

Before Starting the CoC Application

You must submit all three of the following parts in order for us to consider your Consolidated Application complete:

1. the CoC Application,
2. the CoC Priority Listing, and
3. all the CoC's project applications that were either approved and ranked, or rejected.

As the Collaborative Applicant, you are responsible for reviewing the following:

1. The FY 2024 CoC Program Competition Notice of Funding Opportunity (NOFO) for specific application and program requirements.
2. The FY 2024 CoC Application Detailed Instructions which provide additional information and guidance for completing the application.
3. All information provided to ensure it is correct and current.
4. Responses provided by project applicants in their Project Applications.
5. The application to ensure all documentation, including attachment are provided.

Your CoC Must Approve the Consolidated Application before You Submit It
- 24 CFR 578.9 requires you to compile and submit the CoC Consolidated Application for the FY 2024 CoC Program Competition on behalf of your CoC.
- 24 CFR 578.9(b) requires you to obtain approval from your CoC before you submit the Consolidated Application into e-snaps.

Answering Multi-Part Narrative Questions

Many questions require you to address multiple elements in a single text box. Number your responses to correspond with multi-element questions using the same numbers in the question. This will help you organize your responses to ensure they are complete and help us to review and score your responses.

Attachments

Questions requiring attachments to receive points state, "You Must Upload an Attachment to the 4B. Attachments Screen." Only upload documents responsive to the questions posed—including other material slows down the review process, which ultimately slows down the funding process. Include a cover page with the attachment name.

- Attachments must match the questions they are associated with—if we do not award points for evidence you upload and associate with the wrong question, this is not a valid reason for you to appeal HUD's funding determination.

- We must be able to read the date and time on attachments requiring system-generated dates and times, (e.g., a screenshot displaying the time and date of the public posting using your desktop calendar; screenshot of a webpage that indicates date and time).

1A. Continuum of Care (CoC) Identification

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2024 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

1A-1. CoC Name and Number: CO-505 - Fort Collins, Greeley,
Loveland/Larimer, Weld Counties CoC

1A-2. Collaborative Applicant Name: United Way of Weld County

1A-3. CoC Designation: CA

1A-4. HMIS Lead: Homeward Alliance

1B. Coordination and Engagement–Inclusive Structure and Participation

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2024 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

| | | |
|--------------|---|--|
| 1B-1. | Inclusive Structure and Participation–Participation in Coordinated Entry. | |
| | NOFO Sections V.B.1.a.(1), V.B.1.e., V.B.1f., and V.B.1.p. | |
| | In the chart below for the period from May 1, 2023 to April 30, 2024: | |
| 1. | select yes or no in the chart below if the entity listed participates in CoC meetings, voted—including selecting CoC Board members, and participated in your CoC's coordinated entry system; or | |
| 2. | select Nonexistent if the organization does not exist in your CoC's geographic area: | |

| | Organization/Person | Participated in CoC Meetings | Voted, Including Electing CoC Board Members | Participated in CoC's Coordinated Entry System |
|-----|---|------------------------------|---|--|
| 1. | Affordable Housing Developer(s) | Yes | Yes | Yes |
| 2. | CDBG/HOME/ESG Entitlement Jurisdiction | Yes | Yes | Yes |
| 3. | Disability Advocates | Yes | Yes | Yes |
| 4. | Disability Service Organizations | Yes | Yes | Yes |
| 5. | EMS/Crisis Response Team(s) | Yes | Yes | Yes |
| 6. | Homeless or Formerly Homeless Persons | Yes | Yes | Yes |
| 7. | Hospital(s) | Yes | No | Yes |
| 8. | Indian Tribes and Tribally Designated Housing Entities (TDHEs) (Tribal Organizations) | Nonexistent | No | No |
| 9. | Law Enforcement | Yes | Yes | Yes |
| 10. | Lesbian, Gay, Bisexual, Transgender (LGBTQ+) Advocates | Yes | Yes | Yes |
| 11. | LGBTQ+ Service Organizations | Yes | No | Yes |
| 12. | Local Government Staff/Officials | Yes | Yes | Yes |
| 13. | Local Jail(s) | Yes | Yes | Yes |
| 14. | Mental Health Service Organizations | Yes | Yes | Yes |
| 15. | Mental Illness Advocates | Yes | Yes | Yes |
| 16. | Organizations led by and serving Black, Brown, Indigenous and other People of Color | Yes | Yes | Yes |

| | | | | |
|-----|---|-----|-----|-----|
| 17. | Organizations led by and serving LGBTQ+ persons | Yes | Yes | Yes |
| 18. | Organizations led by and serving people with disabilities | Yes | Yes | Yes |
| 19. | Other homeless subpopulation advocates | Yes | Yes | Yes |
| 20. | Public Housing Authorities | Yes | Yes | Yes |
| 21. | School Administrators/Homeless Liaisons | Yes | Yes | Yes |
| 22. | Street Outreach Team(s) | Yes | Yes | Yes |
| 23. | Substance Abuse Advocates | Yes | Yes | Yes |
| 24. | Substance Abuse Service Organizations | Yes | Yes | Yes |
| 25. | Agencies Serving Survivors of Human Trafficking | Yes | Yes | Yes |
| 26. | Victim Service Providers | Yes | Yes | Yes |
| 27. | Domestic Violence Advocates | Yes | Yes | Yes |
| 28. | Other Victim Service Organizations | Yes | Yes | Yes |
| 29. | State Domestic Violence Coalition | Yes | No | No |
| 30. | State Sexual Assault Coalition | No | No | No |
| 31. | Youth Advocates | Yes | Yes | Yes |
| 32. | Youth Homeless Organizations | Yes | Yes | Yes |
| 33. | Youth Service Providers | Yes | Yes | Yes |
| | Other: (limit 50 characters) | | | |
| 34. | SSVF Providers | Yes | Yes | Yes |
| 35. | VA Providers | Yes | Yes | Yes |

| | | |
|--------|-------------------------------------|--|
| 1B-1a. | Experience Promoting Racial Equity. | |
| | NOFO Section III.B.3.c. | |

Describe in the field below your CoC's experience in effectively addressing the needs of underserved communities, particularly Black and Brown communities, who are substantially overrepresented in the homeless population.

(limit 2,500 characters)

Since becoming our own CoC in 2020, we have taken seriously the need to identify and remedy the unique challenges and barriers for people from underserved communities. In 2022 and since, the NoCO CoC has been publicly reporting regional racial disparity data. Using this information, the NoCO CoC has worked with service organizations and local governments to reduce disparity and improve outcomes for those overrepresented in the homeless system.

One example of this work is the development of an HMIS data dashboard, filterable by race/ethnicity, for three cities in our CoC to report data on use of homeless programs, exits, returns, trends etc. The cities have each implemented an internal process to use this data to inform local leadership and homelessness strategy, including Consolidated Plans and allocation of CDBG, HOME and general funds.

In addition, the CoC releases a yearly State of Homelessness Report and data dashboard hosted on the NoCO CoC website. The report compares Point in Time Count data to the most recent American Communities Survey data for Larimer and Weld Counties. This analysis found that while racial and ethnic disparities are present in both counties of our CoC, there are nuances. For example, in Larimer County, Black/African Americans make up 1% of the total county population, but account for 9% of the total homeless population. The same level of disparity for Black/African Americans is not seen in Weld County, where again Black/African Americans are 1% of the total county population and 3% of the homeless population. In both counties, Native Hawaiians are overrepresented in the homeless population. However, this disparity is starker in Weld County where Native Hawaiians make up 0.15% of total population but account for 5% of those in homelessness. The CoC Director has debriefed these findings with the respective city and county representatives to discuss contributing factors and brainstorm impact strategies.

One strategy the CoC has prioritized has been to make meaningful connections and proactively create space for grassroots and community-based groups to participate and inform CoC-wide goals and priorities. An example of this is engaging organizations like the Yarrow Collective, a peer-led organization builds consent-based alternatives to mental health services through peer support and harm reduction. In late 2023, the Harm Reduction and BIPOC Program Director of the Yarrow Collective joined the NoCO CoC governing board.

| | | |
|-------|---|--|
| 1B-2. | Open Invitation for New Members. | |
| | NOFO Section V.B.1.a.(2) | |
| | Describe in the field below how your CoC: | |
| 1. | communicated a transparent invitation process annually (e.g., communicated to the public on the CoC's website) to solicit new members to join the CoC; | |
| 2. | ensured effective communication and access for persons with disabilities, including the availability of accessible electronic formats; and | |
| 3. | invited organizations serving culturally specific communities experiencing homelessness in your CoC's geographic area to address equity (e.g., Black, Latino, Indigenous, LGBTQ+, and persons with disabilities). | |

(limit 2,500 characters)

New members are always invited to join the CoC. 1) Information on General Membership meetings are clearly displayed on the CoC's website (nocococ.org) and sent out regularly via an online newsletter that reaches dozens more agencies than are currently signed on as members of the CoC, encouraging them to officially join as a member. In addition, current members are encouraged to invite other organizations and individuals to participate. This year, it has been a priority to engage sectors who have historically not been represented within the CoC membership. 2-3) The CoC Director and other staff regularly attend and speak at community meetings and presentations, both in person and virtual. It is standard practice to always invite anyone who is interested in learning more about the CoC to meet personally with the CoC leadership. A subcommittee of the CoC Governing Board focuses on Member Engagement and is tasked with identifying and engaging unrepresented stakeholders to participate in the CoC. The CoC is fortunate to have active participation by the majority of organizations in the region who directly interact with people experiencing homelessness organizations or are housing focused. However, the CoC continues to work on creating connections with organizations outside the mainstream housing and homelessness system. In the past year, CoC leadership met with and encouraged CoC participation from organizations like The Jacob Center, which provides resiliency-based intervention programming for youth and families in Larimer County. The Jacob Center provides programs like youth and family coaching and peer support for youth who have experienced trauma, such as supporting LGBTQ+ and youth of color with increasing their sense of belonging and connectedness to increase wellbeing.

| | | |
|-------|--|--|
| 1B-3. | CoC's Strategy to Solicit/Consider Opinions on Preventing and Ending Homelessness. | |
| | NOFO Section V.B.1.a.(3) | |

| | |
|----|--|
| | Describe in the field below how your CoC: |
| 1. | solicited and considered opinions from a broad array of organizations and individuals that have knowledge of homelessness, or an interest in preventing and ending homelessness; |
| 2. | communicated information during public meetings or other forums your CoC uses to solicit public information; |
| 3. | ensured effective communication and access for persons with disabilities, including the availability of accessible electronic formats; and |
| 4. | took into consideration information gathered in public meetings or forums to address improvements or new approaches to preventing and ending homelessness. |

(limit 2,500 characters)

1) Membership meetings are an opportunity for all stakeholders to contribute ideas, input, and information to the CoC's collective knowledge. We have a robust work structure that is deployed to seek partner engagement and participation woven throughout our entire CoC process to prevent and end homelessness. A diverse group of individuals and organizations with specialized knowledge pertaining to that subcommittee's work are invited and encouraged to participate, including an emphasis on people with lived experience. 2) This year the CoC Leadership participated in several "Community Conversations on Homelessness" throughout the region. The public was invited to learn more about the CoC and the local work that was happening in their city and then had the opportunity to ask questions and provide feedback. CoC Leadership had addressed three City Councils and one County Board of Commissioners, answering questions and getting feedback from the elected officials. The CoC offers free trainings for any partner or community member to attend. This year we provided training on the McKinney-Vento Program, Responding to Domestic Violence and Homelessness, and information on housing rights updates on recent CO housing legislation. Member agencies are encouraged to bring information from other groups and networks to the CoC and are encouraged to share relevant information about the CoC's current work in other forums; this information is later emailed out and may be posted on our website. 3) In 2023, we upgraded our CoC website and made it more accessible to persons with disabilities. We upload video recordings of our member meetings and trainings with subtitles enabled for people with auditory challenges. The content on the website is organized to look clean and easy-to-read for people with visual challenges. 4) CoC Leadership attend other collaborative partnership meetings and often share information related to the work of addressing homelessness. For example, the CoC staff participate in the Stone Soup Collective, a multidisciplinary group working to improve service coordination and discharge planning for incarcerated people at the Larimer County Jail. Participation in the Collective has spurred cross-engagement among criminal justice reform advocates and the homelessness work of the CoC, especially through deeper connections to peer support groups; their input is being utilized within our current efforts to improve our common housing assessment.

| | | |
|-------|--|--|
| 1B-4. | Public Notification for Proposals from Organizations Not Previously Awarded CoC Program Funding. | |
| | NOFO Section V.B.1.a.(4) | |
| | Describe in the field below how your CoC notified the public: | |
| 1. | that your CoC will consider project applications from organizations that have not previously received CoC Program funding; | |
| 2. | about how project applicants must submit their project applications—the process; | |
| 3. | about how your CoC would determine which project applications it would submit to HUD for funding; and | |
| 4. | ensured effective communication and access for persons with disabilities, including the availability of accessible electronic formats. | |

(limit 2,500 characters)

1) The NoCO CoC informed the public of the opportunity to apply through a detailed and accessible information posted on the CoC's website, two newsletter notifications through the CoC's listserv providing details on the competition, eligible projects, and competition deadlines, and an announcement at a CoC General Membership meeting. 2) The Intent to Apply form for new and renewal funds was available on the CoC website for easy and accessible submission; the CoC Competition Coordinator communicated directly with all victim service providers of the availability of DV Bonus Funds. During the local competition, interested projects received a Project Rating Application and scoring rubric, with instructions for application submission for local review and in e-snaps. Four new projects applied for funding through the local competition, including one that had never applied for CoC funds prior. Renewal and new project applications were scored and ranked by the Rating & Ranking Committee. 3) Whether a new project was included in the Priority Listing was determined by three factors: alignment with CoC-wide priorities set by the Governing Board, project rating score based on objective criteria, and available Bonus and Reallocation funding. 4) It is important to the NoCO CoC to ensure broad accessibility of information for this competition. In addition to individual meetings with applicants, the CoC Competition Coordinator held multiple webinars addressing the intent to apply, local rating application, and e-snaps submission deadlines. The webinars provided general information related to CoC Program, and technical assistance navigating the local competition and submission in e-snaps. Recordings of webinars are on the CoC website, with closed captions and transcripts enabled. Other comprehensive information on the CoC competition was provided on the CoC website in clear and easy-to-read formatting, with links to other helpful HUD-provided resources. General strategies used to increase accessibility include email and web-based communication so that individuals can access tool and apps that increase readability for those with low vision or other disabilities including minimizing the use of pictures to allow for easier access for those using screen readers, using simple fonts and adequate white space, and underlining links to other web pages, email addresses or documents.

1C. Coordination and Engagement

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2024 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

| | | |
|-------|--|--|
| 1C-1. | Coordination with Federal, State, Local, Private, and Other Organizations. | |
| | NOFO Section V.B.1.b. | |
| | In the chart below: | |
| 1. | select yes or no for entities listed that are included in your CoC's coordination, planning, and operations of projects that serve individuals, families, unaccompanied youth, persons who are fleeing domestic violence who are experiencing homelessness, or those at risk of homelessness; or | |
| 2. | select Nonexistent if the organization does not exist within your CoC's geographic area. | |

| | Entities or Organizations Your CoC Coordinates with for Planning or Operations of Projects | Coordinates with the Planning or Operations of Projects? |
|-----|---|--|
| 1. | Funding Collaboratives | Yes |
| 2. | Head Start Program | Yes |
| 3. | Housing and services programs funded through Local Government | Yes |
| 4. | Housing and services programs funded through other Federal Resources (non-CoC) | Yes |
| 5. | Housing and services programs funded through private entities, including Foundations | Yes |
| 6. | Housing and services programs funded through State Government | Yes |
| 7. | Housing and services programs funded through U.S. Department of Health and Human Services (HHS) | Yes |
| 8. | Housing and services programs funded through U.S. Department of Justice (DOJ) | Yes |
| 9. | Housing Opportunities for Persons with AIDS (HOPWA) | Yes |
| 10. | Indian Tribes and Tribally Designated Housing Entities (TDHEs) (Tribal Organizations) | Nonexistent |
| 11. | Organizations led by and serving Black, Brown, Indigenous and other People of Color | Yes |
| 12. | Organizations led by and serving LGBTQ+ persons | Yes |
| 13. | Organizations led by and serving people with disabilities | Yes |
| 14. | Private Foundations | Yes |
| 15. | Public Housing Authorities | Yes |
| 16. | Runaway and Homeless Youth (RHY) | Yes |
| 17. | Temporary Assistance for Needy Families (TANF) | Yes |
| | Other:(limit 50 characters) | |
| 18. | Veteran service providers funded by the U.S. Department of Veteran Affairs | Yes |

| | | |
|-------|---|--|
| 1C-2. | CoC Consultation with ESG Program Recipients. | |
| | NOFO Section V.B.1.b. | |

In the chart below select yes or no to indicate whether your CoC:

| | | |
|----|--|-----|
| 1. | Consulted with ESG Program recipients in planning and allocating ESG Program funds? | Yes |
| 2. | Provided Point-in-Time (PIT) count and Housing Inventory Count (HIC) data to the Consolidated Plan jurisdictions within its geographic area? | Yes |
| 3. | Ensured local homelessness information is communicated and addressed in the Consolidated Plan updates? | Yes |
| 4. | Coordinated with ESG recipients in evaluating and reporting performance of ESG Program recipients and subrecipients? | Yes |

| | | |
|-------|--------------------------------------|--|
| 1C-3. | Ensuring Families are not Separated. | |
| | NOFO Section V.B.1.c. | |

Select yes or no in the chart below to indicate how your CoC ensures emergency shelter, transitional housing, and permanent housing (PSH and RRH) do not deny admission or separate family members regardless of each family member's self-reported sexual orientation and gender identity:

| | | |
|----|---|-----|
| 1. | Conducted mandatory training for all CoC- and ESG-funded service providers to ensure families are not separated? | No |
| 2. | Conducted optional training for all CoC- and ESG-funded service providers to ensure family members are not separated? | No |
| 3. | Worked with CoC and ESG recipient(s) to adopt uniform anti-discrimination policies for all subrecipients? | Yes |
| 4. | Worked with ESG recipient(s) to identify both CoC- and ESG-funded facilities within your CoC's geographic area that might be out of compliance and took steps to work directly with those facilities to bring them into compliance? | Yes |
| 5. | Sought assistance from HUD by submitting questions or requesting technical assistance to resolve noncompliance by service providers? | Yes |

| | | |
|-------|---|--|
| 1C-4. | CoC Collaboration Related to Children and Youth—SEAs, LEAs, School Districts. | |
| | NOFO Section V.B.1.d. | |

Select yes or no in the chart below to indicate the entities your CoC collaborates with:

| | | |
|----|------------------------------|-----|
| 1. | Youth Education Provider | Yes |
| 2. | State Education Agency (SEA) | Yes |
| 3. | Local Education Agency (LEA) | Yes |
| 4. | School Districts | Yes |

| | | |
|--------|---|--|
| 1C-4a. | Formal Partnerships with Youth Education Providers, SEAs, LEAs, School Districts. | |
| | NOFO Section V.B.1.d. | |

Describe in the field below the formal partnerships your CoC has with at least one of the entities where you responded yes in question 1C-4.

