462.71 | 2,462.71 |
| 0220506 Med/FICA General Office | 17.16 | 17.16 |
| 0220608 Med/FICA Custodian | 669.98 | 669.98 |
| Total 0200 Employee Benefits | 3,483.93 | 3,483.93 |
| 0300 Purchased Prof & Tech Services | | 0.00 |
| 0350000 Employee Training and Development | 49.00 | 49.00 |
| Total 0300 Purchased Prof & Tech Services | 49.00 | 49.00 |
| 0500 Other Purchased Services | | 0.00 |
| 0525000 Unemployment Insurance | 72.51 | 72.51 |
| 0526000 Workers Compensation | 39.27 | 39.27 |
| 0540000 Advertising & Recruitment | 416.54 | 416.54 |
| Total 0500 Other Purchased Services | 528.32 | 528.32 |
| 0600 Supplies | | 0.00 |
| 0610000 Supplies Elementary | 382.83 | 382.83 |
| 0610002 Supplies Office | 440.45 | 440.45 |
| 0610003 Supplies Custodial | 9,141.72 | 9,141.72 |
| 0610011 Supplies Health | 4,868.69 | 4,868.69 |

| | 4012 CARES/CRF | Total |
|---|------------------|------------------|
| 0640000 Supplies Textbooks | 4,264.00 | 4,264.00 |
| 0650000 Supplies Electronic Media Materials | 1,165.25 | 1,165.25 |
| Total 0600 Supplies | 20,262.94 | 20,262.94 |
| 0700 Property | | 0.00 |
| 0730000 Equipment over \$1,500 | 6,853.09 | 6,853.09 |
| Total 0700 Property | 6,853.09 | 6,853.09 |
| Total Expenses | 93,305.29 | 93,305.29 |
| NET OPERATING INCOME | 0.00 | 0.00 |
| NET INCOME | \$0.00 | \$0.00 |

A/R Aging Detail

As of January 31, 2021

| Date | Transaction Type | Num | Client | Business | Due Date | Amount | Open Balance |
|--|------------------|------|--------|--------------------|------------|--------------------|--------------------|
| 61 - 90 days past due | | | | | | | |
| 11/30/2020 | Invoice | 1050 | CSI | 6425 GEER | 11/30/2020 | 5,932.82 | 5,932.82 |
| Total for 61 - 90 days past due | | | | | | \$5,932.82 | \$5,932.82 |
| 31 - 60 days past due | | | | | | | |
| 12/30/2020 | Invoice | 1055 | CSI | 6425 GEER | 12/30/2020 | 902.27 | 902.27 |
| 12/31/2020 | Invoice | 1056 | CDE | 21 Food Svs Fund | 12/31/2020 | 5,467.09 | 5,467.09 |
| Total for 31 - 60 days past due | | | | | | \$6,369.36 | \$6,369.36 |
| Current | | | | | | | |
| 01/31/2021 | Invoice | 1061 | CSI | 3228 GT Uni Screen | 01/31/2021 | 304.00 | 304.00 |
| 01/31/2021 | Invoice | 1059 | CDE | 21 Food Svs Fund | 01/31/2021 | 5,646.58 | 5,646.58 |
| 01/31/2021 | Invoice | 1060 | CDE | 4027 IDEA Part B | 01/31/2021 | 22,568.47 | 22,568.47 |
| Total for Current | | | | | | \$28,519.05 | \$28,519.05 |
| TOTAL | | | | | | \$40,821.23 | \$40,821.23 |

A/P Aging Detail

As of January 31, 2021

| Date | Transaction Type | Num | Vendor | Business | Due Date | Past Due | Amount | Open Balance |
|---------------------------------------|----------------------|---------------|--------------------------------------|--------------------|------------|----------|--------------------|--------------------|
| 1 - 30 days past due | | | | | | | | |
| 01/12/2021 | Bill Payment (Check) | | Michaels of Denver Catering, Inc | 21 Food Svs Fund | 01/12/2021 | 29 | -2,557.80 | -2,557.80 |
| 12/15/2020 | Bill | 12329382 | NCS Pearson, Inc | 3228 GT Uni Screen | 01/14/2021 | 27 | 304.50 | 304.50 |
| 01/10/2021 | Bill | 1084 | Minga Education Group Inc | 11 General Fund | 01/20/2021 | 21 | 105.00 | 105.00 |
| 01/10/2021 | Bill | Jan Base Rent | Colorado Early Colleges Fort Collins | 11 General Fund | 01/25/2021 | 16 | 13,948.67 | 13,948.67 |
| 12/30/2020 | Bill | 79715591 | WAXIE Sanitary Supply | 11 General Fund | 01/29/2021 | 12 | 170.67 | 170.67 |
| 12/31/2020 | Bill | 12/31/2020 | Royal Crest Dairy Inc | 21 Food Svs Fund | 01/30/2021 | 11 | 604.20 | 604.20 |
| Total for 1 - 30 days past due | | | | | | | \$12,575.24 | \$12,575.24 |
| Current | | | | | | | | |
| 01/22/2021 | Bill | 70422 | Michaels of Denver Catering, Inc | 21 Food Svs Fund | 02/11/2021 | -1 | 748.23 | 748.23 |
| 01/29/2021 | Bill | 70448 | Michaels of Denver Catering, Inc | 21 Food Svs Fund | 02/18/2021 | -8 | 1,247.08 | 1,247.08 |
| 01/22/2021 | Bill | 79761950 | WAXIE Sanitary Supply | 11 General Fund | 02/21/2021 | -11 | 746.28 | 746.28 |
| 01/27/2021 | Bill | 79731597 | WAXIE Sanitary Supply | 11 General Fund | 02/26/2021 | -16 | 5,813.52 | 1,453.38 |
| 01/29/2021 | Bill | 79776512 | WAXIE Sanitary Supply | 11 General Fund | 02/28/2021 | -18 | 242.23 | 242.23 |
| 01/06/2021 | Bill | 923106-GFGPBX | Lowe's | 11 General Fund | 03/08/2021 | -26 | 218.89 | 218.89 |
| Total for Current | | | | | | | \$9,016.23 | \$4,656.09 |

| Date | Transaction Type | Num | Vendor | Business | Due Date | Past Due | Amount | Open Balance |
|-------|------------------|-----|--------|----------|----------|----------|-------------|--------------|
| TOTAL | | | | | | | \$21,591.47 | \$17,231.33 |

3.9.2021 Executive Summary

Reporting:

- Nichole Schlagel, Principal - AAK
- Dylan Bono, Assistant Principal - AAK
- Shannon Gossard, Director of Business & Operations - MEG

Accountability

No updates at this time

Assessment

CMAS

3rd-5th grade testing window for AAK will be April 27th-May 11th.

Waiting to hear a plan from the state. We are moving ahead as if testing will continue as normal.

NNAT3

AAK's assessment to help identify Gifted and Talented students was administered on March 3rd and 4th.

| | Tested | 99% or Higher | 94% of higher |
|-----------|--------|---------------|---------------|
| 2nd Grade | 17 | 1 | 4 |
| 3rd-5th | 7 | 0 | 0 |

Mid Year Data:

DIBELS BOY 2020-MOY 2021

| Grade | Well Below Benchmark | Below Benchmark | Benchmark | Above Benchmark | Total Students |
|---|----------------------|-----------------|-----------|-----------------|----------------|
| Academy of Arts and Knowledge Current as of 03/06/2021 | | | | | |
| Grade K | | | | | |
| Grade K | 20-21 BOY 19(46%) | 6(15%) | 5(12%) | 11(27%) | 41 |
| 20-21 MOY | 18(60%) | 6(20%) | 3(10%) | 3(10%) | 30 |
| Grade 1 | | | | | |
| Grade 1 | 20-21 BOY 17(57%) | 6(20%) | 4(13%) | 3(10%) | 30 |
| 20-21 MOY | 9(41%) | 5(23%) | 4(18%) | 4(18%) | 22 |
| Grade 2 | | | | | |
| Grade 2 | 20-21 BOY 13(47%) | 2(7%) | 7(25%) | 6(21%) | 28 |
| 20-21 MOY | 5(24%) | 2(10%) | 9(42%) | 5(24%) | 21 |
| Grade 3 | | | | | |
| Grade 3 | 20-21 BOY 4(11%) | 7(19%) | 7(19%) | 18(51%) | 36 |
| 20-21 MOY | 5(17%) | 8(28%) | 10(34%) | 6(21%) | 29 |
| Grade 4 | | | | | |
| Grade 4 | 20-21 BOY 11(39%) | 3(11%) | 6(21%) | 8(29%) | 28 |
| 20-21 MOY | 7(32%) | 3(14%) | 8(36%) | 4(18%) | 22 |
| Grade 5 | | | | | |
| Grade 5 | 20-21 BOY 6(24%) | 9(36%) | 3(12%) | 7(28%) | 25 |
| 20-21 MOY | 3(16%) | 5(26%) | 5(26%) | 6(32%) | 19 |

| Reading Composite Score | | | | | | | | | | | | | | | | | | | | |
|------------------------------------|-----|-----|-------------|-----|-----|--------------|-----|-----|-------------|-----|-----|--------------|-----|------|-------------|-----|------|-------------|-----|------|
| 38 | 156 | 152 | 129 | 177 | 208 | 202 | 256 | 287 | 289 | 349 | 405 | 341 | 383 | 446 | 386 | 411 | 466 | 435 | 461 | 478 |
| 26 | 122 | 119 | 113 | 130 | 155 | 141 | 190 | 238 | 220 | 285 | 330 | 290 | 333 | 391 | 357 | 372 | 415 | 344 | 358 | 380 |
| 13 | 85 | 89 | 97 | 100 | 111 | 109 | 145 | 180 | 180 | 235 | 280 | 245 | 290 | 330 | 258 | 310 | 340 | 280 | 285 | 324 |
| First Sound Fluency (FSF) | | | | | | | | | | | | | | | | | | | | |
| 16 | 43 | | | | | | | | | | | | | | | | | | | |
| 10 | 30 | | | | | | | | | | | | | | | | | | | |
| 5 | 20 | | | | | | | | | | | | | | | | | | | |
| Phoneme Segmentation Fluency (PSF) | | | | | | | | | | | | | | | | | | | | |
| 44 | 56 | 47 | | | | | | | | | | | | | | | | | | |
| 20 | 40 | 40 | | | | | | | | | | | | | | | | | | |
| 10 | 25 | 25 | | | | | | | | | | | | | | | | | | |
| Nonsense Word Fluency (NWF) | | | | | | | | | | | | | | | | | | | | |
| 28 | 40 | 34 | 59 | 81 | 72 | | | | | | | | | | | | | | | |
| 17 | 28 | 27 | 43 | 58 | 54 | | | | | | | | | | | | | | | |
| 8 | 15 | 18 | 33 | 47 | 35 | | | | | | | | | | | | | | | |
| | | | 4 | 17 | 25 | 21 | | | | | | | | | | | | | | |
| | | | 1 | 8 | 13 | 13 | | | | | | | | | | | | | | |
| | | | 0 | 3 | 6 | 6 | | | | | | | | | | | | | | |
| Oral Reading Fluency (ORF) | | | | | | | | | | | | | | | | | | | | |
| 33 | 67 | 58 | 91 | 104 | | | | | 90 | 105 | 118 | 104 | 121 | 133 | 121 | 133 | 143 | 139 | 141 | 151 |
| 26 | 47 | 52 | 72 | 87 | | | | | 70 | 86 | 100 | 90 | 103 | 115 | 111 | 120 | 130 | 107 | 109 | 120 |
| 13 | 32 | 37 | 55 | 65 | | | | | 35 | 68 | 80 | 70 | 79 | 95 | 96 | 101 | 105 | 90 | 92 | 96 |
| 86% | 97% | 96% | 99% | 99% | | | | | 98% | 99% | 99% | 98% | 99% | 100% | 99% | 99% | 100% | 99% | 99% | 100% |
| 68% | 90% | 90% | 96% | 97% | | | | | 95% | 96% | 97% | 96% | 97% | 98% | 98% | 99% | 97% | 97% | 97% | 98% |
| | 82% | 81% | 91% | 93% | | | | | 89% | 92% | 94% | 93% | 94% | 96% | 95% | 96% | 97% | 94% | 94% | 96% |
| | 17 | 25 | 31 | 39 | | | | | 33 | 40 | 46 | 36 | 39 | 46 | 40 | 46 | 52 | 43 | 48 | 50 |
| | 15 | 16 | 21 | 27 | | | | | 20 | 26 | 30 | 27 | 30 | 33 | 33 | 36 | 36 | 27 | 29 | 32 |
| | 0 | 8 | 13 | 18 | | | | | 10 | 18 | 20 | 14 | 20 | 24 | 22 | 25 | 25 | 16 | 18 | 24 |
| | | | 2 | 2 | | | | | 2 | 2 | 3 | 2 | 2 | 3 | 2 | 3 | 3 | 2 | 2 | 3 |
| | | | 1 | 1 | | | | | 1 | 1 | 2 | 1 | 1 | 2 | 1 | 2 | 2 | 1 | 1 | 2 |
| Maze Adjusted Score | | | | | | | | | | | | | | | | | | | | |
| 11 | 16 | 23 | | | | | | | 18 | 20 | 26 | | 20 | 26 | | 21 | 28 | 27 | 30 | 30 |
| 8 | 11 | 19 | | | | | | | 15 | 17 | 24 | | 18 | 24 | | 20 | 24 | 18 | 21 | 21 |
| 5 | 7 | 14 | | | | | | | 10 | 12 | 20 | | 12 | 20 | | 12 | 13 | 14 | 14 | 15 |
| Reg | Mid | End | Reg | Mid | End | Reg | Mid | End | Reg | Mid | End | Reg | Mid | End | Reg | Mid | End | Reg | Mid | End |
| Kindergarten | | | First Grade | | | Second Grade | | | Third Grade | | | Fourth Grade | | | Fifth Grade | | | Sixth Grade | | |

Note: There is no benchmark goal for Letter Naming Fluency (LNF).

*Note: There is no benchmark goal for Letter Naming Fluency (LNF).
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NWEA MAP FALL 2020-Winter 2021 Math



Student Growth Summary Report

Aggregate by School

Term: Winter 2020-2021
District: T.R. Paul Academy of Arts and Knowledge

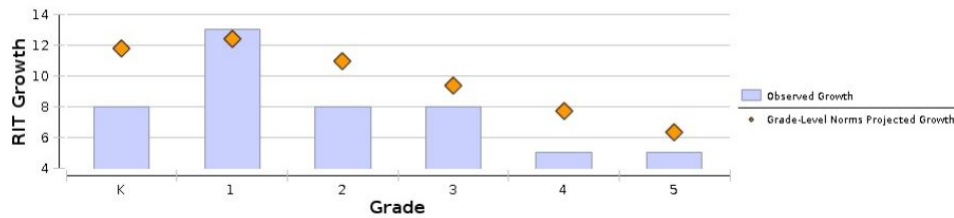
Norms Reference Data: 2020 Norms.
Growth Comparison Period: Fall 2020 - Winter 2021
Weeks of Instruction: Start - 1 (Fall 2020)
End - 20 (Winter 2021)
Grouping: None
Small Group Display: No