(limit 2,500 characters)

Addressing youth homelessness and improving the ability of our homeless system to respond to youth and young adults is a priority for the CoC. In 2023, the CoC obtained MOUs and onboarded two new school districts, Poudre School District and Thompson School District, to participate in our coordinated entry process. Notably, Thompson School District and Poudre Schools District are key partners, alongside a youth service provider The Matthews House, to build and operate the first at-risk drop-in center and youth shelter by late-2024. This highly collaborative project has implemented a multi-disciplinary Leadership Committee, which includes CoC Leadership representation, has identified funding for the project and is now working on developing programmatic processes to ensure youth are identified, assessed and have access to eligible housing resources that flow through our coordinated entry system. The CoC has formal partner MOUs with all three lead partners on the project. Another important area of connection and coordination the CoC has to Youth Education Providers is United Way of Weld County, the collaborative applicant for the NoCO CoC, also serves as the Lead Agency to implement the State of Colorado's Universal Preschool Program in Weld County as well as leading the collective impact-based Early Childhood Council of Weld County. These initiatives work to ensure all households in Weld County, especially those experiencing socioeconomic instability, have access to affordable, quality early education.

| | | |
|--------|--|--|
| 1C-4b. | Informing Individuals and Families Who Have Recently Begun Experiencing Homelessness about Eligibility for Educational Services. | |
| | NOFO Section V.B.1.d. | |

Describe in the field below written policies and procedures your CoC uses to inform individuals and families who have recently begun experiencing homelessness of their eligibility for educational services.

(limit 2,500 characters)

There are 17 different school districts in the NoCO CoC, but the vast majority of students attend school in the three urban districts. As part of our CoC and ESG Written Standards, which is posted on the CoC website, the NoCO CoC has a written policy to ensure funded agencies provide information and facilitate access to educational services for families recently experiencing homelessness. The primary procedure to accomplish this is through the direct relationship emergency shelter and other direct assistance programs who serve families have with the school district McKinney Vento Liaisons. These programs, including the region's victim service providers, have formal agreements to make referrals to enroll children in school and receive the educational benefits for which they are eligible through the McKinney Vento program at the district. McKinney Vento Liaisons in two of the three largest school districts also have signed formal MOUs with the CoC and participate in the coordinated entry system (CES), which is an opportunity for them to potentially identify families in their district that were otherwise unknown to the program. Additionally, families on the by-name list can benefit from two different State of Colorado Next Step 2 Gen grants to provide housing assistance to families identified through the McKinney Vento program. One such example of this policy in practice is the formal Memorandum of Understanding that CoC partners Family Housing Network, Poudre School District, Thompson School District, Catholic Charities of Larimer County, and The Matthews House have together to provide parenting education to families experiencing homelessness, meeting at times weekly to coordinate family progress plans, including education access planning.

| | | |
|--------|--|--|
| 1C-4c. | Written/Formal Agreements or Partnerships with Early Childhood Services Providers. | |
| | NOFO Section V.B.1.d. | |

Select yes or no in the chart below to indicate whether your CoC has written formal agreements or partnerships with the listed providers of early childhood services:

| | | MOU/MOA | Other Formal Agreement |
|-----|---|---------|------------------------|
| 1. | Birth to 3 years | Yes | Yes |
| 2. | Child Care and Development Fund | Yes | No |
| 3. | Early Childhood Providers | Yes | Yes |
| 4. | Early Head Start | Yes | Yes |
| 5. | Federal Home Visiting Program--(including Maternal, Infant and Early Childhood Home and Visiting or MIECHV) | No | No |
| 6. | Head Start | Yes | Yes |
| 7. | Healthy Start | No | No |
| 8. | Public Pre-K | Yes | Yes |
| 9. | Tribal Home Visiting Program | No | No |
| | Other (limit 150 characters) | | |
| 10. | | | |

| | |
|-------|--|
| 1C-5. | Addressing Needs of Survivors of Domestic Violence, Dating Violence, Sexual Assault, and Stalking—Collaboration with Federally Funded Programs and Victim Service Providers. |
| | NOFO Section V.B.1.e. |

In the chart below select yes or no for the organizations your CoC collaborates with:

| | Organizations | |
|----|--|-----|
| 1. | State Domestic Violence Coalitions | Yes |
| 2. | State Sexual Assault Coalitions | No |
| 3. | Anti-trafficking Service Providers | Yes |
| | Other Organizations that Help this Population (limit 500 characters) | |
| 4. | | |

| | | |
|--------|--|--|
| 1C-5a. | Collaborating with Federally Funded Programs and Victim Service Providers to Address Needs of Survivors of Domestic Violence, Dating Violence, Sexual Assault, and Stalking. | |
| | NOFO Section V.B.1.e. | |

Describe in the field below how your CoC regularly collaborates with organizations that you selected yes to in Question 1C-5 to:

| | |
|----|--|
| 1. | update CoC-wide policies; and |
| 2. | ensure all housing and services provided in the CoC's geographic area are trauma-informed and can meet the needs of survivors. |

(limit 2,500 characters)

Our CoC is proud of the deep collaboration that happens between victim service providers (VSP) and mainstream homeless service providers, particularly in our coordinated entry process. 1) In the 2021 CoC Competition, our CoC was awarded SSO-CE DV Bonus funds, with the project officially beginning October 1, 2022. Over the past two years, this project has improved our coordinated entry system for survivors in a variety of ways. Coordinated Entry staff have dedicated time to working closely with VSPs and mainstream homeless service providers to thoroughly review coordinated entry policies and processes and identify specific changes needed to improve coordinated access, safety, outcomes for survivors regardless of where they seek assistance. For example, the CoC has updated Coordinated Entry policy to include "imminent danger to domestic violence" as a specific factor in determining vulnerability and prioritization for housing resources, and are leading a task force focused on developing a new, trauma-informed standardized assessment tool, that will replace the VI-SPDAT, capable of capturing and responding to the nuanced way survivors' experience of homelessness and vulnerability often differ from the socially understood experience of homelessness. There have also been procedural improvements made to case conferencing to ensure survivors have equitable access to housing resources. 2) In addition to updating policies and procedures, the CoC has victims service experts in key leadership and advisory positions. The executive directors of two area victim service organizations hold seats on the CoC governing board, the chair of the CoC coordinated entry steering committee is the Housing Manager at a VSP, and both coordinated entry staff have worked previously as victim advocates. Additionally, every CoC committee has at least one member who works with people experiencing domestic violence, especially on decision-making committees. This helps ensure that issues experienced by victims are always considered. In summer 2024, the CoC hosted an annual training at the CoC General Membership meeting on issues and best practices for working with victims experiencing homelessness.

| | | |
|--------|---|--|
| 1C-5b. | Implemented Safety Planning, Confidentiality Protocols in Your CoC's Coordinated Entry to Address the Needs of Survivors of Domestic Violence, Dating Violence, Sexual Assault, and Stalking. | |
| | NOFO Section V.B.1.e. | |
| | Describe in the field below how your CoC's coordinated entry addresses the needs of DV survivors by including: | |
| 1. | safety planning protocols; and | |
| 2. | confidentiality protocols. | |

(limit 2,500 characters)

1) The most important safety protocol our coordinated entry system (CES) uses is the regular representation and active participation from victim service providers (VSP) during case conferencing. On example stands out in which an individual who had been accessing a mainstream homeless service provider was being case conferenced and the VSP staff person voiced that it sounded like this individual was experiencing domestic violence and the group discussed a plan to connect that individual to the VSP as soon as possible for resources and ultimately safe-shelter. An example of a planning protocol used is the practice of conducting separate CES assessments for all adults, even if they are in an intimate relationship with another individual experiencing homelessness. This ensures that someone who may be experiencing active domestic violence does not have their chance of obtaining a housing resource contingent on their partnership with their abuser. 2) Confidentiality of DV-affected households is a high priority for our CES. All individuals who are assessed at a VSP are included on the by-name list using a unique identifier and only non-identifying information is shared about their housing needs during the case conferencing process. Referrals are coordinated through the VSP so that the victim's confidentiality is kept until they explicitly agree through a written release of information for their personal information to be provided to the resource point of contact. Additionally, we have sought technical assistance from Safe Housing Partnerships to further review our coordinate entry practice and ensure it aligns with VAWA requirements and best practices for confidentiality.

| | | |
|--------|--|--|
| 1C-5c. | Coordinated Annual Training on Best Practices to Address the Needs of Survivors of Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors. | |
| | NOFO Section V.B.1.e. | |

In the chart below, indicate how your CoC facilitates training for project staff and coordinated entry staff that addresses best practices on safety planning and confidentiality protocols:

| | | Project Staff | Coordinated Entry Staff |
|----|---|---------------|-------------------------|
| 1. | Training Occurs at least annually? | Yes | Yes |
| 2. | Incorporates Trauma Informed best practices? | Yes | Yes |
| 3. | Incorporates Survivor-Centered best practices? | Yes | Yes |
| 4. | Identifies and assesses survivors' individual safety needs? | Yes | Yes |
| 5. | Enhances and supports collaboration with DV organizations? | Yes | Yes |
| 6. | Ensures survivors' rights, voices, and perspectives are incorporated? | Yes | Yes |
| | Other? (limit 500 characters) | | |
| 7. | | | |

 nbsp;nbsp;

| | | |
|--------|---|--|
| 1C-5d. | Implemented VAWA-Required Written Emergency Transfer Plan Policies and Procedures for Domestic Violence, Dating Violence, Sexual Assault, and Stalking. | |
| | NOFO Section V.B.1.e. | |

Describe in the field below:

| | |
|----|--|
| 1. | whether your CoC's written policies and procedures include an emergency transfer plan; |
|----|--|

| | |
|----|--|
| 2. | how your CoC informs all households seeking or receiving CoC Program assistance about their rights to an emergency transfer; |
| 3. | what your CoC requires households to do to request emergency transfers; and |
| 4. | what your CoC does in response to households requesting emergency transfers. |

(limit 2,500 characters)

1) Our CoC has policies and procedures that include an emergency transfer plan; documents related to this are posted on our website. Additionally, the CoC has hosted a Fair Housing Rights as well as specific domestic violence training for the CoC membership that included information related to housing rights of victims of domestic violence. 2) It is a funding requirement of all our PSH programs to honor emergency transfer plans if a victim requests a transfer due to safety concerns. All our RRH programs keep documentation that there are lease addendums in place for all assisted units that detail the VAWA protections, including transfers and lease rescissions options, afforded to victims of domestic violence. 3) If a tenant reasonably believes there is a threat of imminent harm from further violence if they remain in the same unit, they are eligible to request an emergency transfer. The tenant must request the transfer in writing to their property manager either through self-disclosing their concern for further harm or via a qualified third party, such as a victim advocate. When responding to the emergency transfer request, there is an expectation of confidentiality and expediency on the part of the property manager. In Colorado, there are expanded protections for victims requesting emergency transfers and property managers must comply with valid requests for emergency transfer in accordance with Colorado law. 4). If there is a tenant or advocate concerned about non-compliance, there are several CoC partner legal aid organizations that can assist victims with landlord mediation or representation if necessary. The CoC has hosted these legal aid programs at two different general membership meetings to share with the membership, including housing case managers, how to access their services for tenants. The CoC Lead Agency, United Way of Weld County, administers a flex fund for individuals housed through coordinated entry (CE). CE partner agencies working with clients seeking an emergency transfer may be eligible to access these funds. Additionally, all CoC-program funded projects are encouraged to utilize the VAWA component in their program budget to provide funding for clients who may require an emergency transfer.

| | | |
|--------|---|--|
| 1C-5e. | Facilitating Safe Access to Housing and Services for Survivors of Domestic Violence, Dating Violence, Sexual Assault, and Stalking. | |
| | NOFO Section V.B.1.e. | |

Describe in the field below how your CoC ensures households experiencing trauma or a lack of safety related to fleeing or attempting to flee domestic violence, dating violence, sexual assault, or stalking have safe access to all of the housing and services available within your CoC's geographic area.

(limit 2,500 characters)

The CoC's coordinated entry system (CES) currently keeps a separate, parallel process for intaking and managing assessment data from households who are accessing the system through victim service providers (VSP). When any household presents at an access point for the CES, part of the prevention and diversion screening involves assessing whether they are fleeing domestic violence (DV). If the household identifies as fleeing DV, they are offered to either complete the assessment at the mainstream access point or to be referred to the DV provider in that area for a confidential assessment. If they choose to complete the assessment at the mainstream access point they are still referred to DV support services and they are flagged on the by-name list as experiencing DV. In order to ensure continued adherence to this process regardless of personnel changes at partner agencies, the CoC has created a specific training module on responding to domestic violence that all staff who participate in CES must take prior to attending case conferencing. All VSPs provide non-identifying client data to the Coordinated Entry team in standardized spreadsheet format. When preparing to assign housing resources in case conferencing, the mainstream by-name list is pulled from HMIS using a special report that creates a spreadsheet that can be easily combined with the DV by-name list spreadsheet. This process allows victims the same access to being referred to a mainstream housing resource in addition to DV-specific housing resources. This ensures households fleeing DV have full access to those housing resources provided through the CES while still maintaining confidentiality and privacy of the household.

| | | |
|--------|--|--|
| 1C-5f. | Identifying and Removing Barriers for Survivors of Domestic Violence, Dating Violence, Sexual Assault, and Stalking. | |
| | NOFO Section V.B.1.e. | |
| | Describe in the field below how your CoC ensures survivors receive safe housing and services by: | |
| 1. | identifying barriers specific to survivors; and | |
| 2. | working to remove those barriers. | |

(limit 2,500 characters)

If a survivor receives a housing referral to a mainstream housing program, they are often able to continue receiving supportive services and safety planning through a VSP. All households with an active housing referral, regardless of program, continue to be case-conferenced until they successfully move into housing. Survivors who have been referred to a mainstream housing program are still case-conferenced using their unique identifier. This allows for these households to continue to be discussed and housing barriers problem-solved in case conferencing and remain confidential. As an example, one family fleeing domestic violence was initially staying in a VSP safehouse and was enrolled into coordinated entry confidentially. This household was referred to a mainstream housing program in a different city and had the challenge of deciding whether to enroll their children in a new school district or access McKinney Vento supports to bus the children back to their school. Through the case conferencing process, the VSP, the housing program, and the McKinney Vento liaison were able to communicate effectively to assist the household in addressing this challenge while still using the household's unique identifier and maintaining their confidentiality. The CoC coordinated entry staff participate in monthly meetings with VSP leadership and housing staff to monitor system processes and troubleshoot solutions. Additionally, all three VSPs independently partner with the mainstream homeless service providers in their area to ensure comprehensive and responsive services are available to all people experiencing homelessness, regardless of whether they are currently experiencing domestic violence.

In addition to improving communication and coordination to reduce barriers for survivors, the CoC has made a concerted effort to improve data systems to accurately collect and report domestic violence homeless data. CoC HMIS staff have been working closely with the Colorado Division of Housing and the CO Domestic Violence Program to make improvements to the state-sponsored comparable database to collect VSP data, including the ESG Caper, CoC APR, and Coordinated Entry enrollments, and integrate it broader CoC system data, in part for the purpose of tracking housing referrals and outcomes, identifying gaps and disparities and creating solutions.

| | | |
|-------|---|--|
| 1C-6. | Addressing the Needs of Lesbian, Gay, Bisexual, Transgender and Queer+—Anti-Discrimination Policy and Equal Access Trainings. | |
| | NOFO Section V.B.1.f. | |

| | | |
|--|--|-----|
| | 1. Did your CoC implement a written CoC-wide anti-discrimination policy ensuring that LGBTQ+ individuals and families receive supportive services, shelter, and housing free from discrimination? | Yes |
| | 2. Did your CoC conduct annual CoC-wide training with providers on how to effectively implement the Equal Access to Housing in HUD Programs Regardless of Sexual Orientation or Gender Identity (Equal Access Final Rule)? | Yes |
| | 3. Did your CoC conduct annual CoC-wide training with providers on how to effectively implement Equal Access in Accordance With an Individual's Gender Identity in Community Planning and Development Programs (Gender Identity Final Rule)? | Yes |

| | | |
|--------|--|--|
| 1C-6a. | Anti-Discrimination Policy—Updating Policies—Assisting Providers—Evaluating Compliance—Addressing Noncompliance. | |
| | NOFO Section V.B.1.f. | |

Describe in the field below:

| | |
|----|---|
| 1. | how your CoC regularly collaborates with LGBTQ+ and other organizations to update its CoC-wide anti-discrimination policy, as necessary to ensure all housing and services provided in the CoC are trauma-informed and able to meet the needs of LGBTQ+ individuals and families; |
| 2. | how your CoC assisted housing and services providers in developing project-level anti-discrimination policies that are consistent with the CoC-wide anti-discrimination policy; |
| 3. | your CoC's process for evaluating compliance with your CoC's anti-discrimination policies; and |
| 4. | your CoC's process for addressing noncompliance with your CoC's anti-discrimination policies. |

(limit 2,500 characters)

1) The CoC has updated its CoC-wide anti-discrimination policy to include more specific language to align with HUD Equal Access and Gender Identity Rules, as well as updating procedures of how the CoC will ensure equal access. The CoC has several people who identify as part of the LGBTQ+ community at levels of leadership, including on the CoC Governing Board. In our region there is a lack of specific LGBTQ+ advocacy and service organizations, however several peer support programs participate as part of the general membership and within our coordinated entry system (CES) and have provided useful guidance on CoC and CES policy. 2) The CoC has provided information to partners on best practice for gender inclusive language as well as shared with partners trainings offered by national technical assistance firms associated with non-discrimination and Fair Housing rights. The CoC has hosted a Fair Housing training for partners, which included information on Colorado protections for gender identity in housing. 3) The CoC evaluates compliance with anti-discrimination policies through formal monitoring of ESG and CoC funded programs. The CoC has hired a contractor to assist in advancing certain CoC goals, including further development of ESG and CoC program monitoring process. A part of this monitoring process will include organization self-assessment and outside assessment of DEI policies and procedures and practices. 4) Upon completion of the program monitoring DEI assessment process, CoC and ESG funded programs will receive results and recommendations for areas of improvement and strengthening and will be asked to identify specific action steps. Results of the monitoring may be factored into the project's renewal rating if requesting continued CoC funding. Failure to make corrections could impact the program's receipt of future funds, either through the CoC local competition process or through advocacy to the State Division of Housing ESG Program.

| | | |
|-------|---|--|
| 1C-7. | Public Housing Agencies within Your CoC's Geographic Area--New Admissions--General/Limited Preference--Moving On Strategy. | |
| | NOFO Section V.B.1.g. | |
| | <p>You must upload the PHA Homeless Preference\PHA Moving On Preference attachment(s) to the 4B. Attachments Screen.</p> <p>Enter information in the chart below for the two largest PHAs highlighted in gray on the current CoC-PHA Crosswalk Report or the two PHAs your CoC has a working relationship with--if there is only one PHA in your CoC's geographic area, provide information on the one:</p> | |

| Public Housing Agency Name | Enter the Percent of New Admissions into Public Housing or Housing Choice Voucher Program During FY 2023 who were experiencing homelessness at entry | Does the PHA have a General or Limited Homeless Preference? | Does the PHA have a Preference for current PSH program participants no longer needing intensive supportive services, e.g., Moving On? |
|---|--|---|---|
| Housing Catalyst | 46% | Yes-HCV | Yes |
| CO Department of Local Affairs, Division of Housing | 40% | Yes-Both | Yes |

| | | |
|--------|---|--|
| 1C-7a. | Written Policies on Homeless Admission Preferences with PHAs. | |
| | NOFO Section V.B.1.g. | |

Describe in the field below:

| | |
|----|--|
| 1. | steps your CoC has taken, with the two largest PHAs within your CoC's geographic area or the two PHAs your CoC has working relationships with, to adopt a homeless admission preference—if your CoC only has one PHA within its geographic area, you may respond for the one; or |
| 2. | state that your CoC has not worked with the PHAs in its geographic area to adopt a homeless admission preference. |

(limit 2,500 characters)

1) Housing Catalyst, a public housing authority in the CoC, has various homeless preferences for their HCV program depending on the specific type of voucher provided. For certain project-based vouchers attached to permanent supportive housing units, Housing Catalyst has a written preference for homeless families and individuals referred through the CoC and member agencies. For their HCV waitlist, Housing Catalyst has a preference for non-elderly individuals with disabilities who are homeless or who are transitioning out of institutional settings and would be discharged into homelessness; Housing Catalyst receives referrals for these preferred applicants from the NoCO CoC. Housing Catalyst received 24 Emergency Housing Vouchers which were issued to referrals from the CoC for families experiencing homelessness or who were at risk of homelessness. They have adopted a Move-On preference for people requesting to move from project based PSH to a tenant-based voucher. The Division of Housing- Housing Authority Department also has both a homeless preference and a Move On preference for their HCV, FUP, Mainstream, and Non-Elderly Disabled vouchers. In addition to their extensive number of state housing vouchers, in northern Colorado, the Division of Housing has agreements with two agencies to administer CoC-funded vouchers for people experiencing homelessness, Northrange Behavioral Health and Summitstone Health Partners. Additionally, they have designated 56 Emergency Housing Vouchers to Larimer and Weld County.

| | | |
|--------|---|--|
| 1C-7b. | Moving On Strategy with Affordable Housing Providers. | |
| | Not Scored—For Information Only | |

Select yes or no in the chart below to indicate affordable housing providers in your CoC's jurisdiction that your recipients use to move program participants to other subsidized housing:

| | | |
|----|--|-----|
| 1. | Multifamily assisted housing owners | No |
| 2. | PHA | Yes |
| 3. | Low Income Housing Tax Credit (LIHTC) developments | Yes |
| 4. | Local low-income housing programs | Yes |
| | Other (limit 150 characters) | |
| 5. | | |

| | | |
|--------|---|--|
| 1C-7c. | Include Units from PHA Administered Programs in Your CoC's Coordinated Entry. | |
| | NOFO Section V.B.1.g. | |

In the chart below, indicate if your CoC includes units from the following PHA programs in your CoC's coordinated entry process:

| | | |
|----|--|-----|
| 1. | Emergency Housing Vouchers (EHV) | Yes |
| 2. | Family Unification Program (FUP) | Yes |
| 3. | Housing Choice Voucher (HCV) | Yes |
| 4. | HUD-Veterans Affairs Supportive Housing (HUD-VASH) | Yes |
| 5. | Mainstream Vouchers | Yes |
| 6. | Non-Elderly Disabled (NED) Vouchers | No |
| 7. | Public Housing | No |
| 8. | Other Units from PHAs: | |
| | | |

| | | |
|--------|---|--|
| 1C-7d. | Submitting CoC and PHA Joint Applications for Funding for People Experiencing Homelessness. | |
| | NOFO Section V.B.1.g. | |

| | | |
|----|---|----------------------------------|
| 1. | Did your CoC coordinate with a PHA(s) to submit a competitive joint application(s) for funding or jointly implement a competitive project serving individuals or families experiencing homelessness (e.g., applications for mainstream vouchers, Family Unification Program (FUP), other programs)? | Yes |
| | | Program Funding Source |
| 2. | Enter the type of competitive project your CoC coordinated with a PHA(s) to submit a joint application for or jointly implement. | Family Unification Program (FUP) |

| | | |
|--------|---|--|
| 1C-7e. | Coordinating with PHA(s) to Apply for or Implement HCV Dedicated to Homelessness Including Emergency Housing Voucher (EHV). | |
| | NOFO Section V.B.1.g. | |

| | | |
|--|--|-----|
| | Did your CoC coordinate with any PHA to apply for or implement funding provided for Housing Choice Vouchers dedicated to homelessness, including vouchers provided through the American Rescue Plan? | Yes |
|--|--|-----|

1D. Coordination and Engagement Cont'd

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2024 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

| | | |
|-------|---|--|
| 1D-1. | Preventing People Transitioning from Public Systems from Experiencing Homelessness. | |
| | NOFO Section V.B.1.h. | |

Select yes or no in the chart below to indicate whether your CoC actively coordinates with the public systems listed to ensure persons who have resided in them longer than 90 days are not discharged directly to the streets, emergency shelters, or other homeless assistance programs.

| | | |
|----|------------------------------|-----|
| 1. | Prisons/Jails? | Yes |
| 2. | Health Care Facilities? | Yes |
| 3. | Residential Care Facilities? | Yes |
| 4. | Foster Care? | Yes |

| | | |
|-------|---|--|
| 1D-2. | Housing First—Lowering Barriers to Entry. | |
| | NOFO Section V.B.1.i. | |

| | | |
|----|--|------|
| 1. | Enter the total number of new and renewal CoC Program-funded PSH, RRH, SSO non-coordinated entry, Safe Haven, and Transitional Housing projects your CoC is applying for in FY 2024 CoC Program Competition. | 8 |
| 2. | Enter the total number of new and renewal CoC Program-funded PSH, RRH, SSO non-coordinated entry, Safe Haven, and Transitional Housing projects your CoC is applying for in FY 2024 CoC Program Competition that have adopted the Housing First approach. | 8 |
| 3. | This number is a calculation of the percentage of new and renewal PSH, RRH, SSO non-Coordinated Entry, Safe Haven, and Transitional Housing projects the CoC has ranked in its CoC Priority Listing in the FY 2024 CoC Program Competition that reported that they are lowering barriers to entry and prioritizing rapid placement and stabilization to permanent housing. | 100% |

| | | |
|--------|--|--|
| 1D-2a. | Project Evaluation for Housing First Compliance. | |
| | NOFO Section V.B.1.i. | |

You must upload the Housing First Evaluation attachment to the 4B. Attachments Screen.

Describe in the field below:

| | |
|----|---|
| 1. | how your CoC evaluates every project—where the applicant checks Housing First on their project application—to determine if they are using a Housing First approach; |
| 2. | the list of factors and performance indicators your CoC uses during its evaluation; |
| 3. | how your CoC regularly evaluates projects outside of your local CoC competition to ensure the projects are using a Housing First approach; and |
| 4. | what your CoC has done to improve fidelity to Housing First. |

(limit 2,500 characters)

1) Projects funded through the CoC are expected to adhere to Housing First (HF) practices, including prioritizing rapid placement and stabilization in permanent housing. For the 2024 rating process, housing first implementation and practices were weighted heavily. Projects were scored on both outcome data that indicate an embrace of HF practices, as well as on a program's understanding and implementation of harm reduction and trauma-informed care practices. 2) Renewal projects were scored based on objective system performance (APR) data that reflects implementation of housing first practices, including the extent to which the project serves vulnerable populations and how quickly they move people into housing and successfully exit them to permanent housing. New projects were asked to explain through narrative how their program would support these system performance objectives. Both renewal and new projects were scored on their provided narrative describing specific examples of how Housing First is used in the design and implementation of the project, and how Harm Reduction and Trauma-Informed Care is used in the program model in practice. 3) Outside of competition, programs are also evaluated by the coordinated entry team throughout the year on how many referrals are being accepted or denied, and the stated reason for denials and notifying CoC leadership if there are any concerning trends in denials. Program data collected and reported in HMIS provides a more structured opportunity to assess whether a program's participants are remaining housed or moving on to other permanent housing. An unusually high rate of exits to homelessness is an indicator the program model may need adjustment. 4) In 2023 and 2024, in partnership with the City of Greeley, our CoC has had the opportunity to offer two free and open-to-the public trainings from the "Father of Housing First", Dr. Sam Tsemberis, as well as several smaller learning sessions tailored for local government/business leaders and for non-profit/direct service providers. Dr. Tsemberis is contracted to provide on-going technical assistance to the City of Greeley as it implements a new comprehensive Housing First Housing Program.

| | | |
|-------|---|--|
| 1D-3. | Street Outreach—Data—Reaching People Least Likely to Request Assistance. | |
| | NOFO Section V.B.1.j. | |
| | Describe in the field below how your CoC tailored its street outreach to people experiencing homelessness who are least likely to request assistance. | |

(limit 2,500 characters)

Outreach happens by multiple organizations daily in both counties of our CoC. All outreach efforts are similarly based around often being the first point of contact for the unhoused for services, including enrolling in the coordinated entry system. The teams generally focus first on building relationships and trust with those who are under-engaged in services; once trust is established, they are more able to connect the individual to other services and resources. In Fort Collins, a dedicated street outreach team (Outreach Fort Collins) is a key access point to the coordinated entry system and is regularly deployed to find individuals referred to resources, and engaged in merchant and law enforcement mediation to prevent unnecessary criminalization. In Loveland, a partnership with the City of Loveland and a local non-profit to conduct outreach to natural areas and other hot spots for encampments and encourage unsheltered people to access the newly expanded shelter and services. Loveland recently received funding to create a dedicated street outreach team. In the mountain-resort town of Estes Park, outreach efforts are conducted by Crossroads Ministry, including within the forested area that surrounds the town. The City of Greeley created the first dedicated street outreach team for the city in 2024, and in Weld County a street outreach focused workgroup has mapped out where and when each organization conducts outreach, and to create a coverage plan and coordination of efforts. The CoC works with all outreach teams to understand their role as potentially the primary point of contact for services for people with the highest barriers. The teams are trained to use non-threatening and approachable methods to engage people, including relying on others with lived experience, which helps create the dynamics needed to engage people least likely to request assistance. Additionally, street outreach efforts are intentionally targeted to cover areas located geographically away from homeless services, such as shelters and day-centers, to better connect with individuals who intentionally avoid these spaces.

| | | |
|-------|--|--|
| 1D-4. | Strategies to Prevent Criminalization of Homelessness. | |
| | NOFO Section V.B.1.k. | |

Select yes or no in the chart below to indicate your CoC's strategies to prevent the criminalization of homelessness in your CoC's geographic area:

| Your CoC's Strategies | Engaged/Educated Legislators and Policymakers | Implemented Laws/Policies/Practices that Prevent Criminalization of Homelessness |
|---|---|--|
| 1. Increase utilization of co-responder responses or social services-led responses over law enforcement responses to people experiencing homelessness? | Yes | Yes |
| 2. Minimize use of law enforcement to enforce bans on public sleeping, public camping, or carrying out basic life functions in public places? | Yes | Yes |
| 3. Avoid imposing criminal sanctions, including fines, fees, and incarceration for public sleeping, public camping, and carrying out basic life functions in public places? | Yes | Yes |
| 4. Other:(limit 500 characters) | | |
| Implemented Safe Parking Program in Loveland | Yes | Yes |

| | | |
|-------|---|--|
| 1D-5. | Rapid Rehousing–RRH Beds as Reported in the Housing Inventory Count (HIC) or Longitudinal Data from HMIS. | |
| | NOFO Section V.B.1.i. | |

| | | HIC Longitudinal HMIS Data | 2023 | 2024 |
|--|--|----------------------------------|------|------|
| | Enter the total number of RRH beds available to serve all populations as reported in the HIC or the number of households served per longitudinal HMIS data, e.g., APR. | HIC | 249 | 244 |

| | | |
|-------|---|--|
| 1D-6. | Mainstream Benefits–CoC Annual Training of Project Staff. | |
| | NOFO Section V.B.1.m. | |

Indicate in the chart below whether your CoC trains program staff annually on the following mainstream benefits available for program participants within your CoC's geographic area:

| | Mainstream Benefits | CoC Provides Annual Training? |
|----|--|-------------------------------|
| 1. | Food Stamps | Yes |
| 2. | SSI–Supplemental Security Income | Yes |
| 3. | SSDI–Social Security Disability Insurance | Yes |
| 4. | TANF–Temporary Assistance for Needy Families | Yes |
| 5. | Substance Use Disorder Programs | Yes |
| 6. | Employment Assistance Programs | Yes |
| 7. | Other (limit 150 characters) | |
| | | |

| | | |
|--------|---|--|
| 1D-6a. | Information and Training on Mainstream Benefits and Other Assistance. | |
| | NOFO Section V.B.1.m | |

Describe in the field below how your CoC:

| | |
|----|---|
| 1. | works with projects to collaborate with healthcare organizations, including those that provide substance use disorder treatment and mental health treatment, to assist program participants with receiving healthcare services, including Medicaid; and |
| 2. | promotes SSI/SSDI Outreach, Access, and Recovery (SOAR) certification of program staff. |

(limit 2,500 characters)

1) Many members and funded projects actively collaborate with healthcare organizations, including local behavioral health organizations, to ensure clients can access services. Funded projects and member organizations actively assist clients in accessing and using benefits, including Medicaid. For instance, Navigators -- who are often among the first staff members in contact with someone newly accessing services and the coordinated entry system -- assist individuals to enroll in critical benefits. The several members of CoC leadership are members of the Mental Health Substance Use Alliance (MHSUA), a collaborative addressing intersecting issues related to ensuring access to mental and behavioral health services in our region, and sit on the Interagency Council, which is a network of mental and behavioral health providers, emergency medicine, law enforcement and co-responders that share both organizational level information and best practices as well as conduct coordination of services for high utilizers of the emergency response system. By participating in these groups and sharing about the work of the CoC, the number of healthcare sector CoC partners has increased. 2) Two highly engaged CoC and coordinated entry partners, SummitStone Health Partners in Larimer and NorthRange Behavioral Health in Weld, offer SOAR certification for their staff and ensure such services are widely accessible.

| | | |
|-------|---|--|
| ID-7. | Partnerships with Public Health Agencies--Collaborating to Respond to and Prevent the Spread of Infectious Diseases. | |
| | NOFO Section V.B.1.n. | |
| | Describe in the field below how your CoC effectively collaborates with state and local public health agencies to develop CoC-wide policies and procedures that: | |
| 1. | respond to infectious disease outbreaks; and | |
| 2. | prevent infectious disease outbreaks among people experiencing homelessness. | |

(limit 2,500 characters)

The CoC improved its ability to respond to future infectious disease emergencies by 1) collaboratively rethinking the structure of current programs and facilities and forging new partnerships. The need to keep people experiencing homelessness safe during the pandemic required organizations to work together in ways that built off previous partnerships but responded to the challenges of the pandemic. For instance, emergency shelters in the CoC that regularly coordinate to maximize space during cold weather months again were required to work together to determine how best to use the space across all available shelters to serve individuals and families safely, as well as increasing the use of motels and other non-congregate options. These collaborations have been consistently sustained since the end of the COVID-19 pandemic. 2) As CoC agencies and providers have expertise and relationships with people experiencing homelessness, and public health agencies have resources and a responsibility to protect the public health, it was imperative to work together during the pandemic. Coming out of the pandemic, the CoC has forged further partnerships with the State Department of Health Care Policy and Financing (HCPF), as well as our local Regional Accountability Entity (RAEs) that operate in each county in our region. Both HCPF and the RAEs have myriad resources and information that the CoC was not previously connected to. These partnerships and relationships will serve all parties well when there is a need to respond to a future public health emergency. During the COVID-19 pandemic and since, the health departments of both counties have provided vaccination opportunities at shelters and other locations most available to our unhoused neighbors.

| | | |
|--------|---|--|
| ID-7a. | Collaboration With Public Health Agencies on Infectious Diseases. | |
| | NOFO Section V.B.1.n. | |
| | Describe in the field below how your CoC: | |
| 1. | effectively shared information related to public health measures and homelessness; and | |
| 2. | facilitated communication between public health agencies and homeless service providers to ensure street outreach providers and shelter and housing providers are equipped to prevent or limit infectious disease outbreaks among program participants. | |

(limit 2,500 characters)

1) The CoC has formal partnerships with both the State of Colorado Department of Public Health and Environment (CDPHE), as well as public health departments from both counties in our region. Because of this partnership, public health information has been shared with members during our General Membership meetings, notably around Covid-19, Monkeypox, and Hepatitis C prevention. Both the Larimer and Weld County Health Departments continue to regularly publish data on the prevalence of public health concerns present in the region. A CoC Governing Board member who is the executive director of a domestic violence shelter also sits on the Weld County board to review protocols for emergency preparedness to provide perspective on the needs of highly vulnerable sheltered populations. 2) In both counties, over the last year there has been an expansion of communication and collaboration between public health providers and homeless service providers. In Fort Collins, the largest day shelter in the CoC, the Murphy Center, renovated a portion of their space into a permanent medical clinic specifically for people experiencing homelessness in partnership with Summitstone Health Partners and others; the first of its kind in our region. This facility opened in spring 2024. In Greeley, the Housing Navigation Center hosts medical clinic hours several times a month. Due to a high percentage of people staying in encampments during the summer months in Greeley, the Weld County Health Department monitors the river water content for dangerous levels of E.coli and other infectious bacteria and coordinates with street outreach workers to proactively notify residents of the encampment if levels become dangerous and also to assist in compassionate encampment movement when needed.

| | | |
|-------|---|--|
| 1D-8. | Coordinated Entry Standard Processes. | |
| | NOFO Section V.B.1.o. | |
| | Describe in the field below how your CoC's coordinated entry system: | |
| 1. | can serve everybody regardless of where they are located within your CoC's geographic area; | |
| 2. | uses a standardized assessment process to achieve fair, equitable, and equal access to housing and services within your CoC; | |
| 3. | collects personal information in a trauma-informed way; and | |
| 4. | is updated at least annually using feedback received from participating projects and households that participated in coordinated entry. | |

(limit 2,500 characters)

1) The Coordinated Entry System (CES) uses a “no-wrong-door” approach to access the system and covers 100% of our CoC. The CES includes 41 physical “Access Points” into the system, strategically located throughout both counties where people experiencing homelessness often seek services. The street outreach teams operating in the CoC also serve as mobile access points. Additionally, the CoC maintains an online portal hosted on FindHelp.com to expand access to CES where anyone can self-refer or be referred by someone else for assistance and assessment by a homeless resource navigator. As part of the development of this online portal, the CoC worked to outreach, engage and train organizations who have not historically participated in our CES, such as healthcare, probation, competency court, education, libraries, cultural community centers and others to use the online referral portal when they encounter someone who is experiencing homelessness. 2) Our CES uses a combination of the Vulnerability Index – Service Prioritization Decision Assistance Tool (VI-SPDAT) and custom follow-up questions to assist with prioritization as our standardized assessment. Use of the VI-SPDAT as the standardized assessment tool was determined when Larimer and Weld County were a region of the CO Balance of State. 3) Since becoming our own CoC and improving our evaluation process, we have identified the need to implement a new, more equitable and trauma-informed assessment tool. The CoC is actively coordinating a task force focused on developing this new tool. Implementation of the new tool is expected in mid-2025. In the meantime, the CoC has included specific training required for all service providers who administer the VI-SPDAT on how to conduct the assessment through a trauma-informed lens. This portion of the training was developed in partnership with victim service providers. 4) Every year our CES conducts an annual evaluation to gather feedback from partners on system functioning, engagement and the collaborative process. During this evaluation process, the CoC Lived Experience Advisory Council reviewed the standard assessment and the process to access coordinated entry and provided extremely valuable feedback that will be part of the foundation of our current goals of changing our assessment and prioritization policies. At the conclusion of the CES Evaluation, an official report is released, and the results of the annual evaluation inform system-wide improvement goals.

| | | |
|--------|--|--|
| 1D-8a. | Coordinated Entry–Program Participant-Centered Approach. | |
| | NOFO Section V.B.1.o. | |
| | Describe in the field below how your CoC's coordinated entry system: | |
| 1. | reaches people who are least likely to apply for homeless assistance in the absence of special outreach; | |
| 2. | prioritizes people most in need of assistance; | |
| 3. | ensures people most in need of assistance receive permanent housing in a timely manner, consistent with their needs and preferences; and | |
| 4. | takes steps to reduce burdens on people seeking assistance. | |