TR Paul Academy of Arts and Knowledge

Math: Math K-12

| | | Comparison Periods | | | | | | Growth Evaluated Against | | | | | | | | |
|---------------------|---------------|--------------------|------|------------|-------------|------|------------|--------------------------|--------------------|-------------------|---------------------------------|--------------------------------------|-----------------------|----------------------|------------------------|--|
| | | Fall 2020 | | | Winter 2021 | | | Growth | | Grade-Level Norms | | | Student Norms | | | |
| Grade (Winter 2021) | Growth Count† | Mean RIT | SD | Percentile | Mean RIT | SD | Percentile | Observed Growth | Observed Growth SE | Projected Growth | School Conditional Growth Index | School Conditional Growth Percentile | Count with Projection | Count Met Projection | Percent Met Projection | Student Median Conditional Growth Percentile |
| K | 27 | 146.3 | 13.7 | 95 | 154.7 | 13.3 | 81 | 8 | 1.5 | 11.8 | -2.27 | 1 | 27 | 9 | 33 | 25 |
| 1 | 23 | 155.0 | 11.7 | 31 | 167.6 | 9.0 | 33 | 13 | 2.0 | 12.4 | 0.14 | 56 | 23 | 9 | 39 | 41 |
| 2 | 19 | 180.0 | 12.4 | 88 | 188.3 | 13.6 | 76 | 8 | 1.2 | 10.9 | -1.70 | 4 | 19 | 9 | 47 | 43 |
| 3 | 28 | 187.3 | 10.8 | 53 | 194.9 | 9.7 | 42 | 8 | 1.2 | 9.4 | -1.24 | 11 | 28 | 9 | 32 | 32 |
| 4 | 23 | 196.0 | 10.8 | 37 | 201.3 | 10.5 | 25 | 5 | 1.5 | 7.7 | -1.78 | 4 | 23 | 7 | 30 | 23 |
| 5 | 16 | 203.3 | 8.0 | 26 | 208.0 | 7.9 | 20 | 5 | 1.4 | 6.4 | -1.04 | 15 | 16 | 6 | 38 | 42 |

Math: Math K-12



Explanatory Notes

†Growth Count provided reflects students with MAP results in both the Start and End terms. Observed Growth calculation is based on that student data.

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nwea

NWEA MAP FALL 2020-Winter 2021 Reading



Student Growth Summary Report

Aggregate by School

Term: Winter 2020-2021
District: T.R. Paul Academy of Arts and Knowledge

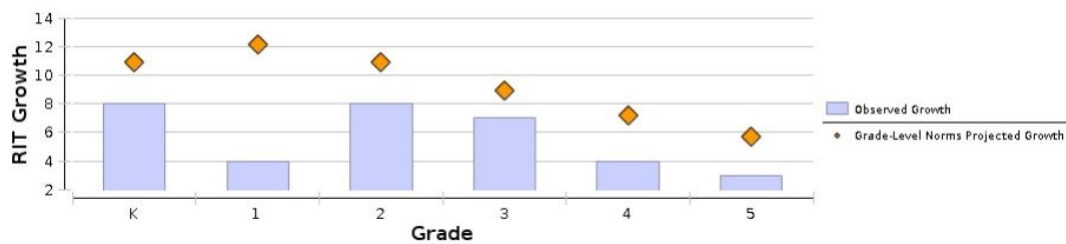
Norms Reference Data: 2020 Norms.
Growth Comparison Period: Fall 2020 - Winter 2021
Weeks of Instruction: Start - 1 (Fall 2020)
End - 20 (Winter 2021)
Grouping: None
Small Group Display: No

TR Paul Academy of Arts and Knowledge

Language Arts: Reading

| Grade (Winter 2021) | | Growth Count† | Comparison Periods | | | | | | Growth Evaluated Against | | | | | | | | |
|---------------------|----|---------------|--------------------|----|------------|-------------|----|------------|--------------------------|--------------------|-------------------|---------------------------------|--------------------------------------|-----------------------|----------------------|------------------------|--|
| | | | Fall 2020 | | | Winter 2021 | | | Growth | | Grade-Level Norms | | | Student Norms | | | |
| | | | Mean RIT | SD | Percentile | Mean RIT | SD | Percentile | Observed Growth | Observed Growth SE | Projected Growth | School Conditional Growth Index | School Conditional Growth Percentile | Count with Projection | Count Met Projection | Percent Met Projection | Student Median Conditional Growth Percentile |
| K | 26 | 142.1 | 15.6 | 92 | 150.2 | 16.3 | 78 | 8 | 1.8 | 10.9 | -1.72 | 4 | 26 | 9 | 35 | 31 | |
| 1 | 22 | 154.8 | 8.7 | 58 | 159.0 | 11.1 | 12 | 4 | 1.6 | 12.1 | -4.60 | 1 | 22 | 3 | 14 | 17 | |
| 2 | 19 | 175.8 | 16.3 | 80 | 184.2 | 11.3 | 67 | 8 | 2.1 | 10.9 | -1.49 | 7 | 19 | 7 | 37 | 27 | |
| 3 | 29 | 188.8 | 15.6 | 71 | 195.6 | 12.9 | 59 | 7 | 1.6 | 8.9 | -1.46 | 7 | 29 | 14 | 48 | 43 | |
| 4 | 23 | 197.5 | 14.2 | 62 | 201.9 | 14.0 | 47 | 4 | 1.8 | 7.2 | -1.98 | 2 | 23 | 9 | 39 | 40 | |
| 5 | 16 | 204.4 | 10.5 | 56 | 207.3 | 10.0 | 40 | 3 | 2.3 | 5.7 | -2.13 | 2 | 16 | 6 | 38 | 27 | |

Language Arts: Reading



Explanatory Notes

†Growth Count provided reflects students with MAP results in both the Start and End terms. Observed Growth calculation is based on that student data.

Generated by: Dylan Bono
3/5/21, 8:02:15 AM

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NWEA MAP Winter 2020-Winter 2021 Math



Student Growth Summary Report

Aggregate by School

Term: Winter 2020-2021
District: T.R. Paul Academy of Arts and Knowledge

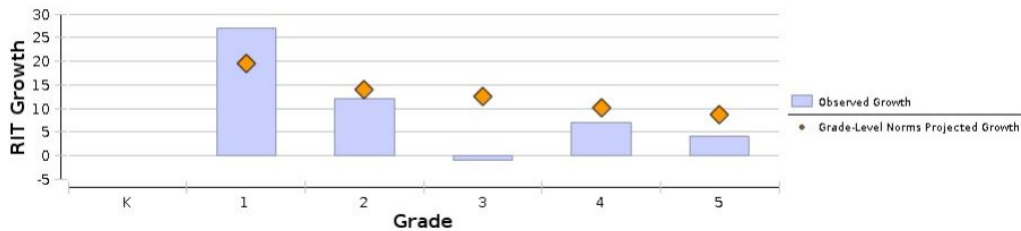
Norms Reference Data: 2020 Norms.
Growth Comparison Period: Winter 2020 - Winter 2021
Weeks of Instruction: Start - 20 (Winter 2020)
End - 20 (Winter 2021)
Grouping: None
Small Group Display: No

TR Paul Academy of Arts and Knowledge

Math: Math K-12

| Grade (Winter 2021) | | Growth Count† | | Comparison Periods | | | | | | | | Growth Evaluated Against | | | | | | | | | |
|---------------------|----|---------------|------|--------------------|-------|------------|----|-------------|----|------------|------|--------------------------|--------------------|-------------------|---------------------------------|--------------------------------------|-----------------------|----------------------|------------------------|--|--|
| | | | | Winter 2020 | | | | Winter 2021 | | | | Growth | | Grade-Level Norms | | | Student Norms | | | | |
| | | | | Mean RIT | SD | Percentile | | Mean RIT | SD | Percentile | | Observed Growth | Observed Growth SE | Projected Growth | School Conditional Growth Index | School Conditional Growth Percentile | Count with Projection | Count Met Projection | Percent Met Projection | Student Median Conditional Growth Percentile | |
| K | 0 | ** | | | | ** | | | ** | | | | | ** | | | | | | | |
| 1 | 13 | 140.8 | 11.5 | 3 | 168.0 | 8.7 | 36 | | 27 | 2.8 | 19.5 | 3.96 | 99 | 13 | 10 | 77 | 89 | | | | |
| 2 | 18 | 176.9 | 15.6 | 87 | 189.2 | 13.2 | 81 | | 12 | 1.9 | 14.1 | -1.00 | 16 | 18 | 6 | 33 | 37 | | | | |
| 3 | 26 | 196.6 | 13.1 | 98 | 195.5 | 9.8 | 45 | | -1 | 1.8 | 12.5 | -8.09 | 1 | 26 | 1 | 4 | 1 | | | | |
| 4 | 18 | 194.2 | 11.1 | 37 | 200.7 | 11.3 | 22 | | 7 | 2.0 | 10.1 | -2.24 | 1 | 18 | 5 | 28 | 25 | | | | |
| 5 | 15 | 202.3 | 9.7 | 30 | 206.6 | 7.0 | 15 | | 4 | 1.3 | 8.7 | -2.50 | 1 | 15 | 1 | 7 | 25 | | | | |

Math: Math K-12



Explanatory Notes

** Calculations not provided because students have no MAP results in at least one of the terms. The Growth Count is zero.
† Growth Count provided reflects students with MAP results in both the Start and End terms. Observed Growth calculation is based on that student data.

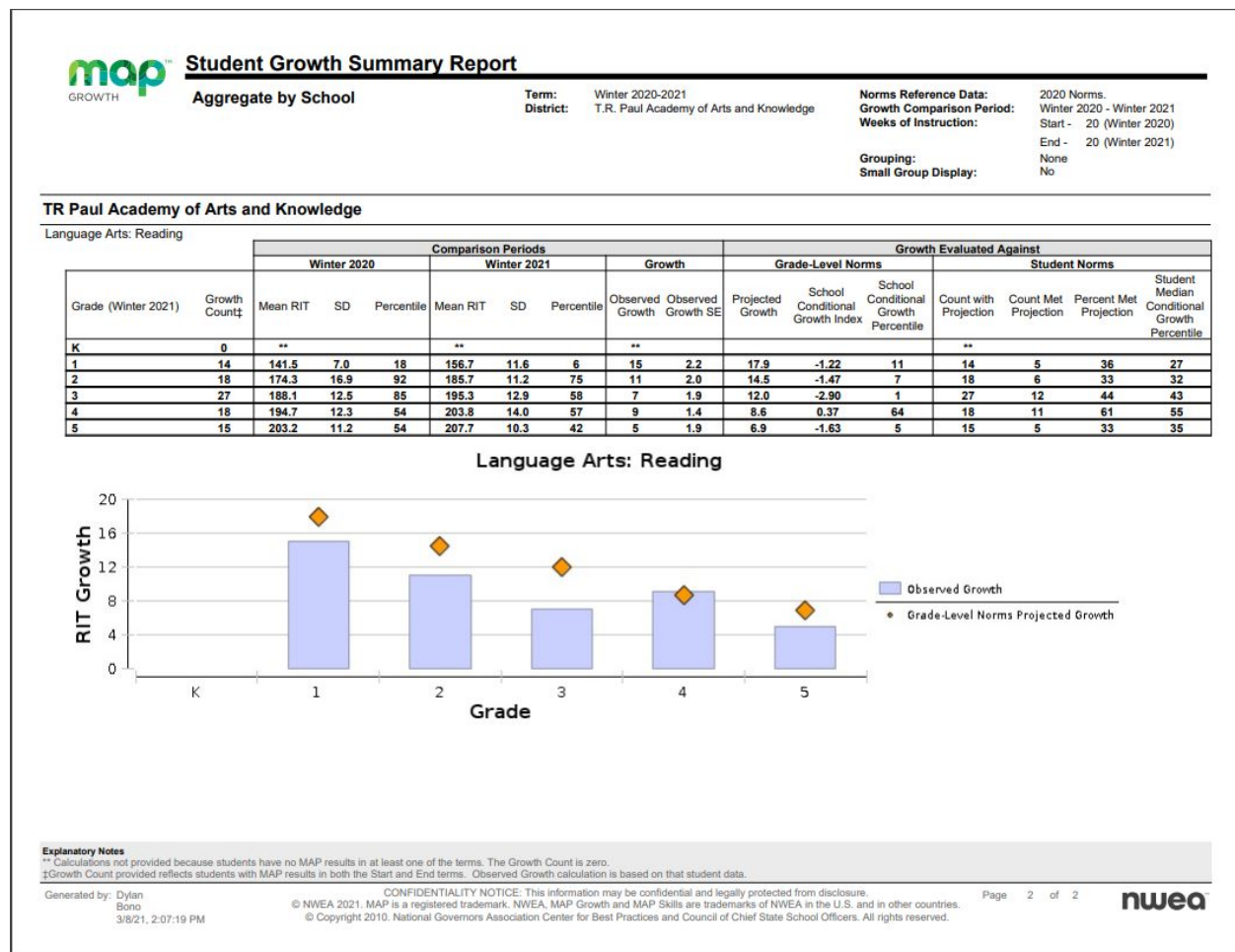
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nwea

NWEA MAP Winter 2020-Winter 2021 Reading




UIP compliance: Create a culture of consistent data collection for interventions and supports

Action steps:

- Using DIBELS and MAP Reading MOY data identify students who need Interventions at Tier II and Tier III intensity.
- Using the MTSS process create Intervention plans for individual students and monitor their progress as determined by the MTSS team.
- Using available resources, to include NWEA MAP, provide individually created Student Growth Goals. The Student Goal Setting Worksheet will be used to set realistic growth goals for the EOY testing Cycle.

Sample Student Goal Setting Worksheet:



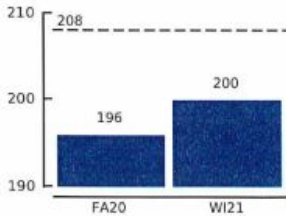
Student Goal Setting Worksheet

District: _____
School: _____
Term Rostered: _____

T.R. Paul Academy of Arts and Knowledge
TR Paul Academy of Arts and Knowledge
Winter 2020-2021

Norms Reference Data: 2020 Norms,
Growth Comparison Period: Fall 2020 to Spring 2021
Weeks of Instruction: Start - 1 (Fall 2020)
End - 32 (Spring 2021)

Math: Math K-12 (Growth: Math 2-5 CO 2020)



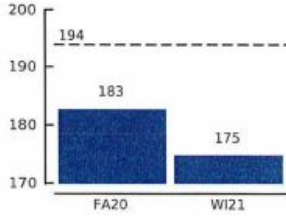
| | FA20 | WI21 |
|-------------------|------|------|
| Overall RIT Score | 196 | 200 |

Goal Performance
Number and Quantity: 198-210 (FA20), 204-216 (WI21)
Geometry: 183-195 (FA20), 186-198 (WI21)
Algebra and Functions: 191-203 (FA20), 200-212 (WI21)
Data, Statistics, and Probability: 186-200 (FA20), 184-196 (WI21)

Student Action Plan: _____

Projected RIT 208
My Goal _____
RIT Growth *

Language Arts: Reading (Growth: Reading 2-5 CO 2020)



| | FA20 | WI21 |
|-------------------|------|------|
| Overall RIT Score | 183 | 175 |

Goal Performance
Informational Text: 178-190 (FA20), 172-184 (WI21)
Literary Text: 178-190 (FA20), 168-180 (WI21)
Vocabulary Acquisition and Use: 175-187 (FA20), 168-180 (WI21)
Lexile® Range: 260L-410L (FA20), 110L-260L (WI21)

Student Action Plan: _____

Projected RIT 194
My Goal _____
RIT Growth *

School Culture

PBIS

Teachers are choosing PBIS student class monitors to assist with tracking of Dragon and ICE tickets. The hope is that it will increase awareness of PBIS and engagement from students.

Community Engagement

Science Fair Plans: Three science projects are set up for students to make observations and write up a summary. Teacher's wanted more to focus on curriculum than continue with the traditional science fair this year.

Virtual Showcases continue to be amazing!

Virtual Talent Show coming up on April 6th.