(limit 2,500 characters)

1) In keeping with the “no wrong door” approach, individuals who may not seek services elsewhere are still connected to the coordinated entry system (CES) through whichever entity might be in a position to assist them. In many cases our outreach teams and low barrier day shelters are the point of entry into CES as they regularly engage and build trust with people who are otherwise service hesitant. Households in the CES are prioritized based partly on their assessment score and partly on other criteria. 2) The CoC has adopted HUD’s Orders of Priority (CPD Notice16-11) for PSH programs and prioritizes households based on chronic status and length of time homeless in addition to their VISDPAT score. Households are primarily prioritized for RRH based on their VISDPAT score and length of time homeless. 3) The CES utilizes case conferences to collaboratively refer households to resources and ensure the household is properly assisted with any front-end needs, such as securing required documentation to access housing. This process ensures households are connected as quickly and seamlessly to available housing resources as possible. Through case conferencing, our CES partners set action steps for each week and identify specific activities that should be accomplished by the case managers in between meetings to expedite housing. Additionally, referred households are always offered the housing opportunity as a choice and not as their only option. If a household declines a resource for whatever reason, they remain prioritized on the by-name list for future resources that may fit better with their preferences. 4) An example of taking steps to reduce burdens on people using coordinated entry is our CES adopting procedures to ensure people who have declined or who are unable to complete the VISDPAT are still included in the by-name list and their housing needs are determined through the case conferencing process. This is an especially important option for those who are often living unsheltered and generally only engaging with targeted street outreach. This also can ensure people who may be leery of providing personal information to others to still be considered for resources. Our community participated in a HUD Workshop Series on Improving Assessment and Prioritization and we have created a task force that is actively working on creating a new assessment tool that is much simpler and less invasive than the VISDPAT.

| | | |
|--------|---|--|
| 1D-8b. | Coordinated Entry–Informing Program Participants about Their Rights and Remedies–Reporting Violations. | |
| | NOFO Section V.B.1.o. | |
| | Describe in the field below how your CoC through its coordinated entry: | |
| 1. | affirmatively markets housing and services provided within the CoC’s geographic area and ensures it reaches all persons experiencing homelessness; | |
| 2. | informs program participants of their rights and remedies available under federal, state, and local fair housing and civil rights laws; and | |
| 3. | reports any conditions or actions that impede fair housing choice for current or prospective program participants to the jurisdiction(s) responsible for certifying consistency with the Consolidated Plan. | |

(limit 2,500 characters)

1) The CoC's coordinated entry system (CES) uses a no-wrong door approach, with access points to the CES being available both at mainstream homeless service programs, but also at other locations that have a broader service footprint, such as mental and behavioral health, criminal justice advocacy, cultural community centers, etc. There is also access to our CES through our online referral platform hosted by FindHelp.org. Each of these access points are responsible for affirmatively marketing housing resources and services through direct case management, visual aids, and other materials in an accessible way to people of any race, ethnicity, or belonging to any marginalized identity. 2) This includes providing information on fair housing rights, rights afforded to victims of domestic violence, as well as remedies for violations to civil rights. The CoC partners with Colorado Poverty Law Project (CPLP), a non-profit law firm that provides housing advocacy and education, eviction prevention, and tenants right legal aid services. CPLP hosts legal clinics and provides legal clinics for people who may have experienced fair housing violations, or who have been unjustly served an eviction notice. 3) This year, the CoC hosted a Fair Housing Rights training provided by the Denver Metro Fair Housing Center (DMFHC) for all CoC partners to know and understand federal and Colorado Fair Housing laws, including recent policy changes. The CoC endorses a process for partner organizations to report either on behalf of or together with clients who have experienced conditions or actions that violate Fair Housing rights to the CPLP or to DMFHC. Both CPLP and DMFHC have provided CoC-sponsored training for housing service providers.

| | | |
|-------|--|--|
| 1D-9. | Advancing Racial Equity in Homelessness—Conducting Assessment. | |
| | NOFO Section V.B.1.p. | |

| | | |
|----|---|------------|
| 1. | Has your CoC conducted a racial disparities assessment in the last 3 years? | Yes |
| 2. | Enter the date your CoC conducted its latest assessment for racial disparities. | 07/01/2024 |

| | | |
|--------|--|--|
| 1D-9a. | Using Data to Determine if Racial Disparities Exist in Your CoC's Provision or Outcomes of CoC Program-Funded Homeless Assistance. | |
| | NOFO Section V.B.1.p. | |

Describe in the field below:

| | |
|----|---|
| 1. | the data your CoC used to analyze whether any racial disparities are present in your CoC's provision or outcomes of CoC Program-funded homeless assistance; and |
| 2. | how your CoC analyzed the data to determine whether any racial disparities are present in your CoC's provision or outcomes of CoC Program-funded homeless assistance. |

(limit 2,500 characters)

As part of the 2024 State of Homelessness Report, released publicly at the beginning of August 2024, the NoCO CoC conducted an analysis of the homeless system in northern Colorado, including a specific section discussing racial and ethnic disparities in the region. Analysis of race and ethnicity was also in the report's discussion of the coordinated entry system, domestic violence system, and CoC system performance measures. 1) Because most programs serving people experiencing homelessness enter program data into HMIS and we use HMIS to manage our coordinated entry data, this was the primary source for most data used in the analysis. However, additional data sources included reports of aggregate data from their emergency shelter programs voluntarily provided by the three primary victim service organizations in the region, the annual System Performance Measure (SPM) report, and data from the 2024 Point in Time Count (PIT) and the Housing Inventory Count (HIC). For instances of comparison of northern Colorado to local, state or national statistics, various data sources were used, such as the most recent American Communities Survey. 2) After collecting the data, it was processed and analyzed collaboratively by CoC staff, including HMIS Lead staff, the Coordinated Entry Data System Specialist, the CoC System Improvement Director, and an independent contractor working on preparing the report. To investigate and understand the types of disparities present in the data, the data sets were uploaded into a data analysis and visualization tool. The team utilized HUD-provided data tools, like Stella-P, as well. Calculations of the racial/ethnic make-up of the homeless population compared to the general population of the region were done through manually combining data sets into Excel to create charts and graphs for better understanding of disparity trends. Insights gathered from the data were then reviewed collectively by the team working on the report and were drafted into a narrative discussion to be included in the State of Homelessness Report.

| | | |
|--------|--|--|
| 1D-9b. | Implemented Strategies to Prevent or Eliminate Racial Disparities. | |
| | NOFO Section V.B.1.p | |

Select yes or no in the chart below to indicate the strategies your CoC is using to prevent or eliminate racial disparities.

| | | |
|----|---|-----|
| 1. | Are your CoC's board and decisionmaking bodies representative of the population served in the CoC? | No |
| 2. | Did your CoC identify steps it will take to help the CoC board and decisionmaking bodies better reflect the population served in the CoC? | Yes |
| 3. | Is your CoC expanding outreach in your CoC's geographic areas with higher concentrations of underrepresented groups? | Yes |
| 4. | Does your CoC have communication, such as flyers, websites, or other materials, inclusive of underrepresented groups? | Yes |
| 5. | Is your CoC training staff working in the homeless services sector to better understand racism and the intersection of racism and homelessness? | Yes |
| 6. | Is your CoC establishing professional development opportunities to identify and invest in emerging leaders of different races and ethnicities in the homelessness sector? | Yes |
| 7. | Does your CoC have staff, committees, or other resources charged with analyzing and addressing racial disparities related to homelessness? | Yes |
| 8. | Is your CoC educating organizations, stakeholders, boards of directors for local and national nonprofit organizations working on homelessness on the topic of creating greater racial and ethnic diversity? | Yes |

| | | |
|-----|--|-----|
| 9. | Did your CoC review its coordinated entry processes to understand their impact on people of different races and ethnicities experiencing homelessness? | Yes |
| 10. | Is your CoC collecting data to better understand the pattern of program use for people of different races and ethnicities in its homeless services system? | Yes |
| 11. | Is your CoC conducting additional research to understand the scope and needs of different races or ethnicities experiencing homelessness? | Yes |
| | Other:(limit 500 characters) | |
| 12. | | |

| | | |
|--------|--|--|
| 1D-9c. | Plan for Ongoing Evaluation of System-level Processes, Policies, and Procedures for Racial Equity. | |
| | NOFO Section V.B.1.p. | |

Describe in the field below your CoC's plan for ongoing evaluation of system-level processes, policies, and procedures for racial equity.

(limit 2,500 characters)

Since becoming our own CoC in 2020, the NoCO CoC has been steadily developing a strong process for ongoing evaluation of system-level racial equity. The foundation for ongoing evaluation is ensuring the CoC has appropriate staff capacity and skill; to this end the collaborative applicant employs a CoC System Improvement Director and the HMIS Lead employs an HMIS System Improvement Manager to lead the work. Additionally, the Data & Performance Committee and the Coordinated Entry Steering Committee are key CoC working groups focused on system evaluation and equity. These committees meet monthly, however specific workgroups and task forces may be constituted to focus on a specific topic. The process the CoC uses for ongoing equity evaluation is based in Built for Zero change strategies and includes 1) centering evaluation with quality data and inclusion of diverse voices and backgrounds, 2) regular tracking and review of progress towards equity benchmarks, 3) identifying and implementing change ideas through community collaboration including active involvement, and 4) transparently communicating progress and continued challenges in achieving equity goals to CoC leadership, partners, and the public. The CoC typically focuses on one area in need of improvement and implements an action review cycle until meaningful progress has been made. For example, we identified that we need to move to a different common assessment tool than the VI-SPDAT in part because the tool has a score bias that disproportionately disadvantages people of color in being prioritized for housing referrals. The Data and Performance Committee reviewed data related to how individuals answered questions on the VI-SPDAT by race/ethnicity to see if which questions did or did not show biases and track how the experience of homelessness may differ between groups. To respond to this inequity, the CoC's System Improvement Director is actively leading a special taskforce to develop a new equity-based assessment tool that works for our community. This new assessment tool is expected to be released in early 2025.

| | | |
|--------|--|--|
| 1D-9d. | Plan for Using Data to Track Progress on Preventing or Eliminating Racial Disparities. | |
| | NOFO Section V.B.1.p. | |

Describe in the field below:

| | |
|----|--|
| 1. | the measures your CoC plans to use to continuously track progress on preventing or eliminating racial disparities in the provision or outcomes of homeless assistance; and |
| 2. | the tools your CoC plans to use to continuously track progress on preventing or eliminating racial disparities in the provision or outcomes of homeless assistance. |

(limit 2,500 characters)

The CoC has an explicit goal of improving our homeless response system to ensure that all people experiencing homelessness have equitable access to the system and its resources, and that system outcomes are on par regardless of racial/ethnic background. 1) To meet this end, the measures our CoC regularly tracks include:

- Homeless population demographics (CoC-wide and county-specific) compared to general population demographics
- Demographics of those who are sheltered versus unsheltered
- Comparison of demographics of people enrolled in emergency shelter and people enrolled in coordinated entry
- Comparison demographics of people referred to housing resources and people successfully housed
- Comparison demographics of people identified as needing permanent supportive housing and people identified as needing rapid rehousing
- Demographic differences within HUD System Performance Measures, including First Time Homeless, Length of Homelessness, Exits to Permanent Housing, and Returns to Homelessness

2) The tools our CoC uses to track these measures are a combination of program-level and coordinated entry-level HMIS data, DV comparable database data, Point in Time and Housing Inventory Count, Longitudinal System Analysis reports, System Performance Measure reports, and other publicly available data sources, such as the American Communities Survey.

| | | |
|--------|--|--|
| 1D-10. | Involving Individuals with Lived Experience of Homelessness in Service Delivery and Decisionmaking—CoC's Outreach Efforts. | |
| | NOFO Section V.B.1.q. | |

Describe in the field below your CoC's outreach efforts (e.g., social media announcements, targeted outreach) to engage those with lived experience of homelessness in leadership roles and decisionmaking processes.

(limit 2,500 characters)

The CoC created a committee to implement the StriveTogether Theory of Action framework to develop more equitable strategies for solving homelessness in northern Colorado. The NoCO StriveTogether committee focused on: 1) establishing a NoCO CoC Lived Experience Advisory Council (LEAC), and 2) expanding the diverse representation and participation in the Continuum of Care's boards, committees and workgroups. By following the StriveTogether action plan, the committee developed an intentional and deliberate plan for building a lived experience advisory council and other opportunities for input that includes diversity of personal experience and cultural background. The NoCO CoC acknowledges the importance of compensating individuals for their work and has funds to pay participants for their work on the LEAC. In 2023, the CoC governing board voted to include a member from the LEAC as a designated voting governing board member. Twice a year, the LEAC recruits new members through personal networking, social media posts, and public flyers. Since the LEAC has become an active part of the CoC structure, the council has begun to discuss more possible ways to meaningfully engage other people with lived experience in the CoC, formally and informally. Discussion included focus groups, one-on-one interviews, etc. and topics would focus on CoC and CES priorities.

As a result of the StriveTogether committee, beginning in 2023 the NoCO CoC began collecting data on the demographics and background of its membership. The StriveTogether committee developed an anonymous demographics survey for all service providers and access points in the CoC to see where gaps and disparities may exist so that intentional recruitment to fill gaps in representation can occur. The demographics survey included a secondary survey to capture interest for individual's involvement in the work of the CoC, with the purpose of supporting expanding membership on CoC board, committees, and workgroups to be more diverse and representative of the community as a whole and the people it is meant to serve. Based on the results of this supplemental survey, interested respondents were outreached and connected to become involved in the CoC committee of their choice. People who indicated having lived experience were prioritized for involvement in committees that require application. In September 2024, the survey was redistributed and the CoC will repeat this process for the upcoming year.

| | | |
|---------|--|--|
| 1D-10a. | Active CoC Participation of Individuals with Lived Experience of Homelessness. | |
| | NOFO Section V.B.1.q. | |

You must upload the Lived Experience Support Letter attachment to the 4B. Attachments Screen.

Enter in the chart below the number of people with lived experience who currently participate in your CoC under the four categories listed:

| | Level of Active Participation | Number of People with Lived Experience Within the Last 7 Years or Current Program Participant | Number of People with Lived Experience Coming from Unsheltered Situations |
|----|---|---|---|
| 1. | Routinely included in the decisionmaking processes related to addressing homelessness. | 24 | 6 |
| 2. | Participate on CoC committees, subcommittees, or workgroups. | 24 | 6 |
| 3. | Included in the development or revision of your CoC's local competition rating factors. | 2 | 1 |

| | | | |
|----|--|---|---|
| 4. | Included in the development or revision of your CoC's coordinated entry process. | 7 | 3 |
|----|--|---|---|

| | | |
|---------|--|--|
| 1D-10b. | Professional Development and Employment Opportunities for Individuals with Lived Experience of Homelessness. | |
| | NOFO Section V.B.1.q. | |

Describe in the field below how your CoC or CoC membership organizations provide professional development and employment opportunities to individuals with lived experience of homelessness.

(limit 2,500 characters)

CoC membership organizations provide professional development and employment opportunities to individuals with lived experience of homelessness. In Larimer County, Homeward Alliance has created and expanded a program called Hand Up in which employment specialists work with clients experiencing homelessness to build a resume, apply for jobs, and connect with employer partners. Homeward Alliance partners with other agencies to host office hours for their Hand Up employment specialists throughout Larimer County. Another strategy that has been deployed is targeting employment services for individuals at high risk for exiting incarceration into homelessness. In Larimer County, Homeward Alliance supports a re-entry program called Work and Gain Education and Employment Skills (WAGEES) for individuals exiting the criminal justice system. The program works with clients to set and attain employment and educational goals and secure stable housing. In Weld County, Weld Employment Services hold weekly office housing at the local Housing Navigation Center, assisting guests with resume building, job searching and general employment readiness. Additionally, Jobs of Hope operates a reentry program that provides employment and transitional housing services to individuals 18 and over, released from incarceration having had or currently gang-affiliated and involved in the justice system. As a participant of the Jobs of Hope program, individuals meet regularly with their Reentry Case Manager/Navigator to receive a fully integrated, holistic and collaborative service planning for meeting self-identified goals related to employment and permanent housing. For the veteran population, there is a new organization called Veteran Employment Services that works with unhoused veterans to find and maintain employment, complete certificates to increase wages, and provide material assistance needed for employment.

| | | |
|---------|--|--|
| 1D-10c. | Routinely Gathering Feedback and Addressing Challenges of Individuals with Lived Experience of Homelessness. | |
| | NOFO Section V.B.1.q. | |

Describe in the field below:

| | |
|----|--|
| 1. | how your CoC gathers feedback from people experiencing homelessness; |
| 2. | how often your CoC gathers feedback from people experiencing homelessness; |
| 3. | how your CoC gathers feedback from people who received assistance through the CoC Program or ESG Program; |
| 4. | how often your CoC gathers feedback from people who have received assistance through the CoC Program or ESG Program; and |
| 5. | steps your CoC has taken to address challenges raised by people with lived experience of homelessness. |

(limit 2,500 characters)

The CoC created a Lived Experience Advisory Council (LEAC) to inform the broader work of the CoC, advise the governing board, and steer priorities of CoC committees. The LEAC is comprised of people who have recent or current experience of homelessness; members are paid for their expertise and are invited to be involved and paid for participating in other CoC committees and initiatives. Several LEAC members have received assistance from CoC and ESG funded programs, including two that live at a CoC-funded PSH complex. Additionally, there are regular lived-experience listening sessions occurring at the two primary homeless resource centers/day shelters, both of whom receive ESG funding, to gather feedback and understand concerns of people receiving assistance. Because both agencies are highly engaged in the CoC, the feedback they have gathered within these lived experience groups has been communicated at CoC meetings and has helped inform certain policies and priorities. Broadly, feedback that has been gathered from both the LEAC and through listening sessions is that people feel frustrated and let down by the length of time it takes for them to receive housing assistance and actually lease up in a unit. The CoC has taken many steps to address this challenge through optimizing our coordinated entry system to better streamline referrals, identify target move-in dates and encourage a sense of urgency and positive problem solving in housing navigators so that people on the by-name list are being housed as quickly as possible. Another specific example is feedback provided by the LEAC representative who currently serves on the Project Rating Committee. The feedback shared was a recommendation that the perspective of people being served by CoC-funded programs should be included as part of the Rating and Ranking process. Additionally, feedback from people with lived experience should be collected in ways other than a paper survey since most people feel more positively when they are given the opportunity to talk about their experiences and not just given another piece of paper to fill out. This suggestion was overwhelmingly supported by the rest of the Project Rating Committee and the next CoC Competition will include the perspective of program recipients in the rating process and not simply using a survey.

| | | |
|--------|---|--|
| 1D-11. | Increasing Affordable Housing Supply. | |
| | NOFO Section V.B.1.s. | |
| | Describe in the field below at least two steps your CoC has taken in the past 12 months to engage city, county, or state governments that represent your CoC's geographic area regarding the following: | |
| 1. | reforming zoning and land use policies to permit more housing development; and | |
| 2. | reducing regulatory barriers to housing development. | |

(limit 2,500 characters)

In 2023, the State of Colorado began implementation of the Affordable Housing Support Fund available for subsidizing the development of affordable housing locally. Municipalities that wanted to access these funds were required to prepare and submit a plan for how they would commit to increasing their supply of affordable housing by 3% per year. Seven cities and one county in our CoC region have submitted their commitment at the end of 2023 to increase their overall housing supply by 9% by 2026, for a total of 1,706 new affordable units. Fort Collins, the largest city in the CoC, has approved zoning requirements that permits more housing development, including expanding the number of approved housing types and increasing development incentives for affordable housing, reducing parking standards, and increasing height and density. They are currently working on decreasing approval times for affordable housing projects (“fast-tracking”) and recommendations for accessory dwelling units. The City of Loveland is also a year into implementing an expanded Single-Family Zoning to encourage higher density and diversity of housing units, as well as creating a Loveland Land Bank for future development designated as 100% Affordable. Loveland has completed its review and adjustment of qualification to be designated as an “Affordable Housing Project.” Larimer County has implemented several strategies to preserve naturally occurring affordable housing and increase interest in diverse housing types through implementing a Mobile Home Park Preservation zone and removing a sales tax on manufactured home sales. Larimer County Commissioners approved the inclusion of a goal in its 5-year strategic plan to “coordinate regionally on land use issues to encourage affordable, attainable housing near transportation and jobs.” The strategic plan objective group includes county staff and regional stakeholders who meet quarterly. Individual CoC Governing Board members are involved in local and regional efforts to change zoning and land use policies and to reduce regulatory barriers so that more affordable housing might be developed. The City of Greeley is currently in the process of developing a Housing Strategic Plan to set policy objective for all housing in Greeley, including looking at the homeless response system and creating affordable housing and home ownership opportunities. They are currently reviewing systems and policies around land use as part of the planning process.