Congratulations to Merrily! The winner of a Fitbit Inspire 2 is **Merrily Bowers**, board member at Academy of Arts and Knowledge.

Staffing Updates

We hired 2 aides to work in our EDP option.

Steven Austin

Carrie Fredrickson

Long Term Sub position: Gavin McFall will be subbing for Mrs. Siu for the month of May.

Enrollment

Seats are now on a first come, first serve basis for all grade levels.

| | Eligible Students | Re-Enrolled | Not Re-Enrolling | UNSURE | New Applicants | Completed Apps | Potential Final Enrollment | Actual Final Enrollment |
|-----------|-------------------|-------------|------------------|--------|----------------|----------------|----------------------------|-------------------------|
| 1/2 K | | | | | | | 0 | 0 |
| Full K | | | | | 26 | 9 | 26 | 9 |
| 1st | 35 | 25 | 1 | 1 | 6 | 0 | 41 | 25 |
| 2nd | 23 | 17 | 1 | 0 | 10 | 2 | 33 | 19 |
| 3rd | 25 | 16 | 0 | 0 | 2 | 0 | 27 | 16 |
| 4th | 35 | 26 | 0 | 0 | 4 | 3 | 39 | 29 |
| 5th | 24 | 15 | 1 | 2 | 6 | 0 | 30 | 15 |
| HS | | | | | | | 0 | 0 |
| Headcount | 142 | 99 | 3 | 3 | 54 | 14 | 196 | 113 |
| FTE | 142 | 99 | 3 | 3 | 54 | 14 | 196 | 113 |

Operations

There are no operations updates at this time.

Enhanced School Year

99 families replied, 58 families agree or strongly agree, 26 are neutral (17 (65%) of which would utilize the program), 15 families disagree or strongly disagree

24 families did not answer, but were reached out to multiple times to gather their feedback.

100% of returning full time staff supports transitioning to the enhanced school year calendar.

| Q5. AAK should move towards an enhanced school calendar and offer care (low to no cost) during all breaks? | | | | | | | | |
|--|------------|--------------|-----------|-----------|-----------|-----------|-----------|---------|
| Q2. Please select your child(ren)'s current grade level(s). | | | | | | | | |
| Ver. Hori. | | Kindergarten | 1st Grade | 2nd Grade | 3rd Grade | 4th Grade | 5th Grade | Total |
| 1 - Strongly Disagree | Count | 1 | 2 | 1 | 4 | 3 | 1 | 9 |
| | % of Total | 1.01% | 2.02% | 1.01% | 4.04% | 3.03% | 1% | 9.09% |
| 2 - Disagree | Count | 3 | 2 | 1 | 0 | 1 | 1 | 6 |
| | % of Total | 3.03% | 2.02% | 1.01% | 0.00% | 1.01% | 1% | 6.06% |
| 3 - Neutral | Count | 8 | 5 | 3 | 7 | 4 | 1 | 26 |
| | % of Total | 8.08% | 5.05% | 3.03% | 7.07% | 4.04% | 1% | 26.26% |
| 4 - Agree | Count | 6 | 2 | 7 | 4 | 3 | 1 | 21 |
| | % of Total | 6.06% | 2.02% | 7.07% | 4.04% | 3.03% | 1% | 21.21% |
| 5 - Strongly Agree | Count | 6 | 9 | 9 | 13 | 7 | 2 | 37 |
| | % of Total | 6% | 9% | 9.09% | 13.13% | 7.07% | 2% | 37.37% |
| Total | Count | 24 | 20 | 21 | 28 | 18 | 6 | 99 |
| | % of Total | 24% | 20% | 21.21% | 28.28% | 18.18% | 6% | 100.00% |

| Q5. AAK should move towards an enhanced school calendar and offer care (low to no cost) during all breaks? | | | | | | |
|---|------------|--|--|---|--|---------|
| Q6. Our family would utilize the full day programming during days school is not in session (free to low cost for families - see sample breakdown above) | | | | | | |
| Ver. Hori. | | Yes, we would utilize this program year-round. | Yes, we would utilize this program some of the time. | Yes, we would utilize the program rarely. | No, I don't anticipate that our family would utilize this program. | Total |
| 1 - Strongly Disagree | Count | 0 | 1 | 1 | 7 | 9 |
| | % of Total | 0% | 1.02% | 1.02% | 7.14% | 9.09% |
| 2 - Disagree | Count | 0 | 0 | 0 | 6 | 6 |
| | % of Total | 0% | 0% | 0% | 6.06% | 6.06% |
| 3 - Neutral | Count | 3 | 13 | 1 | 9 | 26 |
| | % of Total | 3.06% | 13.27% | 1.02% | 9.18% | 26.26% |
| 4 - Agree | Count | 10 | 8 | 1 | 2 | 21 |
| | % of Total | 10.20% | 8.16% | 1.02% | 2.04% | 21.21% |
| 5 - Strongly Agree | Count | 21 | 15 | 0 | 1 | 37 |
| | % of Total | 21.43% | 15.31% | 0% | 1.02% | 37.37% |
| Total | Count | 34 | 37 | 3 | 24 | 99 |
| | % of Total | 34.69% | 37.76% | 3.06% | 24.49% | 100.00% |

Based on the results of the survey of students and staff, the AAK administration recommends that the board approve the presented enhanced school year calendar, **in tandem with** the partnership of Boys and Girls Club offering free to low cost care for families before and after school and during out of school days. The AAK administration does not recommend that the calendar be approved **if it does not also approve the partnership with Boys and Girls Club.**

The proposal for Boys and Girls Club is attached. At this time, AAK has committed to funding 50% of the costs for the program. AAK and BGC will work together to secure grant funding for the program in hopes to offset the entire cost.

2021-22 School Calendar draft 03.09.21 PROPOSAL

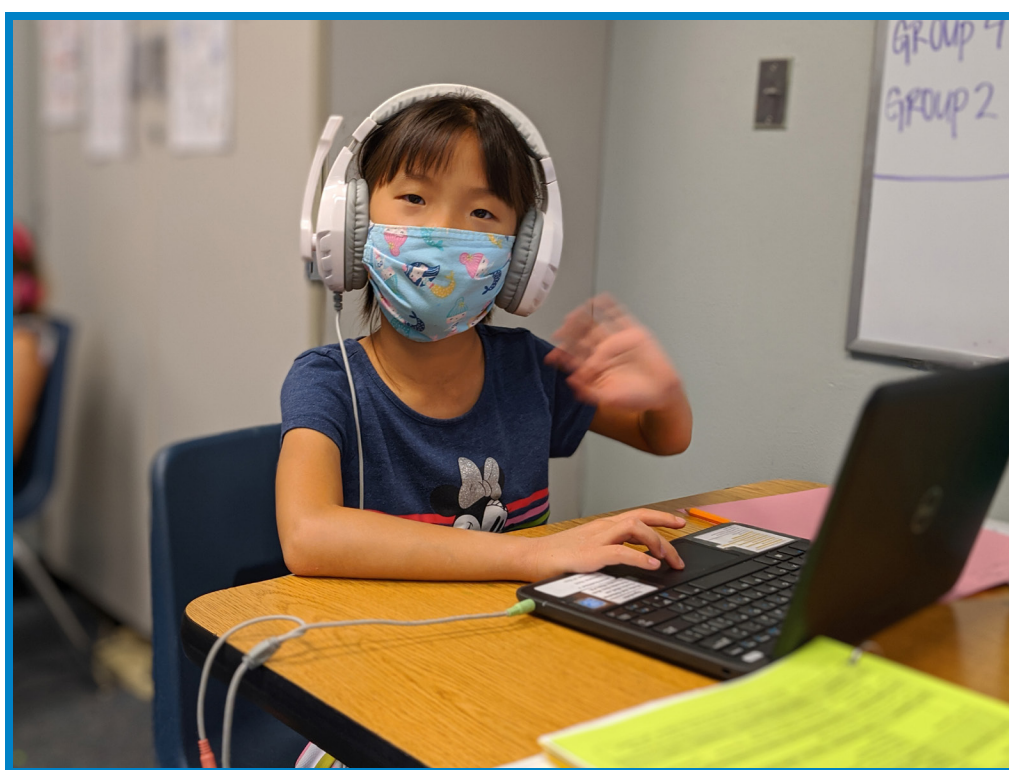
- 2 Teachers on duty
- 9/10 Pre-assessment Days
- 11 First Day of School
- 1 Virtual Kindergarten Orientation
- 6 Labor Day / No School
- 24 Fire Assembly
- 30 Student Showcase
- 22 Parent Teacher Conf./ No School
- 4-15 Fall Break/
Full Day Programming
- 5 Fire Assembly
- 19 Student Showcase
- 22-26 November Break/
Full Day Programming
- 16 Winter Festival
- 17 Fire Assembly
- 20-31 Winter Break /
Full Day Programming
- 3-10 Winter Break Cont./
Full Day Programming
- 10 Staff Only/Full Day Programming
- 11 First Day Back to School
- 17 MLK Day / No School
- 28 Fire Assembly