1E. Project Capacity, Review, and Ranking–Local Competition

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2024 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

| | | |
|-------|---|--|
| 1E-1. | Web Posting of Advance Public Notice of Your CoC's Local Competition Deadline, Scoring and Rating Criteria. | |
| | NOFO Section V.B.2.a. and 2.g. | |

| | | |
|----|---|------------|
| 1. | Enter the date your CoC published its submission deadline and scoring and rating criteria for New Project applicants to submit their project applications for your CoC's local competition. | 08/05/2024 |
| 2. | Enter the date your CoC published its submission deadline and scoring and rating criteria for Renewal Project applicants to submit their project applications for your CoC's local competition. | 08/05/2024 |

| | | |
|-------|---|--|
| 1E-2. | Project Review and Ranking Process Your CoC Used in Its Local Competition. We use the response to this question and the response in Question 1E-2a along with the required attachments from both questions as a factor when determining your CoC's eligibility for bonus funds and for other NOFO criteria below. | |
| | NOFO Section V.B.2.a., 2.b., 2.c., 2.d., and 2.e. | |

You must upload the Local Competition Scoring Tool attachment to the 4B. Attachments Screen.

Select yes or no in the chart below to indicate how your CoC ranked and selected project applications during your local competition:

| | | |
|----|--|-----|
| 1. | Established total points available for each project application type. | Yes |
| 2. | At least 33 percent of the total points were based on objective criteria for the project application (e.g., cost effectiveness, timely draws, utilization rate, match, leverage), performance data, type of population served (e.g., DV, youth, Veterans, chronic homelessness), or type of housing proposed (e.g., PSH, RRH). | Yes |
| 3. | At least 20 percent of the total points were based on system performance criteria for the project application (e.g., exits to permanent housing destinations, retention of permanent housing, length of time homeless, returns to homelessness). | Yes |
| 4. | Provided points for projects that addressed specific severe barriers to housing and services. | Yes |
| 5. | Used data from comparable databases to score projects submitted by victim service providers. | Yes |

| | | |
|----|---|-----|
| 6. | Provided points for projects based on the degree the projects identified any barriers to participation (e.g., lack of outreach) faced by persons of different races and ethnicities, particularly those over-represented in the local homelessness population, and has taken or will take steps to eliminate the identified barriers. | Yes |
|----|---|-----|

| | | |
|--------|--|--|
| 1E-2a. | Scored Project Forms for One Project from Your CoC's Local Competition. We use the response to this question and Question 1E-2. along with the required attachments from both questions as a factor when determining your CoC's eligibility for bonus funds and for other NOFO criteria below. | |
| | NOFO Section V.B.2.a., 2.b., 2.c., and 2.d. | |

You must upload the Scored Forms for One Project attachment to the 4B. Attachments Screen.

Complete the chart below to provide details of your CoC's local competition:

| | | |
|----|---|--------|
| 1. | What were the maximum number of points available for the renewal project form(s)? | 60 |
| 2. | How many renewal projects did your CoC submit? | 8 |
| 3. | What renewal project type did most applicants use? | PH-PSH |

| | | |
|--------|---|--|
| 1E-2b. | Addressing Severe Barriers in the Local Project Review and Ranking Process. | |
| | NOFO Section V.B.2.d. | |

Describe in the field below:

| | |
|----|---|
| 1. | how your CoC analyzed data regarding each project that has successfully housed program participants in permanent housing; |
| 2. | how your CoC analyzed data regarding how long it takes to house people in permanent housing; |
| 3. | how your CoC considered the specific severity of needs and vulnerabilities experienced by program participants preventing rapid placement in permanent housing or the ability to maintain permanent housing when your CoC ranked and selected projects; and |
| 4. | the severe barriers your CoC considered. |

(limit 2,500 characters)

The Northern Colorado Continuum of Care (NoCO CoC) developed a Local Rating Application that used a combination of data pulled from HMIS and narrative provided by the applicants to evaluate project's ability address severe barriers. 1) Renewal Projects submitted their most recent Annual Performance Report (APR). New Projects were asked to describe using specific examples questions that described the extent the project would support participants in quickly gaining and then maintaining permanent housing. 2) Renewals were scored on APR Q22c "Length of Time between Project Start and Housing Move-In" and Q23c "Exits to Permanent Housing". Scoring was based on the percentage of total persons that moved into housing, the average length of time to housing (60 days or less), percentage of persons exited without move in (20% or less), and percentage of persons exiting to positive housing destinations (90% or more). New Projects were asked to describe the plan to minimize length of time homeless, identify target average days to move in, and plan to exit to permanent housing. Answers were reviewed and scored by the Rating & Ranking (R&R) Committee based on a weighted scoring criterion. 3) The NoCO CoC included questions that evaluated the severity of needs and vulnerabilities preventing rapid placement in permanent housing or the ability to maintain permanent housing in the rating process. Specifically, applicants were scored on their outcome data for APR Q13a2 "Number of conditions at project start", Q14a "History of domestic violence", and Q26a "Chronicity". The R&R Committee chose these questions as taken collectively they are indicators of whether the project successfully enrolls people with severe barriers into housing. New Projects were asked to describe specifics to how the project would serve vulnerable populations. 4) Renewals were scored on the extent to which the program enrolled people with multiple disabling conditions at project start, the percentage of enrolled participants with a history of domestic violence, and the percentage of participants that were chronically homeless. New Projects were required to provide at least 2 specific examples of serving people with barriers such as such as people with disabling conditions, mental health conditions, substance use disorders, histories of domestic violence, and/or criminal histories for full points.

| | | |
|-------|---|--|
| 1E-3. | Advancing Racial Equity through Participation of Over-Represented Populations in the Local Competition Review and Ranking Process. | |
| | NOFO Section V.B.2.e. | |
| | Describe in the field below: | |
| 1. | how your CoC used input from persons of different races and ethnicities, particularly those over-represented in the local homelessness population, to determine the rating factors used to review project applications; | |
| 2. | how your CoC included persons of different races and ethnicities, particularly those over-represented in the local homelessness population in the review, selection, and ranking process; and | |
| 3. | how your CoC rated and ranked projects based on the degree that proposed projects identified any barriers to participation (e.g., lack of outreach) faced by persons of different races and ethnicities, particularly those over-represented in the local homelessness population, and steps the projects took or will take to eliminate the identified barriers. | |

(limit 2,500 characters)

1) People experiencing homelessness in the Northern Colorado Continuum of Care (NoCO CoC) who are Black/African Americans and Native Americans appear more likely to become homeless than other Northern Coloradoans in poverty, including other racial minorities. Specifically: • Black/African American people make up 1% of the total population, 3% of people in poverty, and 7% of the total homeless population. • Native Americans make up 1% of the total population, 1% of people in poverty, and 2.5% of the total homeless population. Agencies representing these populations have been recruited and joined the NoCO CoC membership. Two individuals with lived experience are now serving on the NoCO CoC Governing Board. 2) Given the short timeframe to review applications for ranking projects in this year's competition, the NoCO CoC was unable to recruit persons that were representative of those over-represented in the local homeless population. 3) Projects were scored on the degree to which they have identified barriers to participation faced by persons of different races and ethnicities this year. Both Renewal and New Project Rating Applications required applicants to 1. Describe efforts made by your organization to obtain and include input from people of different races/ethnicities, particularly those who are over-represented in the homeless population; and 2. Describe how your agency has identified barriers to participation in your housing program faced by people of different races/ethnicities and the steps taken to eliminate these barriers. These questions collectively accounted for 8% of the application's overall score.

| | | |
|-------|--|--|
| 1E-4. | Reallocation—Reviewing Performance of Existing Projects. | |
| | NOFO Section V.B.2.f. | |
| | Describe in the field below: | |
| | 1. your CoC's reallocation process, including how your CoC determined which projects are candidates for reallocation because they are low performing or less needed; | |
| | 2. whether your CoC identified any low performing or less needed projects through the process described in element 1 of this question during your CoC's local competition this year; | |
| | 3. whether your CoC reallocated any low performing or less needed projects during its local competition this year; and | |
| | 4. why your CoC did not reallocate low performing or less needed projects during its local competition this year, if applicable. | |

(limit 2,500 characters)

1) This is the fourth competition in which the Northern Colorado Continuum of Care has applied. Until 2020, funded projects were previously a part of a different CoC, with different standards for monitoring, rating and ranking, and reallocation. During the split from our former CoC, some project contracts changed hands and management. All of these factors have made consistently and objectively evaluating projects more challenging. In addition, due to COVID-19 and delays in hiring CoC staff, our CoC has made progress on formulating comprehensive plans to correct project underperformance but has not fully implemented these to fidelity. For these reasons, the CoC has chosen to only pursue reallocation for projects that did not meet minimum threshold criteria or that have underspent the previous year's grant funds. This was outlined in the Policies and Procedures for Project Rating, Ranking, and Reallocation which were disseminated to project applicants prior to the rating and ranking process. 2-3) The CoC is reallocating one renewal project for this competition. This project voluntarily chose to reduce their grant due to changes in project scope and reallocate the funds to another project. There were no additional projects at risk for reallocation due to performance. 4) This question is not applicable to our CoC.

| | | |
|--------|---|--|
| 1E-4a. | Reallocation Between FY 2019 and FY 2024. | |
| | NOFO Section V.B.2.f. | |

| | | |
|--|--|-----|
| | Did your CoC cumulatively reallocate at least 20 percent of its ARD between FY 2019 and FY 2024? | Yes |
|--|--|-----|

| | | |
|-------|---|--|
| 1E-5. | Projects Rejected/Reduced–Notification Outside of e-snaps. | |
| | NOFO Section V.B.2.g. | |
| | You must upload the Notification of Projects Rejected-Reduced attachment to the 4B. Attachments Screen. | |

| | | |
|----|---|------------|
| 1. | Did your CoC reject any project application(s) submitted for funding during its local competition? | Yes |
| 2. | Did your CoC reduce funding for any project application(s) submitted for funding during its local competition? | Yes |
| 3. | Did your CoC inform applicants why your CoC rejected or reduced their project application(s) submitted for funding during its local competition? | Yes |
| 4. | If you selected Yes for element 1 or element 2 of this question, enter the date your CoC notified applicants that their project applications were being rejected or reduced, in writing, outside of e-snaps. If you notified applicants on various dates, enter the latest date of any notification. For example, if you notified applicants on 06/26/2024, 06/27/2024, and 06/28/2024, then you must enter 06/28/2024. | 10/10/2024 |

| | | |
|--------|---|--|
| 1E-5a. | Projects Accepted–Notification Outside of e-snaps. | |
| | NOFO Section V.B.2.g. | |
| | You must upload the Notification of Projects Accepted attachment to the 4B. Attachments Screen. | |

| | | |
|--|--|------------|
| | Enter the date your CoC notified project applicants that their project applications were accepted and ranked on the New and Renewal Priority Listings in writing, outside of e-snaps. If you notified applicants on various dates, enter the latest date of any notification. For example, if you notified applicants on 06/26/2024, 06/27/2024, and 06/28/2024, then you must enter 06/28/2024. | 10/10/2024 |
|--|--|------------|

| | | |
|--------|---|--|
| 1E-5b. | Local Competition Selection Results for All Projects. | |
| | NOFO Section V.B.2.g. | |
| | You must upload the Local Competition Selection Results attachment to the 4B. Attachments Screen. | |

| | | |
|--|---|-----|
| | Does your attachment include: 1. Project Names; 2. Project Scores; 3. Project Status—Accepted, Rejected, Reduced Reallocated, Fully Reallocated; 4. Project Rank; 5. Amount Requested from HUD; and 6. Reallocated Funds +/-. | Yes |
|--|---|-----|

| | | |
|--------|---|--|
| 1E-5c. | Web Posting of CoC-Approved Consolidated Application 2 Days Before CoC Program Competition Application Submission Deadline. | |
| | NOFO Section V.B.2.g. and 24 CFR 578.95. | |
| | You must upload the Web Posting—CoC-Approved Consolidated Application attachment to the 4B. Attachments Screen. | |

| | | |
|--|--|------------|
| | Enter the date your CoC posted the CoC-approved Consolidated Application on the CoC's website or partner's website—which included: 1. the CoC Application; and 2. Priority Listings for Reallocation forms and all New, Renewal, and Replacement Project Listings. | 10/27/2024 |
|--|--|------------|

| | | |
|--------|--|--|
| 1E-5d. | Notification to Community Members and Key Stakeholders by Email that the CoC-Approved Consolidated Application is Posted on Website. | |
| | NOFO Section V.B.2.g. | |
| | You must upload the Notification of CoC-Approved Consolidated Application attachment to the 4B. Attachments Screen. | |

| | | |
|--|---|------------|
| | Enter the date your CoC notified community members and key stakeholders that the CoC-approved Consolidated Application was posted on your CoC's website or partner's website. | 10/28/2024 |
|--|---|------------|

2A. Homeless Management Information System (HMIS) Implementation

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2024 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

| | | |
|-------|---------------------------------|--|
| 2A-1. | HMIS Vendor. | |
| | Not Scored—For Information Only | |

| | | |
|--|--|------------------|
| | Enter the name of the HMIS Vendor your CoC is currently using. | Bitfocus Clarity |
|--|--|------------------|

| | | |
|-------|------------------------------------|--|
| 2A-2. | HMIS Implementation Coverage Area. | |
| | Not Scored—For Information Only | |

| | | |
|--|--|-----------|
| | Select from dropdown menu your CoC's HMIS coverage area. | Statewide |
|--|--|-----------|

| | | |
|-------|-----------------------------|--|
| 2A-3. | HIC Data Submission in HDX. | |
| | NOFO Section V.B.3.a. | |

| | | |
|--|---|------------|
| | Enter the date your CoC submitted its 2024 HIC data into HDX. | 05/10/2024 |
|--|---|------------|

| | | |
|-------|---|--|
| 2A-4. | Comparable Databases for DV Providers—CoC and HMIS Lead Supporting Data Collection and Data Submission by Victim Service Providers. | |
| | NOFO Section V.B.3.b. | |

| | | |
|----|--|--|
| | In the field below: | |
| 1. | describe actions your CoC and HMIS Lead have taken to ensure DV housing and service providers in your CoC collect data in HMIS comparable databases; and | |
| 2. | state whether DV housing and service providers in your CoC are using a HUD-compliant comparable database—compliant with the FY 2024 HMIS Data Standards. | |

(limit 2,500 characters)

1) The three primary domestic violence providers in the CoC all use an HMIS-comparable database. Two of the three use CAFE, a database supported by the State of Colorado and used by the majority of DV providers throughout the state to manage their program data. The other program uses an alternate comparable system, Apricot, to manage their data, and also reports data into CAFE as required by the State of CO. The CO Department of Health (CDHS) manages the CAFÉ system for victims service providers (VSPs); VSPs are required to use CAFE to report on Domestic Violence Program (DVP) funding reports. Additionally, the CO State Division of Housing (DOH) requires VSP ESG recipients to use CAFÉ to report Emergency Solutions Grant CAPERS. Given the size of these three providers, the overwhelming majority of households fleeing domestic violence in the region have data inputted into an HMIS-comparable database. The CoC System Improvement Director and HMIS System Administrator have been working for over a year with the CDHS and DOH to work towards improving CAFÉ to ensure VSPs have access to an HMIS comparable database on par with the HMIS software used by mainstream providers, and to have the capability to integrate aggregate, deidentified data to include DV coordinated entry within a comparable database. The HMIS Lead currently has access to a training version of the CAFÉ database and is able to provide our CoC victim service providers with comparable data management support of CoC and ESG funded programs than mainstream providers receive.

2) Colorado VSPs are required to use CAFÉ by CDHS and DOH to report homeless data; CDHS and DOH state CAFÉ is compliant with 2024 HMIS Data Standards.

2A-5. Bed Coverage Rate—Using HIC, HMIS Data—CoC Merger Bonus Points.

NOFO Section V.B.3.c. and V.B.7.

Using the 2024 HDX Competition Report we issued your CoC, enter data in the chart below by project type:

| Project Type | Adjusted Total Year-Round, Current Non-VSP Beds [Column F of HDX Report] | Adjusted Total Year-Round, Current VSP Beds [Column K of HDX Report] | Total Year-Round, Current, HMIS Beds and VSP Beds in an HMIS Comparable Database [Column M of HDX Report] | HMIS and Comparable Database Coverage Rate [Column O of HDX Report] |
|--|--|--|---|---|
| 1. Emergency Shelter (ES) beds | 321 | 92 | 395 | 95.64% |
| 2. Safe Haven (SH) beds | 0 | 0 | 0 | 0.00% |
| 3. Transitional Housing (TH) beds | 129 | 0 | 0 | 41.09% |
| 4. Rapid Re-Housing (RRH) beds | 179 | 65 | 244 | 100.00% |
| 5. Permanent Supportive Housing (PSH) beds | 604 | 0 | 311 | 51.49% |
| 6. Other Permanent Housing (OPH) beds | 28 | 0 | 28 | 100.00% |

| | | |
|--------|--|--|
| 2A-5a. | Partial Credit for Bed Coverage Rates at or Below 84.99 for Any Project Type in Question 2A-5. | |
| | NOFO Section V.B.3.c. | |
| | For each project type with a bed coverage rate that is at or below 84.99 percent in question 2A-5, describe: | |
| 1. | steps your CoC will take over the next 12 months to increase the bed coverage rate to at least 85 percent for that project type; and | |
| 2. | how your CoC will implement the steps described to increase bed coverage to at least 85 percent. | |

(limit 2,500 characters)

1) Only two of the five transitional housing projects in Northern Colorado are not currently participating in HMIS, however, these projects account for more than half of all TH beds. Both of these projects are located in Weld County, where the CoC is actively working to develop a data driven culture amongst providers. The VASH Voucher program accounts for 33% of the PSH beds that are not in HMIS, and it is run by the Fort Collins Housing Authority. The CoC is continuing to work on solutions to streamline the process for providers who must enter data into multiple systems. 2) Homeward Alliance, HMIS Lead, has recently hired a HMIS System Improvement Manager who is tasked to improve HMIS coverage. With this added staff capacity, Northern Colorado will take steps to increase HMIS coverage for PSH beds and TH beds, including a) continuing outreach to agencies across both counties, to educate providers on the benefits and importance of HMIS and b) increasing efforts to make HMIS more accessible by exploring data integration tools that would decrease the workload on the agencies responsible for collecting and entering data, specifically the VASH program which collects a number of comparable data elements, c) continue to engage state and private funders on the importance of comprehensive data and advocate these funders to require the use of HMIS for homeless program grantees.

| | | |
|---|--|-----|
| 2A-6. | Longitudinal System Analysis (LSA) Submission in HDX 2.0. | |
| | NOFO Section V.B.3.d. | |
| | You must upload your CoC's FY 2024 HDX Competition Report to the 4B. Attachments Screen. | |
| Did your CoC submit at least two usable LSA data files to HUD in HDX 2.0 by January 24, 2024, 11:59 p.m. EST? | | Yes |

2B. Continuum of Care (CoC) Point-in-Time (PIT) Count

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2024 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

| | | |
|-------|----------------------|--|
| 2B-1. | PIT Count Date. | |
| | NOFO Section V.B.4.a | |

| | | |
|--|---|------------|
| | Enter the date your CoC conducted its 2024 PIT count. | 01/30/2024 |
|--|---|------------|

| | | |
|-------|-------------------------------------|--|
| 2B-2. | PIT Count Data—HDX Submission Date. | |
| | NOFO Section V.B.4.a | |

| | | |
|--|---|------------|
| | Enter the date your CoC submitted its 2024 PIT count data in HDX. | 05/10/2024 |
|--|---|------------|

| | | |
|-------|---|--|
| 2B-3. | PIT Count—Effectively Counting Youth in Your CoC's Most Recent Unsheltered PIT Count. | |
| | NOFO Section V.B.4.b. | |

| | |
|----|---|
| | Describe in the field below how your CoC: |
| 1. | engaged unaccompanied youth and youth serving organizations in your CoC's most recent PIT count planning process; |
| 2. | worked with unaccompanied youth and youth serving organizations to select locations where homeless youth are most likely to be identified during your CoC's most recent PIT count planning process; and |
| 3. | included youth experiencing homelessness as counters during your CoC's most recent unsheltered PIT count. |

(limit 2,500 characters)

In general, youth-specific homeless services are lacking in Northern Colorado, which has impacted the CoC's ability to effectively and accurately collect and understand youth homelessness data. 1) Our CoC does not currently have an active Youth Action Board or coordination with youth-led groups. This year, the CoC did further engage youth serving organizations in the planning and implementation of the PIT Count, including holding specific PIT planning meetings attended by McKinney-Vento liaisons and staff from the Matthews House, the largest youth-service organization in the CoC. 2) In these planning meetings, the PIT committee created a shared "hot spot" map using Google Maps of intended survey areas based on knowledge of street outreach and youth-serving partners. The maps included areas where youth were most likely to be identified that were used on the day of the PIT by surveyors. 2024, the CoC collected Housing Inventory Count collected data from one rapid rehousing housing program that serves youth and one youth-specific permanent supportive housing project. The CoC also engaged McKinney Vento representatives from three of the largest school districts in the CoC to complete PIT Count surveys with known homeless youth at school. This year, the PIT count identified 50 homeless youth (18-24) throughout the two counties; in 2023 only 27 were counted. 3) The CoC did not specifically include youth experiencing homelessness as counters during the unsheltered PIT Count.

| | | |
|-------|--|--|
| 2B-4. | PIT Count–Methodology Change–CoC Merger Bonus Points. | |
| | NOFO Section V.B.5.a and V.B.7.c. | |
| | In the field below: | |
| 1. | describe any changes your CoC made to your sheltered PIT count implementation, including methodology or data quality changes between 2023 and 2024, if applicable; | |
| 2. | describe any changes your CoC made to your unsheltered PIT count implementation, including methodology or data quality changes between 2023 and 2024, if applicable; | |
| 3. | describe whether your CoC's PIT count was affected by people displaced either from a natural disaster or seeking short-term shelter or housing assistance who recently arrived in your CoCs' geographic; and | |
| 4. | describe how the changes affected your CoC's PIT count results; or | |
| 5. | state "Not Applicable" if there were no changes or if you did not conduct an unsheltered PIT count in 2024. | |

(limit 2,500 characters)

1) There were no changes in methodology between 2023 and 2024 sheltered PIT Count. 2) The 2024 unsheltered PIT count was conducted using a combination of HMIS and client-level surveys. The methodology was based off a "Night of the Count-known location" approach. A new program was adopted to collect information on clients who were counted outside of HMIS, Survey123 by ArcGIS. This program assists with deduplication and consistency in information collected. The unsheltered survey count was more robust in 2024 than it was in 2023. In addition to expanding surveying efforts into more rural parts of our CoC, we also coordinated several Day-Of PIT events offering survey incentives in locations where unsheltered individuals were most likely to be, which we believe increased the likelihood of unsheltered people to complete the survey and be counted. 3) Our CoC was not affected by people displaced from a natural disaster or from an influx of recent arrivals seeking shelter in our CoC. 4) There was no statistical significance in the difference in PIT Count numbers between 2023 and 2024 despite expanded street surveying efforts across the CoC.

2C. System Performance

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2024 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

| | | |
|-------|---|--|
| 2C-1. | Reducing the Number of First Time Homeless—Risk Factors Your CoC Uses. | |
| | NOFO Section V.B.5.b. | |
| | In the field below: | |
| 1. | describe how your CoC determined the risk factors to identify persons experiencing homelessness for the first time; | |
| 2. | describe your CoC's strategies to address individuals and families at risk of becoming homeless; and | |
| 3. | provide the name of the organization or position title that is responsible for overseeing your CoC's strategy to reduce the number of individuals and families experiencing homelessness for the first time | |

(limit 2,500 characters)

Ensuring households that can be prevented from becoming homeless are prevented/diverted from the homeless services system is a critical component of the coordinated entry system (CES). 1) As the CoC developed the CES, they incorporated questions recommended by HUD, national technical assistance organizations, and other CoCs into a diversion/prevention tool to identify those households at-risk of homelessness and prevent them from becoming homeless. Households are noted as being at elevated risk of homelessness if the household believes they will lose their housing within the next 72 hours and if they have no safe options of other places to reside. This may include having received an eviction notice or other written notice to vacate their housing, but this is not required. People who are doubled up, couch-surfing or self-paying at motels are also considered at high risk of experiencing homelessness due to the inherent precarious nature of their housing situation. 2) Part of the prevention/diversion process entails asking the household if any resources (e.g., conflict mediation, rental assistance, utility assistance, etc.) could help them stay where they are currently living. Multiple CoC partners receive Homeless Prevention funding and households flagged as high risk are regularly referred to these programs for assistance in preventing eviction or housing loss. Additionally, the CoC has been intentional in expanding the number of formal partnerships that work to provide eviction prevention assistance, both through direct client assistance funding and through legal aid. 3) While the work of preventing and ending homelessness is shared by multiple agencies involved in the CoC, Neighbor to Neighbor and Colorado Poverty Law Project are experts in homeless and eviction prevention and provide leadership in the CoC to develop strategies to prevent homelessness among individuals and families in the region. In addition, given the overarching goal of the CoC is to prevent and end homelessness, the Governing Board of the CoC is responsible for approving any CoC-wide strategies developed to prevent and end homelessness and ensuring agencies are adhering to the tactics and practices outlined in those strategies.

| | | |
|--------|---|--|
| 2C-1a. | Impact of Displaced Persons on Number of First Time Homeless. | |
| | NOFO Section V.B.5.b | |

Was your CoC's Number of First Time Homeless [metric 5.2] affected by the number of persons seeking short-term shelter or housing assistance displaced due to:

| | | |
|----|--|----|
| 1. | natural disasters? | No |
| 2. | having recently arrived in your CoC's geographic area? | No |

| | | |
|-------|--|--|
| 2C-2. | Reducing Length of Time Homeless—CoC's Strategy. | |
| | NOFO Section V.B.5.c. | |

In the field below:

| | |
|----|--|
| 1. | describe your CoC's strategy to reduce the length of time individuals and persons in families remain homeless; |
| 2. | describe how your CoC identifies and houses individuals and persons in families with the longest lengths of time homeless; and |
| 3. | provide the name of the organization or position title that is responsible for overseeing your CoC's strategy to reduce the length of time individuals and families remain homeless. |

(limit 2,500 characters)

1) Length of time from identification to housing is an outcome metric that is used to evaluate CoC program's effectiveness when considering them for continued CoC funding. The benchmark from referral to housing is 60 days or less. Projects that have an average length of time to housing greater than 60 days must provide an explanation and are scored accordingly. Furthermore, length of time homeless is a prioritization factor for the CoC's coordinated entry system (CES). This ensures households who have been without permanent housing the longest are prioritized for any available housing resources and are assisted to quickly access those resources. Length of Time Homeless is calculated for each person enrolled in Coordinated Entry and is included as part of the by-name list. 2) The CES uses two different metrics to determine a household's total length of time. Metric 1 (the most heavily weighted) is Total Months Homeless at Time of Enrollment + Total Months in the CE Program. This metric is calculated based on the "Total number of months homeless on the streets, in ES, or Safe Haven in the past three years" question on the program enrollment. Metric 2 is Total Days Since Latest Episode of Homelessness Began. This metric is calculated based on the "Approximate Date this Episode of Homelessness Started" data collected during program enrollment. If two people have the same total months homeless, the person with the longer current episode will be prioritized for referral. 3) While the work of reducing the length of time individuals and families experience homelessness falls to all agencies involved in the CoC, the Coordinated Entry Lead, United Way of Weld County, is responsible for overseeing the CoC's strategy to reduce the length of time people remain homeless.

| | | |
|-------|--|--|
| 2C-3. | Successful Permanent Housing Placement or Retention –CoC's Strategy. | |
| | NOFO Section V.B.5.d. | |

In the field below:

| | |
|----|--|
| 1. | describe your CoC's strategy to increase the rate that individuals and persons in families residing in emergency shelter, safe havens, transitional housing, and rapid rehousing exit to permanent housing destinations; |
| 2. | describe your CoC's strategy to increase the rate that individuals and persons in families residing in permanent housing projects retain their permanent housing or exit to permanent housing destinations; and |
| 3. | provide the name of the organization or position title that is responsible for overseeing your CoC's strategy to increase the rate that individuals and families exit to or retain permanent housing. |

(limit 2,500 characters)

1) Increasing exits to permanent housing destinations and rates of housing retention involves multiple strategies. Primarily, the coordinated entry system (CES) and in particular the case conferences provide a collaborative space for key agencies involved in the housing process to monitor the community's by-name list and troubleshoot issues residents currently housed may be facing. For instance, if a resident of one permanent housing project is leaving, the case conference team may identify other resources that are coming available to which the resident can be referred, ensuring housing is retained. In 2023 our CoC redesigned the way we case conference to allow for more thoughtful discussion of household's needs and barriers related to housing resources, create weekly action steps to housing, and ensuring the household with a housing resource is followed until they successfully lease up. 2) In addition, Housing Catalyst (local PHA) has contracted with HWA (local service provider) to provide housing navigation and stabilization services to persons experiencing homelessness who are newly issued a special purpose Housing Choice Voucher. This helps the voucher holder to have success in using their voucher and ensures they have the basic resources needed to be successful. The CoC also has prioritized Emergency Housing Vouchers for people enrolled in Rapid Rehousing Programs who have demonstrated they would be better supported with long term housing assistance. For our veteran population, we have successfully used SSVF RRH to HUD VASH as a strategy to quickly house veterans and then provide long term support. 3) While the strategy to increase the rate of permanent housing exits is influenced by the participation of all members, staff at the Collaborative Applicant, United Way of Weld County, and HMIS Lead, Homeward Alliance, are the primary organizations responsible for ensuring households who are eligible for an available resource through a specific service provider are flagged in HMIS and ensuring that when any HMIS user in the community comes in contact with the household, they can rapidly connect them back to the provider with the available housing resource.

| | | |
|-------|--|--|
| 2C-4. | Reducing Returns to Homelessness—CoC's Strategy. | |
| | NOFO Section V.B.5.e. | |
| | In the field below: | |
| 1. | describe your CoC's strategy to identify individuals and families who return to homelessness; | |
| 2. | describe your CoC's strategy to reduce the rate that individuals and families return to homelessness; and | |
| 3. | provide the name of the organization or position title that is responsible for overseeing your CoC's strategy to reduce the rate individuals and persons in families return to homelessness. | |

(limit 2,500 characters)

1) The CoC has the advantage of being part of a statewide HMIS. This enables users, including funded projects with access to HMIS, to more accurately identify households who have previously experienced homelessness, even if their last contact with a homeless service provider was in another part of the state. Our HMIS Lead has created custom reports that are sent to our coordinated entry team to show enrolled households that are returns to the system. 2) The CoC's strategy to ensure households do not return to homelessness involves first referring households to housing that meets their needs, including incorporating client preference into the housing process. Households that have choice in where they live are more likely to remain housed. Second, CoC members and funded projects are committed to providing adequate supportive services in permanent housing programs and continuously working to build trust and rapport with residents. When a household faces issues that may compromise their housing, case managers and service providers with already- established relationships are best able to work with the household to address those issues and increase the household's chances of staying housed. Third, even if a household must leave a housing unit, agencies work with the current housing provider to execute a mutual rescission rather than an eviction. This ensures the household will not face unnecessary barriers as they work to identify the next permanent housing opportunity or unit to which they can move. 3) While the work of reducing returns to homelessness falls to all agencies involved in the CoC, much of this work occurs in the coordinated entry system (CES). Therefore, the United Way of Weld County, which serves as the administrator for the CoC's CES holds the responsibility of overseeing the CoC's strategy to reduce returns to homelessness.

| | | |
|-------|--|--|
| 2C-5. | Increasing Employment Cash Income—CoC's Strategy. | |
| | NOFO Section V.B.5.f. | |
| | In the field below: | |
| 1. | describe your CoC's strategy to access employment cash sources; | |
| 2. | describe how your CoC works with mainstream employment organizations to help individuals and families experiencing homelessness increase their employment cash income; and | |
| 3. | provide the organization name or position title that is responsible for overseeing your CoC's strategy to increase income from employment. | |

(limit 2,500 characters)

1) Funded providers are expected to assist households in securing or increasing their income, including employment cash sources for those households who are capable of working. This regularly involves helping clients to access services provided through local county workforce development centers. While each agency may assist their clients, there are also programs dedicated to assisting individuals experiencing homelessness or at-risk of homelessness secure employment. 2) For example, United Way of Weld County's Housing Navigation Center partners with Employment Services of Weld County to provide employment training and job search assistance to increase participant income. Additionally, the Hand Up program at Homeward Alliance provides a range of employment services including case management, job search training, resume building, interview preparedness, workshops and career counseling with the Larimer County Economic and Workforce Development Center, and assistance in securing needed documents or other resources (e.g., necessary clothing or footwear, eyeglasses, IDs, etc.). In addition, the program proactively cultivates relationships with local employers who can offer jobs to program participants. The majority of CoC homeless service providers have formal partnerships with their county's Workforce Center to provide direct referral for employment assistance and also have connections with area Temp Agencies that offer both temporary and longer-term employment opportunities. There are also yearly Job Fairs that are coordinated in partnership with the largest homeless service providers in each county and marketed to people experiencing homelessness or who have been recently housed. 3) Homeward Alliance, a large service provider in the CoC, provides multiple employment-related services to clients, both those in housing and those not yet housed. Given this expertise and capacity, Homeward Alliance leads strategies in the CoC related to increasing income from employment.

| | | |
|--------|---|--|
| 2C-5a. | Increasing Non-employment Cash Income—CoC's Strategy | |
| | NOFO Section V.B.5.f. | |
| | In the field below: | |
| | 1. describe your CoC's strategy to access non-employment cash income; and | |
| | 2. provide the organization name or position title that is responsible for overseeing your CoC's strategy to increase non-employment cash income. | |

(limit 2,500 characters)

Securing cash income from non-employment sources is a priority for service agencies assisting people experiencing homelessness. 1) Particularly for funded PSH projects, given the severity of health conditions and disabilities as well as age of many residents, accessing income through sources other than paid employment is critical. All funded projects work with participants to apply for and access the benefits to which they are entitled. Depending on which subpopulations the household belongs to determines which agency may assist them. For instance, veteran service providers are skilled at working with veterans to secure necessary documentation and navigate the VA system to access veteran benefits. Additionally, agencies like Disabled Resource Services in Fort Collins and Loveland, and Center for Independent Living, provide services from their own buildings and also hold office hours at the central resource centers to assist people in applying for public benefits like social security disability. Agencies typically begin working with households immediately to access income sources. In particular, this is part of the process of working with Navigators across the CoC, who are often among the first staff positions people experiencing homelessness come in contact with. When a household accesses housing, the staff members in that project often assume responsibility for continuing to work with and follow-up on any applications submitted. Intentional work with households is needed, especially given it is commonplace for applications to some disability benefits to be denied multiple times before being approved. 2) In the CoC, the Navigators, housed at the United Way of Weld County and the Murphy Center, are experts in this work and have the expertise to lead strategies to increase non-employment cash income across the CoC.

3A. Coordination with Housing and Healthcare

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2024 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

| | | |
|-------|---|--|
| 3A-1. | New PH-PSH/PH-RRH Project–Leveraging Housing Resources. | |
| | NOFO Section V.B.6.a. | |
| | You must upload the Housing Leveraging Commitment attachment to the 4B. Attachments Screen. | |

| | | |
|--|--|-----|
| | Is your CoC applying for a new PH-PSH or PH-RRH project that uses housing subsidies or subsidized housing units which are not funded through the CoC or ESG Programs to help individuals and families experiencing homelessness? | Yes |
|--|--|-----|

| | | |
|-------|--|--|
| 3A-2. | New PH-PSH/PH-RRH Project–Leveraging Healthcare Resources. | |
| | NOFO Section V.B.6.b. | |
| | You must upload the Healthcare Formal Agreements attachment to the 4B. Attachments Screen. | |

| | | |
|--|--|-----|
| | Is your CoC applying for a new PH-PSH or PH-RRH project that uses healthcare resources to help individuals and families experiencing homelessness? | Yes |
|--|--|-----|

| | | |
|-------|---|--|
| 3A-3. | Leveraging Housing/Healthcare Resources–List of Projects. | |
| | NOFO Sections V.B.6.a. and V.B.6.b. | |

If you selected yes to questions 3A-1. or 3A-2., use the list feature icon to enter information about each project application you intend for HUD to evaluate to determine if they meet the criteria.

| Project Name | Project Type | Rank Number | Leverage Type |
|---------------------|--------------|-------------|---------------|
| City of Greeley RRH | PH-RRH | 8 | Both |

3A-3. List of Projects.