| August 2021 | | | | | | | February 2022 | | | | | | |
|----------------|----|----|----|----|----|----|---------------|----|----|----|----|----|----|
| Su | M | Tu | W | Th | F | Sa | Su | M | Tu | W | Th | F | Sa |
| 1 | 2 | 3 | 4 | 5 | 6 | 7 | | | 1 | 2 | 3 | 4 | 5 |
| 8 | 9 | 10 | 11 | 12 | 13 | 14 | 6 | 7 | 8 | 9 | 10 | 11 | 12 |
| 15 | 16 | 17 | 18 | 19 | 20 | 21 | 13 | 14 | 15 | 16 | 17 | 18 | 19 |
| 22 | 23 | 24 | 25 | 26 | 27 | 28 | 20 | 21 | 22 | 23 | 24 | 25 | 26 |
| 29 | 30 | 31 | | | | | 27 | 28 | | | | | |
| September 2021 | | | | | | | March 2022 | | | | | | |
| Su | M | Tu | W | Th | F | Sa | Su | M | Tu | W | Th | F | Sa |
| | | | 1 | 2 | 3 | 4 | | | 1 | 2 | 3 | 4 | 5 |
| 5 | 6 | 7 | 8 | 9 | 10 | 11 | 6 | 7 | 8 | 9 | 10 | 11 | 12 |
| 12 | 13 | 14 | 15 | 16 | 17 | 18 | 13 | 14 | 15 | 16 | 17 | 18 | 19 |
| 19 | 20 | 21 | 22 | 23 | 24 | 25 | 20 | 21 | 22 | 23 | 24 | 25 | 26 |
| 26 | 27 | 28 | 29 | 30 | | | 27 | 28 | 29 | 30 | 31 | | |
| October 2021 | | | | | | | April 2022 | | | | | | |
| Su | M | Tu | W | Th | F | Sa | Su | M | Tu | W | Th | F | Sa |
| | | | | | 1 | 2 | | | | | | 1 | 2 |
| 3 | 4 | 5 | 6 | 7 | 8 | 9 | 3 | 4 | 5 | 6 | 7 | 8 | 9 |
| 10 | 11 | 12 | 13 | 14 | 15 | 16 | 10 | 11 | 12 | 13 | 14 | 15 | 16 |
| 17 | 18 | 19 | 20 | 21 | 22 | 23 | 17 | 18 | 19 | 20 | 21 | 22 | 23 |
| 24 | 25 | 26 | 27 | 28 | 29 | 30 | 24 | 25 | 26 | 27 | 28 | 29 | 30 |
| 31 | | | | | | | | | | | | | |
| November 2021 | | | | | | | May 2022 | | | | | | |
| Su | M | Tu | W | Th | F | Sa | Su | M | Tu | W | Th | F | Sa |
| | 1 | 2 | 3 | 4 | 5 | 6 | 1 | 2 | 3 | 4 | 5 | 6 | 7 |
| 7 | 8 | 9 | 10 | 11 | 12 | 13 | 8 | 9 | 10 | 11 | 12 | 13 | 14 |
| 14 | 15 | 16 | 17 | 18 | 19 | 20 | 15 | 16 | 17 | 18 | 19 | 20 | 21 |
| 21 | 22 | 23 | 24 | 25 | 26 | 27 | 22 | 23 | 24 | 25 | 26 | 27 | 28 |
| 28 | 29 | 30 | | | | | 29 | 30 | 31 | | | | |
| December 2021 | | | | | | | June 2022 | | | | | | |
| Su | M | Tu | W | Th | F | Sa | Su | M | Tu | W | Th | F | Sa |
| | | | 1 | 2 | 3 | 4 | | | | 1 | 2 | 3 | 4 |
| 5 | 6 | 7 | 8 | 9 | 10 | 11 | 5 | 6 | 7 | 8 | 9 | 10 | 11 |
| 12 | 13 | 14 | 15 | 16 | 17 | 18 | 12 | 13 | 14 | 15 | 16 | 17 | 18 |
| 19 | 20 | 21 | 22 | 23 | 24 | 25 | 19 | 20 | 21 | 22 | 23 | 24 | 25 |
| 26 | 27 | 28 | 29 | 30 | 31 | | 26 | 27 | 28 | 29 | | | |
| January 2022 | | | | | | | July 2022 | | | | | | |
| Su | M | Tu | W | Th | F | Sa | Su | M | Tu | W | Th | F | Sa |
| | | | | | | 1 | | | | | | 1 | 2 |
| 2 | 3 | 4 | 5 | 6 | 7 | 8 | 3 | 4 | 5 | 6 | 7 | 8 | 9 |
| 9 | 10 | 11 | 12 | 13 | 14 | 15 | 10 | 11 | 12 | 13 | 14 | 15 | 16 |
| 16 | 17 | 18 | 19 | 20 | 21 | 22 | 17 | 18 | 19 | 20 | 21 | 22 | 23 |
| 23 | 24 | 25 | 26 | 27 | 28 | 29 | 24 | 25 | 26 | 27 | 28 | 29 | 30 |
| 30 | 31 | | | | | | 31 | | | | | | |

- 4 Student Showcase
- 18 Parent Teacher Conferences/ Full Day Prog
- 21 President's Day / No School
- 25 Fire Assembly
- 5 Science Fair
- 14-25 Spring Break / Full Day Programming
- 1 Fire Assembly
- 8 Student Show Case
- 14 Talent Show
- 29 Fire Assembly
- 2 - 6 May Break/Full Day Programming
- 27 Fire Assembly
- 30 Staff on Duty/Full Day Programming
- 11 Arts Gala
- 16 Student Showcase
- 17 Fire Assembly
- 21 Field Day
- 22 Last Day of School
- 23 Staff on Duty/No Students
- 23 Summer Break/Full Day Programming

- Start & End Dates
- Pre Assessment Days
- Staff PD Day/Full Day Programming
- School Closed/Full Day Programming
- Summer Break/Full Day Programming
- School Closed/No Programming
- Start Time:8:15am
- End Time: 3:20pm

**The Academy of Arts & Knowledge
and Boys & Girls Clubs of Larimer County:
A Partnership for Building Great Futures**



**THE ACADEMY OF
ARTS & KNOWLEDGE**



**BOYS & GIRLS CLUBS
OF LARIMER COUNTY**

ABOUT BOYS & GIRLS CLUBS OF LARIMER COUNTY

The mission of the Boys & Girls Clubs of Larimer County is to enable all young people, especially those who need us most, to reach their full potential as productive, caring, responsible citizens.

BOYS & GIRLS CLUB VISION

Boys & Girls Clubs of Larimer County (BGCLC) has a vision to provide a world-class Club Experience that assures success is within reach of every young person who enters our doors, with all members on track to graduate from high school with a plan for the future, demonstrating good character and citizenship, and living healthy lifestyles.

Boys & Girls Clubs of Larimer County, an affiliate of Boys & Girls Clubs of America (BGCA), is a local, equity centered, youth development organization. For over 30 years, BGCLC has been serving Larimer County's most vulnerable youth during non-school and summer hours. We believe that financial barriers should not be a reason that youth miss out on transformational out-of-school experiences, that is why the majority of our programs and services come at no cost to families. If any fees are charged, they are nominal and financial assistance is always available, making us the most comprehensive and affordable out-of-school program in Larimer County.

Within the walls of our program, we employ trained and caring youth development professionals to provide impactful programs and experiences to all youth (ages 6-18) who attend. We recognize that many of the youth we serve are experiencing challenges beyond their control, (poverty, family trauma, educational gaps, etc.). With that in mind, our youth development model is centered around a trauma-informed approach. We ensure the Club is a safe environment that is open during the hours when youth are most vulnerable and least supervised. Included in our programming is snacks, meal service and access to professional mental health support. We also infuse the Club with professionals who are trained in making positive connections and deliver high quality programs in the areas of: Arts, Academics, Health and Life Skills, Sports, Fitness and Recreation, and Character and Leadership Development. As the final layer of our trauma-informed approach, we provide unique enrichment opportunities that focus on career exploration, family engagement and exposure to different communities, cultures and experiences.

Typically, we serve over 3,000 youth each year and in the communities of: Estes Park, Fort Collins, Loveland and Wellington.

CUSTOMIZED PARTNERSHIP WITH THE ACADEMY OF ARTS & KNOWLEDGE

Through this partnership, BGCLC could provide the following services:

- After School Programming, Monday through Friday, after school until 6 pm
- School-Out Day Programming, on school breaks and in-service days, 7:30 am - 6 pm
- Summer Program for both Academy students and neighborhood youth, 7:30 am - 6 pm

EXAMPLES OF PROGRAMS OFFERED

Music & Art



National Arts Contests enable youth to develop their creativity and cultural awareness through visual arts and design. Youth have the opportunity to participate in art competitions that are exhibited and judged locally, regionally and nationally. Mediums include: watercolor, pastels, oil and acrylic paint, printmaking, collage, mixed media, colored pencil, monochromatic and group project.



MusicMakers, a music education program. In this program youth will learn basic music making through movement, songs, rhymes and simple instrumental instruction in a group setting. Basic musical concepts are taught by utilizing common playground equipment such as rubber balls and jump ropes in a musical fashion, as well as basic drum and guitar techniques on acoustic instruments.

Athletics



Triple Play, is a comprehensive health and wellness initiative that strives to improve the overall health of youth by increasing their daily physical activity while teaching them good nutrition habits through cooking lessons and interactive activities.



ALL STARS is an organized sport league and fitness program. Through this program, youth participate in sports like: Flag Football, Volleyball, Basketball, Baseball and Soccer. Participants work together on teams, practice regularly and play other Boys & Girls Club members at different locations throughout the state.

STEM



Hour of Code is a program designed to expose youth to coding and computer science. Youth are taught the basics of coding and can earn program advancements by completing different tasks



STEM programs focus on building youth's skills in the areas of science, technology, engineering and math. During STEM Time, youth compete in teams and independently in different real-world STEM challenges after learning about a new STEM concept.

Homework Help



Power Hour is designed to support youth both completing their homework assignments and skill building based on lessons from school. This program provides resources for incorporating technology, supporting tutoring and making homework fun.

PROJECT LEARN

Project Learn is a program designed to bridge knowledge and skill gaps of youth. This program helps support learning by providing educational-based fun and hands-on activities. All activities are age specific and are designed to reinforce what students are working on in the classroom, i.e. lego robotics, spelling competitions, poetry design and more.

Social & Emotional Learning



The SMART (Skills Mastery and Resilience) Moves program is a nationally acclaimed prevention program, tailored for all different ages. Participants will be exposed to various activities designed to develop their decision-making and critical-thinking skills, as well as learn how to avoid unhealthy choices such as alcohol, tobacco, other drugs and unhealthy relationships.



Youth for Unity is a program that supports and promotes diversity and inclusion. Youth for Unity helps youth better understand diversity and combat prejudice, bigotry and discrimination while building empathy and compassion for others.



Positive Action is focused on helping youth feel positive about themselves so that they can affect positive change around them. It relies on the intuitive notion that “when we feel good, we do good”. In this program, youth are empowered to give back and to identify challenges that they can help solve in their community, school and home.

Special Initiatives



Youth of the Year has been Boys & Girls Clubs of America’s premier recognition program since 1947, celebrating the extraordinary achievements of Club youth. Each year, members of the Boys & Girls Clubs of Larimer county compete at the Club and county level for the opportunity to represent our organization at the state, regional and national level.



Million Members, Million Hours of Service is an initiative to involve youth in community service activities year-round. As a national organization, it is our collective goal that at least 1 million youth will perform 1 million hours of service each year.



The goal of the LGBTQ Inclusion Initiative and the Safe Zone Project is to increase the capacity of Boys & Girls Clubs to provide a safe, positive and inclusive environment for youth, teens, staff and families of all sexual orientations, gender identities and gender expressions.

COST CONSIDERATIONS

In order to keep this program free to families, BGCLC would need to secure significant funding. Below is an estimated breakdown of what the program could cost each year..Any financial support offered by The Academy of Arts and Knowledge would be appreciated and beneficial in ensuring a successful and long-term program.

| School Year Program Assuming Average of 50 Students | |
|--|-----------------------|
| Expenses | Costs for School Year |
| Club Director | \$37,503 |
| 3 Youth Development Specialists | \$10,800 |
| FICA 7.65% + WC 8.88% + Benefits FT @ 16% | \$7,728 |
| Program Supplies including health & safety supplies | \$5,000 |
| Liability Insurance | \$1,000 |
| Technology | \$1,500 |
| Admin (Program support, payroll, training, etc.) 10% | \$6,303 |
| Total | \$69,834 |

| Summer Program Assuming Average of 50 Students | |
|---|------------------|
| Expenses | Costs for Summer |
| Club Director | \$12,497 |
| 6 Youth Development Specialists | \$29,160 |
| FICA 7.65% + WC 8.88% + Benefits FT @ 16% | \$6,665 |
| Program Supplies including health & safety supplies | \$1,500 |
| Liability Insurance | \$500 |
| Technology | \$500 |
| Admin (Program support, payroll, training, etc.) 5% | \$2,541 |
| Total | \$53,363 |

CONCLUSION

If you have any questions, please contact Chief Executive Officer, Kaycee Headrick, at 970-372-2976 or kheadrick@bgclarimer.org. Thank you for your consideration. We are excited to explore next steps.



Academy of Arts and Knowledge

"Pride Through Performance"

4800 Wheaton Drive, Fort Collins, CO., 80525 Phone (970) 226-2800 FAX (970) 226-2806

STRATEGIC PLAN FOR 2020-2021

| Objective | Strategy | Benchmarks: Year 1 2020-2021 | Benchmarks: Year 2 2021-2022 | Benchmarks: Year 3 2022-2023 | Benchmarks: Year 5 2024-2025 |
|---|---------------------------------|---|---|--|--|
| I. GOVERNANCE GOALS | | | | | |
| A. Board Training | 1. League Conference Attendance | I. Minimum 1 Board member in attendance | II. Minimum 2 Board member in attendance | III. Minimum 3 Board member in attendance | V. Majority of Board member in attendance |
| | 2. Board Retreat | I. Schedule half day training | II. Schedule full day training | III. Schedule 2 full day training | V. Maintain 2 Full day training |
| | | | | | |
| B. Leader Succession | 1. Board Members | I. Up to date cloud based board binder | II. Identify Potential candidates in School | III. Identify potential candidates outside org | V. Implement shadowing of possible candidates |
| | 2. School Leader | I. Updated Job descriptions and org chart | II. Develop Knowledge Transfer Plans | III. Develop Anticipated future needs list | V. Update Knowledge transfer plans and future needs list |
| | | | | | |
| C. Board Effectiveness and Efficiencies | 1. Officer Positions | I. Increase Fiscal experience on board. | II. Maintain Academic experience on board | III. Separate Secretary Position on board | V. Maintain Positions |
| | 2. Committees | I. Focus on Staff Support Committee | II. Build Enrollment Committee | III. Focus on Fundraising Committee | V. Develop Future Planning Committees |
| | | | | | |
| Responsible Oversight -Board Chair | Implementation Benchmark Dates: | 31 December 2020 | 31 December 2021 | 31 December 2022 | 31 December 2024 |