1. What is the name of the new project? City of Greeley RRH

2. Enter the Unique Entity Identifier (UEI): VJG3QJJKZ1X6

3. Select the new project type: PH-RRH

4. Enter the rank number of the project on your CoC's Priority Listing: 8

5. Select the type of leverage: Both

3B. New Projects With Rehabilitation/New Construction Costs

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2024 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

| | | |
|-------|---|--|
| 3B-1. | Rehabilitation/New Construction Costs–New Projects. | |
| | NOFO Section V.B.1.r. | |

| | |
|--|----|
| Is your CoC requesting funding for any new project application requesting \$200,000 or more in funding for housing rehabilitation or new construction? | No |
|--|----|

| | | |
|-------|---|--|
| 3B-2. | Rehabilitation/New Construction Costs–New Projects. | |
| | NOFO Section V.B.1.r. | |

If you answered yes to question 3B-1, describe in the field below actions CoC Program-funded project applicants will take to comply with:

| | |
|----|---|
| 1. | Section 3 of the Housing and Urban Development Act of 1968 (12 U.S.C. 1701u); and |
| 2. | HUD's implementing rules at 24 CFR part 75 to provide employment and training opportunities for low- and very-low-income persons, as well as contracting and other economic opportunities for businesses that provide economic opportunities to low- and very-low-income persons. |

(limit 2,500 characters)

N/A

3C. Serving Persons Experiencing Homelessness as Defined by Other Federal Statutes

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2024 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

| | | |
|-------|--|--|
| 3C-1. | Designating SSO/TH/Joint TH and PH-RRH Component Projects to Serve Persons Experiencing Homelessness as Defined by Other Federal Statutes. | |
| | NOFO Section V.F. | |

| | | |
|--|--|----|
| | Is your CoC requesting to designate one or more of its SSO, TH, or Joint TH and PH-RRH component projects to serve families with children or youth experiencing homelessness as defined by other Federal statutes? | No |
|--|--|----|

| | | |
|-------|---|--|
| 3C-2. | Cost Effectiveness of Serving Persons Experiencing Homelessness as Defined by Other Federal Statutes. | |
| | NOFO Section V.F. | |

You must upload the Project List for Other Federal Statutes attachment to the 4B. Attachments Screen.

If you answered yes to question 3C-1, describe in the field below:

| | |
|----|---|
| 1. | how serving this population is of equal or greater priority, which means that it is equally or more cost effective in meeting the overall goals and objectives of the plan submitted under Section 427(b)(1)(B) of the Act, especially with respect to children and unaccompanied youth than serving the homeless as defined in paragraphs (1), (2), and (4) of the definition of homeless in 24 CFR 578.3; and |
| 2. | how your CoC will meet requirements described in Section 427(b)(1)(F) of the Act. |

(limit 2,500 characters)

N/A

4A. DV Bonus Project Applicants for New DV Bonus Funding

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2024 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

| | | |
|-------|----------------------------------|--|
| 4A-1. | New DV Bonus Project Applicants. | |
| | NOFO Section I.B.3.j. | |

| | | |
|-----------------------------|--|----|
| | Did your CoC submit one or more new project applications for DV Bonus Funding? | No |
| Applicant Name | | |
| This list contains no items | | |

4B. Attachments Screen For All Application Questions

We have provided the following guidance to help you successfully upload attachments and get maximum points:

| 1. | You must include a Document Description for each attachment you upload; if you do not, the Submission Summary screen will display a red X indicating the submission is incomplete. | | |
|--|---|----------------------|---------------|
| 2. | You must upload an attachment for each document listed where 'Required?' is 'Yes'. | | |
| 3. | We prefer that you use PDF files, though other file types are supported—please only use zip files if necessary. Converting electronic files to PDF, rather than printing documents and scanning them, often produces higher quality images. Many systems allow you to create PDF files as a Print option. If you are unfamiliar with this process, you should consult your IT Support or search for information on Google or YouTube. | | |
| 4. | Attachments must match the questions they are associated with. | | |
| 5. | Only upload documents responsive to the questions posed—including other material slows down the review process, which ultimately slows down the funding process. | | |
| 6. | If you cannot read the attachment, it is likely we cannot read it either. | | |
| | . We must be able to read the date and time on attachments requiring system-generated dates and times, (e.g., a screenshot displaying the time and date of the public posting using your desktop calendar; screenshot of a webpage that indicates date and time). | | |
| | . We must be able to read everything you want us to consider in any attachment. | | |
| 7. | After you upload each attachment, use the Download feature to access and check the attachment to ensure it matches the required Document Type and to ensure it contains all pages you intend to include. | | |
| 8. | Only use the "Other" attachment option to meet an attachment requirement that is not otherwise listed in these detailed instructions. | | |
| Document Type | Required? | Document Description | Date Attached |
| 1C-7. PHA Homeless Preference | No | PHA Homeless Pref... | 10/25/2024 |
| 1C-7. PHA Moving On Preference | No | PHA Moving On Pre... | 10/25/2024 |
| 1D-10a. Lived Experience Support Letter | Yes | Lived Experience ... | 10/25/2024 |
| 1D-2a. Housing First Evaluation | Yes | Housing First Eva... | 10/25/2024 |
| 1E-2. Local Competition Scoring Tool | Yes | Local Competition... | 10/25/2024 |
| 1E-2a. Scored Forms for One Project | Yes | Scored Forms for ... | 10/25/2024 |
| 1E-5. Notification of Projects Rejected-Reduced | Yes | Notification of P... | 10/25/2024 |
| 1E-5a. Notification of Projects Accepted | Yes | Notification of P... | 10/25/2024 |
| 1E-5b. Local Competition Selection Results | Yes | Local Competition... | 10/28/2024 |
| 1E-5c. Web Posting—CoC-Approved Consolidated Application | Yes | Web Posting CoC A... | 10/28/2024 |
| 1E-5d. Notification of CoC-Approved Consolidated Application | Yes | Notification of C... | 10/28/2024 |

| | | | |
|---|-----|----------------------|------------|
| 2A-6. HUD's Homeless Data Exchange (HDX) Competition Report | Yes | HDX Competition R... | 10/25/2024 |
| 3A-1a. Housing Leveraging Commitments | No | Leveraging Housin... | 10/25/2024 |
| 3A-2a. Healthcare Formal Agreements | No | Leveraging Health... | 10/29/2024 |
| 3C-2. Project List for Other Federal Statutes | No | | |
| Other | No | | |

Attachment Details

Document Description: PHA Homeless Preference-CO505

Attachment Details

Document Description: PHA Moving On Preference-CO505

Attachment Details

Document Description: Lived Experience Support Letter-CO505

Attachment Details

Document Description: Housing First Evaluation CO505

Attachment Details

Document Description: Local Competition Scoring Tools CO505

Attachment Details

Document Description: Scored Forms for One Project CO505

Attachment Details

Document Description: Notification of Projects Rejected-Reduced
CO505

Attachment Details

Document Description: Notification of Projects Accepted-CO505

Attachment Details

Document Description: Local Competition Selection Results-CO505

Attachment Details

Document Description: Web Posting CoC Approved Application-CO505

Attachment Details

Document Description: Notification of CoC-Approved Application-CO505

Attachment Details

Document Description: HDX Competition Report CO505

Attachment Details

Document Description: Leveraging Housing Resources-CO505

Attachment Details

Document Description: Leveraging Healthcare Resources-CO505

Attachment Details

Document Description:

Attachment Details

Document Description:

Submission Summary

Ensure that the Project Priority List is complete prior to submitting.

| Page | Last Updated |
|---|--------------|
| 1A. CoC Identification | 09/23/2024 |
| 1B. Inclusive Structure | 10/28/2024 |
| 1C. Coordination and Engagement | 10/28/2024 |
| 1D. Coordination and Engagement Cont'd | 10/28/2024 |
| 1E. Project Review/Ranking | 10/28/2024 |
| 2A. HMIS Implementation | 10/28/2024 |
| 2B. Point-in-Time (PIT) Count | 10/28/2024 |
| 2C. System Performance | 10/28/2024 |
| 3A. Coordination with Housing and Healthcare | 10/28/2024 |
| 3B. Rehabilitation/New Construction Costs | 10/28/2024 |
| 3C. Serving Homeless Under Other Federal Statutes | 10/28/2024 |

| | |
|--|-------------------|
| 4A. DV Bonus Project Applicants | 10/28/2024 |
| 4B. Attachments Screen | 10/29/2024 |
| Submission Summary | No Input Required |



Attachment: PHA Homeless Preference

This attachment includes an excerpt from 1) Housing Catalyst (PSH) administrative documents regarding their PBV and HCV Homeless Preference (pg. 2-3) and the 2) Division of Housing (PHA) administrative documents regarding their HCV Homeless Preference (pg. 6)

Housing Catalyst - Move On Preference

If an applicant's failure to respond to a request for information or updates was caused by an error on the part of Housing Authority personnel, the Post Office, the Murphy Center, or the Mission, then they will be reinstated on the waiting list with their original date and time of application.

4.11 INFORMAL REVIEW

If Housing Catalyst determines that an applicant does not meet the criteria for receiving Housing Choice Voucher assistance, Housing Catalyst will promptly provide the applicant with written notice of the determination. The notice must contain a brief statement of the reason(s) for the decision, and state that the applicant may request an informal review of the decision within 10 business days of the denial. Housing Catalyst will describe how to obtain the informal review. The informal review process is described in Section 16.2 of this Plan.

5.0 SELECTING FAMILIES FROM THE WAITING LIST

5.1 WAITING LIST ADMISSIONS AND SPECIAL ADMISSIONS

Housing Catalyst may admit an applicant for participation in the program either as a special admission or as a waiting list admission.

If HUD awards' funding that is targeted for families with specific characteristics or families living in specific units, Housing Catalyst will use the funding for that targeted population.

5.2 PREFERENCES

Housing Catalyst is permitted to establish local preference and to give priority to serving families that meet those criteria. In 24 CFR 982.207 HUD specifically authorizes such preferences and also places restrictions on certain types of local preferences.

Any local preference established must be consistent with the Housing Catalyst administrative and consolidated plans. Preferences must be based on local housing needs and priorities that can be documented by a generally accepted data source.

Housing Catalyst will accept applications from referring agencies for preference applicants for both the Project Based Voucher Program and the Housing Choice Voucher program even when the wait list may be otherwise closed.

For the Project Based Voucher Housing Catalyst will select families based on date and time of application with the following preferences:

- A. Families involved in self-sufficiency activities through Project Self-Sufficiency.

This preference is limited to 5 vouchers and those units are located within the Villages, LTD locations.

- B. Families who are working with One Village/One Family on securing adequate housing. This preference is limited to 5 vouchers and those units are located within the Villages, LTD locations.
- C. **Homeless families referred by the Northern Colorado Continuum of Care.** This preference applies only to the Permanent Supportive Housing project-based waiting list.
- D. Displaced person(s): Individuals or families displaced by government action or whose dwelling has been extensively damaged or destroyed as a result of a disaster declared or otherwise formally recognized pursuant to Federal Disaster Relief Laws.
- E. Applicants who are currently participating in the Family Unification Program as youth.
- F. Applicants who are homeless and referred by Catholic Charities of Larimer County or Criminal Justice Services Division of Larimer County. These preferences only apply to the Myrtle and First Street project-based voucher waiting list.
- G. All other applicants.

For the Housing Choice Voucher Program Housing Catalyst will select families based on a randomized lottery system. All families not selected by the randomized lottery will not be added to the waiting list and will need to reapply when the list is reopened. This method of selection does not apply to the Veterans Affairs Supportive Housing program (VASH) or the Family Unification Program (FUP) since the requirements for these programs depend on direct referrals from an outside agency.

Housing Choice Voucher Waitlist

- H. **Housing Catalyst will provide a preference for non-elderly persons with disabilities who are experiencing homelessness or transitioning out of institutional and other segregated settings and would be homeless upon discharge.** Housing Catalyst will execute a Memorandum of Understanding with the Northern Colorado Continuum of Care (NoCo COC) whose membership includes most homeless service providers in our region. NoCo COC will serve as the primary point of contact for communicating referrals to Housing Catalyst. Housing Catalyst reserves the right to establish additional MOU's as necessary to ensure that applicants could apply for housing assistance under this preference.
- I. Housing Catalyst will have a limited preference for up to 24 Mainstream vouchers for families who meet all other preferences and who have been identified and referred by Homeward Alliance as at increased risk for COVID due to underlying health conditions.

Homeward Alliance has been the lead agency coordinating shelter efforts with local shelters and the Health District of Northern Larimer County. The Health District is the primary agency assessing medical needs and risk factors.

J. Housing Catalyst will offer a limited preference of not more than five (5) vouchers for families transitioning from Permanent Supportive Housing (PSH) and identified as no longer requiring supportive services by a designated PSH provider currently partnered with Housing Catalyst. Creating this Move On preference will contribute significantly to the community's overall efforts to end homelessness by freeing up units for currently homeless families with disabilities who need housing combined with a high level of services.

5.3 SELECTION FROM THE WAITING LIST

Each preference is assigned a point value and preference points are cumulative. Applicants with the highest number of preference points will be at the top of the waiting list.

The date and time of application will be utilized to determine the sequence within the above-prescribed preferences for the Project-Based Voucher Waitlist.

For the Housing Choice Voucher Program, the selection will be made by applying the preference points and randomizing through a lottery system.

Special purpose vouchers can only be issued to applicants who qualify under each special purpose program

Notwithstanding the above, if necessary, to meet the statutory requirement that 75% of newly admitted families in any fiscal year be families who are extremely low-income, Housing Catalyst retains the right to skip higher income families on the waiting to reach extremely low-income families. This measure will only be taken if it appears the goal will not otherwise be met. To ensure this goal is met, the Housing Authority will monitor incomes of newly admitted families and the income of the families on the waiting list.

If there are not enough extremely low-income families on the waiting list we will conduct outreach on a non-discriminatory basis to attract extremely low-income families to reach the statutory requirement.

6.0 ASSIGNMENT OF BEDROOM SIZES (SUBSIDY STANDARDS)

Housing Catalyst will issue a voucher for a particular bedroom size the bedroom size is a factor in determining the family's level of assistance. The following guidelines will determine each family's unit size without overcrowding or over-housing:

Division of Housing - Homeless Preference

The family may also remove itself from the waiting list at any time. This request must be in writing.

If a family is removed from the waiting list because DOH has determined the family is not eligible for assistance, a notice will be sent to the family's address of record as well as to any alternate address provided on the initial application. The notice will state the reasons the family was removed from the waiting list and will inform the family how to request an informal review regarding DOH's decision (see Chapter 16) [24 CFR 982.201(f)].

PART III: SELECTION FOR HCV ASSISTANCE

4-III.A. OVERVIEW

As vouchers become available, families on the waiting list must be selected for assistance in accordance with the policies described in this part.

The order in which families are selected from the waiting list depends on the selection method chosen by DOH and is impacted in part by any selection preferences for which the family qualifies. The availability of targeted funding also may affect the order in which families are selected from the waiting list.

DOH must maintain a clear record of all information required to verify that the family is selected from the waiting list according to DOH's selection policies [24 CFR 982.204(b) and 982.207(e)].

4-III.B. SELECTION AND HCV FUNDING SOURCES

Special Admissions [24 CFR 982.203]

HUD may award funding for specifically-named families living in specified types of units (e.g., a family that is displaced by demolition of public housing; a non-purchasing family residing in a HOPE 1 or 2 projects). In these cases, DOH may admit such families whether or not they are on the waiting list, and if they are on the waiting list, without considering the family's position on the waiting list. These families are considered non-waiting list selections. DOH must maintain records showing that such families were admitted with special program funding.

Targeted Funding [24 CFR 982.204(e)]

HUD may award a PHA funding for a specified category of families on the waiting list. DOH must use this funding only to assist the families within the specified category. In order to assist families within a targeted funding category, the PHA may skip families that do not qualify within the targeted funding category. Within this category of families, the order in which such families are assisted is determined according to the policies provided in Section 4-III.C.

DOH administers the following types of targeted funding. The voucher set aside listed is the minimum number of individuals served in each category:

| Targeted Funding Programs | Number of Set Aside Vouchers |
|----------------------------------|---|
| Project-Based Assistance Program | Up to 20% of ACC + additional 10% to assist certain household types |
| VASH | 1,201 |
| Non Elderly Disabled | 1,450 |
| Mainstream | 575 |
| Family Unification Program | 277 |
| FSS | 98 |

Regular HCV Funding

Regular HCV funding may be used to assist any eligible family on the waiting list. Families are selected from the waiting list according to the policies provided in Section 4-III.C.

4-III.C. SELECTION METHOD

PHAs must describe the method for selecting applicant families from the waiting list, including the system of admission preferences that DOH will use [24 CFR 982.202(d)].

Local Preferences [24 CFR 982.207; HCV p. 4-16]

PHAs are permitted to establish local preferences, and to give priority to serving families that meet those criteria. HUD specifically authorizes and places restrictions on certain types of local preferences. HUD also permits DOH to establish other local preferences, at its discretion. Any local preferences established must be consistent with DOH plan and the consolidated plan, and must be based on local housing needs and priorities that can be documented by generally accepted data sources.

Waiting List - Order of Selection

DOH has established local preferences, and gives priority to serving families that meet these criteria. Families will be given one preference point for each of the categories below for which they qualify and can verify.

➤ 1st Preference:

○ Households that include someone experiencing homelessness-

DOH will use the definition for literally homeless.

- Sleeping in a place not designed for or used as a regular sleeping accommodation, including a car, park, abandoned building, bus or train station, airport, camping ground, etc.
- Living in a shelter designed to provide temporary living arrangements (including emergency shelter, congregate shelters, transitional housing, hotels and motels paid for by charitable organizations or by government programs)
- Exiting an institution where they:

- resided for ≤ 90 days AND
 - were residing in an emergency shelter or place not meant for human habitation immediately prior to entering the institution
- **Households that include a person who is a person with a disability**
 - "Any person who has a physical or mental impairment that substantially limits one or more major life activities; has a record of such impairment; or is regarded as having such an impairment."
- **Households that include victims of domestic violence (currently experiencing domestic violence resulting in a need for housing).**
 - Domestic violence means an act or threatened act of violence upon a person with whom the actor is or has been involved in an intimate relationship. Domestic violence also includes any other crime against a person or against property or any municipal ordinance violation against a person or against property, when used as a method of coercion, control, punishment, intimidation, or revenge directed against a person with whom the actor is or has been involved in an intimate relationship.

Colorado law defines "Intimate relationship" as the following:

- Intimate relationship means a relationship between spouses, former spouses, past or present unmarried couples, or persons who are both the parents of the same child regardless of whether the persons have been married or have lived together at any time.
- **Non-Elderly Disabled households transitioning from nursing homes and other approved institutional settings into independent, community-based living.**
 - Institutional settings include mental health institutes, nursing homes, and institutions for individuals with intellectual and/or developmental disabilities.
- **Current Participants in the following DOH subsidy programs:**
 - Permanent Supportive Housing (PSH)
 - Tenant Based Rental Assistance (TBRA)
 - Section 811 Project Rental Assistance (S811 PRA)
 - State Housing Voucher (SHV)
 - Homeless Solutions Program - State Housing Voucher (HSP-SHV)
 - Mental Health - State Housing Voucher (MH-SHV)

- Recovery-Oriented Housing Program - State Housing Voucher (ROHP-SHV)
- Community Access Team Vouchers (CATV)
- Rapid Rehousing (RRH)

➤ **2nd Preference:**

○ **Date and Time**

For Example: If an applicant family can verify that it meets one or more of the preference categories above, they will be given one point for each preference that they qualify for and ranked first by points than by date and time. If another applicant family does not meet one of the preference categories above, they will be ranked using only date and time after all preference qualified applicants are ranked.

DOH also gives equal weight of one point to all preferences. DOH has compounding preferences, which means that having more than one preference will result in the family being assisted before a family that qualifies for only one preference.

Income Targeting Requirement [24 CFR 982.201(b) (2)]

HUD requires that extremely low-income (ELI) families make up at least 75 percent of the families admitted to the HCV program during DOH's fiscal year. ELI families are those with annual incomes at or below the federal poverty level or 30 percent of the area median income, whichever number is higher. To ensure this requirement is met, a PHA may skip non-ELI families on the waiting list in order to select an ELI family.