| Objective | Strategy | Benchmarks: Year 1 2020-2021 | Benchmarks: Year 2 2021-2022 | Benchmarks: Year 3 2022-2023 | Benchmarks: Year 5 2024-2025 |
|--|--|---|--|---|---|
| II. FISCAL / FINANCIAL GOALS | | | | | |
| A. Broaden Enrollment | 1. Increase Student numbers | I. exceed 196.5 enrolled students | II. exceed 209 enrolled students | III. Exceed 217.5 enrolled students | V. exceed 236 enrolled Students |
| | 2. Increase student retention (staying in geographic area) | I. Above 70% student retention | II. Above 75% student retention | III. Above 80% student retention | V. Above 85% student retention |
| | | | | | |
| B. Broaden Fundraising | 1. Increase Competitive Grants | I. Minimum 1 grant submission | II. Minimum 2 grant submissions | III. Minimum 3 grant submissions | V. Maintain 3 grant submission |
| | 2. Increase Donation / Partnerships | I. Minimum 1 business supply donation | II. Minimum 2 business supply donations | III. Minimum 3 business supply donations | V. Maintain 3 business supply donations |
| | | | | | |
| C. Increase Resilience and Flexibility | 1. Unassigned Fund Balance | I. Ending unassigned fund balance over 450K | II. Ending unassigned fund balance over 540K | III. Ending unassigned fund balance over 610K | V. Ending unassigned fund balance over 800K |
| | 2. Cash on hand | I. Minimum 4 months | II. Minimum 5 months | III. Minimum 6 months | V. Maintain 6 months |
| | | | | | |
| Responsible Oversight -Director of Business | Implementation Benchmark Dates: | 01 October 2020 | 01 October 2021 | 01 October 2022 | 01 October 2024 |

| Objective | Strategy | Benchmarks: Year 1 2020-2021 | Benchmarks: Year 2 2021-2022 | Benchmarks: Year 3 2022-2023 | Benchmarks: Year 5 2024-2025 |
|---|---|--|---|--|--|
| III. CULTURE GOALS | | | | | |
| A. Staff Satisfaction | 1. Voluntary Turn over: staying in region and in education | I. Staff leaving below 33% | II. Staff leaving below 20% | III. Staff leaving below 17% | V. Maintain staff leaving below 17% |
| | 2. TLCC Survey results | I. Overall Satisfaction above 80% | II. Overall Satisfaction above 85% | III. Overall Satisfaction above 90% | V. Overall Satisfaction above 95% |
| | | | | | |
| B. Positive Behavior Interventions and Supports | 1. Research-based SWPBIS (School Wide Positive Behavior Interventions and Supports) Behavior management process (classroom managed vs. office managed) in place. (According to the Self-Assessment Survey [SAS] 30% of staff feel this is in place) | I. The percentage of staff that feel a SWPBIS behavior management is in place will increase to 40% according to the SAS. | II. The percentage of staff that feel a SWPBIS behavior management is in place will increase to 65% according to the SAS. | III. The percentage of staff that feel a SWPBIS behavior management is in place will increase to 75% according to the SAS. | V. The percentage of staff that feel a SWPBIS behavior management is in place will increase to 85% according to the SAS. (15% accounts for new staff) |
| | 2. Staff collected SWPBIS and behavior tracking system data on behavior | I. Reduce the number of disruptive behaviors by 25%. | II. Reduce the number of disruptive behaviors by 30%. | III. Reduce the number of disruptive behaviors by 40% | V. Reduce the number of disruptive behaviors by 45% |
| | | | | | |
| C. Parent Relationships | 1. Overall Survey Satisfaction Results | I. 75% positive | II. 80% positive | III. 85% positive | V. 90% positive |
| | 2. Volunteers, attendance at events, and participation in surveys | I. 20% participation | II. 25% participation | III. 35% participation | V. 40% participation |

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|--|------------------------------------|--------------|--------------|--------------|--------------|
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| Responsible Person -Assistant Principal | Implementation Benchmark Dates: | 30 June 2021 | 30 June 2022 | 30 June 2023 | 30 June 2025 |

| Objective | Strategy | Benchmarks: Year 1 2020-2021 | Benchmarks: Year 2 2021-2022 | Benchmarks: Year 3 2022-2023 | Benchmarks: Year 5 2024-2025 |
|---------------------------|--|--|---|--|--|
| IV. ACADEMIC GOALS | | | | | |
| A. Math | 1. Achievement: meet national RIT norms on NWEA MAP. currently we are an average of 1.96 points below the RIT for grades 3-5. | I. Increase average RIT scores on NWEA MAP testing for grades 3-5 by 2.96 points. | II. Increase average RIT scores on NWEA MAP testing for grades 3-5 by 3.46 points. | III. Increase average RIT scores on NWEA MAP testing for grades 3-5 by 3.96 points. | V. Increase average RIT scores on NWEA MAP testing for grades 3-5 by 4.46 points. |
| | 2. The average Growth Percentile on NWEA MAP for grades 3-5 is 39.3. | I. The average Growth Percentile on NWEA MAP for grades 3-5 will increase to 45.0. | II. The average Growth Percentile on NWEA MAP for grades 3-5 is 50.0. | III. The average Growth Percentile on NWEA MAP for grades 3-5 is 55.0. | V. The average Growth Percentile on NWEA MAP for grades 3-5 is 60.0. |
| | | | | | |
| B. ELA | 1. Achievement: An average of 70% of 3-5 graders are achieving at benchmark or above on DIBELS. | I. An average of 72.5% of 3-5 graders will achieve at benchmark or above on DIBELS. | II. An average of 75% of 3-5 graders will achieve at benchmark or above on DIBELS. | III. An average of 77.5% of 3-5 graders will achieve at benchmark or above on DIBELS. | V. An average of 80% of 3-5 graders will achieve at benchmark or above on DIBELS. |
| | 2. Growth | I. Students in grades 3-5 will grow an average of 2.5% in reading annually. EOY (End of Year) DIBELS assessment will be used to measure this growth. | II. Students in grades 3-5 will grow an average of 2.5% in reading annually. EOY (End of Year) DIBELS assessment will be used to measure this growth. | III. Students in grades 3-5 will grow an average of 2.5% in reading annually. EOY (End of Year) DIBELS assessment will be used to measure this growth. | V. Students in grades 3-5 will grow an average of 2.5% in reading annually. EOY (End of Year) DIBELS assessment will be used to measure this growth. |
| | | | | | |

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|----------------------------------|---|---|--|---|---|
| C. Student Engagement | 1. Academic: Mastery of Skills on standards based rubrics in 3 out of 5 subjects. | I. 70% of students will score at grade level or above | II. 75% of students will score at grade level or above | III. 80% of students will score at grade level or above | V. 85% of students will score at grade level or above |
| | | | | | |
| D. Social Emotional | 1. Using PBIS and a correlating behavior tracking system this data teachers will implement strategies to reduce the number of disruptive behaviors. | I. Disruptive behaviors will decrease by 25% | II. Disruptive behaviors will decrease by 30% | III. Disruptive behaviors will decrease by 40% | V. Disruptive behaviors will decrease by 50% |
| | | | | | |
| Responsible Person -Principal | Implementation Benchmark Dates: | 30 June 2021 | 30 June 2022 | 30 June 2023 | 30 June 2025 |