Low income families admitted to the program that are "continuously assisted" under the 1937 Housing Act [24 CFR 982.4(b)], as well as low-income or moderate-income families admitted to the program that are displaced as a result of the prepayment of the mortgage or voluntary termination of an insurance contract on eligible low-income housing, are not counted for income targeting purposes [24 CFR 982.201(b)(2)(v)].

- DOH will monitor progress in meeting the income targeting requirement throughout the fiscal year. Extremely low-income families will be selected ahead of other eligible families on an as-needed basis to ensure the income-targeting requirement is met.

Order of Selection

The PHA system of preferences may select families based on local preferences according to the date and time of application or by a random selection process (lottery) [24 CFR 982.207(c)]. If a PHA does not have enough funding to assist the family at the top of the waiting list, it is not permitted to skip down the waiting list to a family that it can afford to subsidize when there are not sufficient funds to subsidize the family at the top of the waiting list [24 CFR 982.204(d) and (e)].

Attachment: PHA Move On Preference

Attachment includes 1) documentation of Housing Catalyst (PHA) Move On Preference for HCVs held for people transitioning from PSH (Pg. 4), and 2) documentation of CO Division of Housing (PHA) Move On Preference for "Current Participants in DOH Subsidy Programs" (Pg. 7-8)

Housing Catalyst - Move On Preference

If an applicant's failure to respond to a request for information or updates was caused by an error on the part of Housing Authority personnel, the Post Office, the Murphy Center, or the Mission, then they will be reinstated on the waiting list with their original date and time of application.

4.11 INFORMAL REVIEW

If Housing Catalyst determines that an applicant does not meet the criteria for receiving Housing Choice Voucher assistance, Housing Catalyst will promptly provide the applicant with written notice of the determination. The notice must contain a brief statement of the reason(s) for the decision, and state that the applicant may request an informal review of the decision within 10 business days of the denial. Housing Catalyst will describe how to obtain the informal review. The informal review process is described in Section 16.2 of this Plan.

5.0 SELECTING FAMILIES FROM THE WAITING LIST

5.1 WAITING LIST ADMISSIONS AND SPECIAL ADMISSIONS

Housing Catalyst may admit an applicant for participation in the program either as a special admission or as a waiting list admission.

If HUD awards' funding that is targeted for families with specific characteristics or families living in specific units, Housing Catalyst will use the funding for that targeted population.

5.2 PREFERENCES

Housing Catalyst is permitted to establish local preference and to give priority to serving families that meet those criteria. In 24 CFR 982.207 HUD specifically authorizes such preferences and also places restrictions on certain types of local preferences.

Any local preference established must be consistent with the Housing Catalyst administrative and consolidated plans. Preferences must be based on local housing needs and priorities that can be documented by a generally accepted data source.

Housing Catalyst will accept applications from referring agencies for preference applicants for both the Project Based Voucher Program and the Housing Choice Voucher program even when the wait list may be otherwise closed.

For the Project Based Voucher Housing Catalyst will select families based on date and time of application with the following preferences:

- A. Families involved in self-sufficiency activities through Project Self-Sufficiency.

This preference is limited to 5 vouchers and those units are located within the Villages, LTD locations.

- B. Families who are working with One Village/One Family on securing adequate housing. This preference is limited to 5 vouchers and those units are located within the Villages, LTD locations.
- C. Homeless families referred by the Northern Colorado Continuum of Care. This preference applies only to the Permanent Supportive Housing project-based waiting list.
- D. Displaced person(s): Individuals or families displaced by government action or whose dwelling has been extensively damaged or destroyed as a result of a disaster declared or otherwise formally recognized pursuant to Federal Disaster Relief Laws.
- E. Applicants who are currently participating in the Family Unification Program as youth.
- F. Applicants who are homeless and referred by Catholic Charities of Larimer County or Criminal Justice Services Division of Larimer County. These preferences only apply to the Myrtle and First Street project-based voucher waiting list.
- G. All other applicants.

For the Housing Choice Voucher Program Housing Catalyst will select families based on a randomized lottery system. All families not selected by the randomized lottery will not be added to the waiting list and will need to reapply when the list is reopened. This method of selection does not apply to the Veterans Affairs Supportive Housing program (VASH) or the Family Unification Program (FUP) since the requirements for these programs depend on direct referrals from an outside agency.

Housing Choice Voucher Waitlist

- H. Housing Catalyst will provide a preference for non-elderly persons with disabilities who are experiencing homelessness or transitioning out of institutional and other segregated settings and would be homeless upon discharge. Housing Catalyst will execute a Memorandum of Understanding with the Northern Colorado Continuum of Care (NoCo COC) whose membership includes most homeless service providers in our region. NoCo COC will serve as the primary point of contact for communicating referrals to Housing Catalyst. Housing Catalyst reserves the right to establish additional MOU's as necessary to ensure that applicants could apply for housing assistance under this preference.
- I. Housing Catalyst will have a limited preference for up to 24 Mainstream vouchers for families who meet all other preferences and who have been identified and referred by Homeward Alliance as at increased risk for COVID due to underlying health conditions.

Homeward Alliance has been the lead agency coordinating shelter efforts with local shelters and the Health District of Northern Larimer County. The Health District is the primary agency assessing medical needs and risk factors.

J. Housing Catalyst will offer a limited preference of not more than five (5) vouchers for families transitioning from Permanent Supportive Housing (PSH) and identified as no longer requiring supportive services by a designated PSH provider currently partnered with Housing Catalyst. Creating this Move On preference will contribute significantly to the community's overall efforts to end homelessness by freeing up units for currently homeless families with disabilities who need housing combined with a high level of services.

5.3 SELECTION FROM THE WAITING LIST

Each preference is assigned a point value and preference points are cumulative. Applicants with the highest number of preference points will be at the top of the waiting list.

The date and time of application will be utilized to determine the sequence within the above-prescribed preferences for the Project-Based Voucher Waitlist.

For the Housing Choice Voucher Program, the selection will be made by applying the preference points and randomizing through a lottery system.

Special purpose vouchers can only be issued to applicants who qualify under each special purpose program

Notwithstanding the above, if necessary, to meet the statutory requirement that 75% of newly admitted families in any fiscal year be families who are extremely low-income, Housing Catalyst retains the right to skip higher income families on the waiting to reach extremely low-income families. This measure will only be taken if it appears the goal will not otherwise be met. To ensure this goal is met, the Housing Authority will monitor incomes of newly admitted families and the income of the families on the waiting list.

If there are not enough extremely low-income families on the waiting list we will conduct outreach on a non-discriminatory basis to attract extremely low-income families to reach the statutory requirement.

6.0 ASSIGNMENT OF BEDROOM SIZES (SUBSIDY STANDARDS)

Housing Catalyst will issue a voucher for a particular bedroom size the bedroom size is a factor in determining the family's level of assistance. The following guidelines will determine each family's unit size without overcrowding or over-housing:

Division of Housing - Homeless Preference

The family may also remove itself from the waiting list at any time. This request must be in writing.

If a family is removed from the waiting list because DOH has determined the family is not eligible for assistance, a notice will be sent to the family's address of record as well as to any alternate address provided on the initial application. The notice will state the reasons the family was removed from the waiting list and will inform the family how to request an informal review regarding DOH's decision (see Chapter 16) [24 CFR 982.201(f)].

PART III: SELECTION FOR HCV ASSISTANCE

4-III.A. OVERVIEW

As vouchers become available, families on the waiting list must be selected for assistance in accordance with the policies described in this part.

The order in which families are selected from the waiting list depends on the selection method chosen by DOH and is impacted in part by any selection preferences for which the family qualifies. The availability of targeted funding also may affect the order in which families are selected from the waiting list.

DOH must maintain a clear record of all information required to verify that the family is selected from the waiting list according to DOH's selection policies [24 CFR 982.204(b) and 982.207(e)].

4-III.B. SELECTION AND HCV FUNDING SOURCES

Special Admissions [24 CFR 982.203]

HUD may award funding for specifically-named families living in specified types of units (e.g., a family that is displaced by demolition of public housing; a non-purchasing family residing in a HOPE 1 or 2 projects). In these cases, DOH may admit such families whether or not they are on the waiting list, and if they are on the waiting list, without considering the family's position on the waiting list. These families are considered non-waiting list selections. DOH must maintain records showing that such families were admitted with special program funding.

Targeted Funding [24 CFR 982.204(e)]

HUD may award a PHA funding for a specified category of families on the waiting list. DOH must use this funding only to assist the families within the specified category. In order to assist families within a targeted funding category, the PHA may skip families that do not qualify within the targeted funding category. Within this category of families, the order in which such families are assisted is determined according to the policies provided in Section 4-III.C.

DOH administers the following types of targeted funding. The voucher set aside listed is the minimum number of individuals served in each category:

| Targeted Funding Programs | Number of Set Aside Vouchers |
|----------------------------------|---|
| Project-Based Assistance Program | Up to 20% of ACC + additional 10% to assist certain household types |
| VASH | 1,201 |
| Non Elderly Disabled | 1,450 |
| Mainstream | 575 |
| Family Unification Program | 277 |
| FSS | 98 |

Regular HCV Funding

Regular HCV funding may be used to assist any eligible family on the waiting list. Families are selected from the waiting list according to the policies provided in Section 4-III.C.

4-III.C. SELECTION METHOD

PHAs must describe the method for selecting applicant families from the waiting list, including the system of admission preferences that DOH will use [24 CFR 982.202(d)].

Local Preferences [24 CFR 982.207; HCV p. 4-16]

PHAs are permitted to establish local preferences, and to give priority to serving families that meet those criteria. HUD specifically authorizes and places restrictions on certain types of local preferences. HUD also permits DOH to establish other local preferences, at its discretion. Any local preferences established must be consistent with DOH plan and the consolidated plan, and must be based on local housing needs and priorities that can be documented by generally accepted data sources.

Waiting List - Order of Selection

DOH has established local preferences, and gives priority to serving families that meet these criteria. Families will be given one preference point for each of the categories below for which they qualify and can verify.

➤ 1st Preference:

○ Households that include someone experiencing homelessness-

DOH will use the definition for literally homeless.

- Sleeping in a place not designed for or used as a regular sleeping accommodation, including a car, park, abandoned building, bus or train station, airport, camping ground, etc.
- Living in a shelter designed to provide temporary living arrangements (including emergency shelter, congregate shelters, transitional housing, hotels and motels paid for by charitable organizations or by government programs)
- Exiting an institution where they:

- resided for ≤ 90 days AND
 - were residing in an emergency shelter or place not meant for human habitation immediately prior to entering the institution
- **Households that include a person who is a person with a disability**
 - "Any person who has a physical or mental impairment that substantially limits one or more major life activities; has a record of such impairment; or is regarded as having such an impairment."
- **Households that include victims of domestic violence (currently experiencing domestic violence resulting in a need for housing).**
 - Domestic violence means an act or threatened act of violence upon a person with whom the actor is or has been involved in an intimate relationship. Domestic violence also includes any other crime against a person or against property or any municipal ordinance violation against a person or against property, when used as a method of coercion, control, punishment, intimidation, or revenge directed against a person with whom the actor is or has been involved in an intimate relationship.

Colorado law defines "Intimate relationship" as the following:

- Intimate relationship means a relationship between spouses, former spouses, past or present unmarried couples, or persons who are both the parents of the same child regardless of whether the persons have been married or have lived together at any time.
- **Non-Elderly Disabled households transitioning from nursing homes and other approved institutional settings into independent, community-based living.**
 - Institutional settings include mental health institutes, nursing homes, and institutions for individuals with intellectual and/or developmental disabilities.
- **Current Participants in the following DOH subsidy programs:**
 - Permanent Supportive Housing (PSH)
 - Tenant Based Rental Assistance (TBRA)
 - Section 811 Project Rental Assistance (S811 PRA)
 - State Housing Voucher (SHV)
 - Homeless Solutions Program - State Housing Voucher (HSP-SHV)
 - Mental Health - State Housing Voucher (MH-SHV)

- Recovery-Oriented Housing Program - State Housing Voucher (ROHP-SHV)
- Community Access Team Vouchers (CATV)
- Rapid Rehousing (RRH)

➤ **2nd Preference:**

○ **Date and Time**

For Example: If an applicant family can verify that it meets one or more of the preference categories above, they will be given one point for each preference that they qualify for and ranked first by points than by date and time. If another applicant family does not meet one of the preference categories above, they will be ranked using only date and time after all preference qualified applicants are ranked.

DOH also gives equal weight of one point to all preferences. DOH has compounding preferences, which means that having more than one preference will result in the family being assisted before a family that qualifies for only one preference.

Income Targeting Requirement [24 CFR 982.201(b) (2)]

HUD requires that extremely low-income (ELI) families make up at least 75 percent of the families admitted to the HCV program during DOH's fiscal year. ELI families are those with annual incomes at or below the federal poverty level or 30 percent of the area median income, whichever number is higher. To ensure this requirement is met, a PHA may skip non-ELI families on the waiting list in order to select an ELI family.

Low income families admitted to the program that are "continuously assisted" under the 1937 Housing Act [24 CFR 982.4(b)], as well as low-income or moderate-income families admitted to the program that are displaced as a result of the prepayment of the mortgage or voluntary termination of an insurance contract on eligible low-income housing, are not counted for income targeting purposes [24 CFR 982.201(b)(2)(v)].

- DOH will monitor progress in meeting the income targeting requirement throughout the fiscal year. Extremely low-income families will be selected ahead of other eligible families on an as-needed basis to ensure the income-targeting requirement is met.

Order of Selection

The PHA system of preferences may select families based on local preferences according to the date and time of application or by a random selection process (lottery) [24 CFR 982.207(c)]. If a PHA does not have enough funding to assist the family at the top of the waiting list, it is not permitted to skip down the waiting list to a family that it can afford to subsidize when there are not sufficient funds to subsidize the family at the top of the waiting list [24 CFR 982.204(d) and (e)].

Attachment: Lived Experience Support Letter

Attachment includes signed letter of support from Lead Council Member of the Lived Experience Advisory Council (LEAC) and supporting documentation of her authority to serve as signatory at Council Lead.

Liz Tufte
1850 Laporte Ave, D26
Fort Collins, CO 80521

October 22, 2024

To the Department of Housing and Urban Development, Continuum of Care Program:

The Northern Colorado Continuum of Care (NoCO CoC) Lived Experience Advisory Council (LEAC) is happy to provide a letter of support for the NoCO CoC's application for funding of housing programs for people experiencing homelessness in Larimer and Weld Counties.

The LEAC is a county-wide council with six members, all of whom have current or past lived experience of homelessness. We serve in an advisory role for homelessness programs throughout the county.

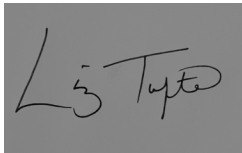
The LEAC strongly supports the NoCO CoC's commitment to prioritizing housing for the most vulnerable individuals and families facing homelessness. One of our members participated in the NoCO CoC's local project review for CoC funding. We've been advising on changes to the Northern Colorado Coordinated Assessment & Housing Placement System (CAHPS) which provides assessment, navigation, case management, and wrap-around services to house and retain housing for people on the by-name list. We've met with the City of Fort Collins for the HUD consolidated planning/listening session. We've taken a field trip with the Natural Areas Dept. and we're visiting Mason Place this week.

We are eager to learn more about how the City is addressing homelessness, and we appreciate being able to contribute to improving services for unhoused people in Larimer County. Because of our lived experience, we have a perspective that can shed light on better ways to work with this vulnerable population.

We know firsthand how crucial these housing projects are for our community — especially for those who require significant support to recover from homelessness. We urge HUD to fund them.

Sincerely,
Northern Colorado Continuum of Care Lived Experience Advisory Council

Liz Tufte, Authorized LEAC Representative

A handwritten signature in black ink on a grey rectangular background. The signature reads "Liz Tufte" in a cursive, flowing script.



October 23, 2024

To the Department of Housing and Urban Development, Continuum of Care Program:

The purpose of this letter is to confirm the role of Liz Tuft as Lead Council Member of the Northern Colorado Continuum of Care (NoCO CoC) Lived Experience Advisory Council (LEAC). The LEAC launched in the spring of 2023 and has been meeting at least monthly since its initial launch. Liz Tuft joined the LEAC from its inception and has routinely attended meetings, providing valuable feedback on CoC priorities and system operations. Liz also supported the Point in Time Count (PIT) survey efforts and contributed to the NoCO CoC's FY 2023 NOFO by joining the Project Rating and Ranking Committee.

This summer, the LEAC decided to elect a Lead responsible for the following:

1. Recruiting new council members
2. Communicating meeting reminders, community events, etc. to all current LEAC members
3. Collaborating with the NoCO CoC Assistant Director of System Improvement to identify agenda items and action items
4. Voting on behalf of the LEAC for NoCO CoC related matters (e.g., electing new Governing Board members as outlined in the current Governance Charter)
5. Identifying opportunities for education/training of LEAC members

Liz was nominated and approved by the LEAC to assume the Lead position and has performed all responsibilities, as needed, since taking on this role.

Sincerely,

Christine Koepnick

Christine Koepnick, MPH
Assistant Director of System Improvement
Northern Colorado Continuum of Care

Together We Can End Homelessness
www.NoCOCO.org

970-353-4300 | 970-353-4738 fax
PO Box 1944 | Greeley, CO 80632 - 814 9th Street | Greeley, CO 80631

Lead Partners



Check Requisition

Date: 9.3.2024

Pay to: Liz Tufte

Finance Office

Session:

Posted by & Date:

| GL Code | Account String & Name (Drop Down Box) | Amount | Description |
|---------|--|----------|---|
| 5226 | 0035-8924-000-5 Communit Solutions - Catalytic | \$ 93.75 | Compensation for 3.75 hours @ 25/hr (8.13.24 - 8.30.24) |
| | | | |
| | | | |
| | | | |
| | | | |
| | | | |
| | | | |
| | | | |

Total Amount Due \$ 93.75

Purpose for Disbursement: Liz is Lead council member of Larimer Lived Experience Advisory Council; compensatory incentive

Special Instruction: Direct Deposit

Requested by: Christine Koepnick

Approved by:

Check Requisition

Date:

Pay to:

Finance Office

Session:

Posted by & Date:

| GL Code | Program Code | Amount | Description |
|---------|--------------|--------|-------------|
| | | | |
| | | | |
| | | | |
| | | | |
| | | | |
| | | | |

Total Amount Due \$-

Purpose for Disbursement:

Special Instruction:

Requested by:

Approved by:

Attachment: Housing First Evaluation

Attachment includes a copy of one CoC Project (Redtail Ponds PSH) Housing First Evaluation conducted by the Northern Colorado CoC.



Provider Information

Please complete the information below on the organization being assessed.

| Provider Information | |
|-------------------------|--|
| Provider's Legal Name | Fort Collins Housing Authority |
| Acronym (If Applicable) | FCHA |
| Year Incorporated | 1971 |
| EIN | 84-0691948 |
| Street Address | 1715 W. Mountain Ave. Fort Collins, CO |
| Zip Code | 80525 |

| Project Information | |
|--|------------------------------|
| Project Name | Redtail Ponds |
| Project Budget | 384,433 |
| Grant Number | CO0107L8T052209 |
| Name of Project Director | Daniel Covey |
| Project Director Email Address | dcovey@housingcatalyst.com |
| Project Director Phone Number | 970.829.4651 |
| Which best describes the project * | Permanent Supportive Housing |
| <i>If project is a Safe Haven, please choose project type that it most operates like, e.g. shelter, transitional housing, or permanent housing</i> | |
| Are your services targeted to any of the following populations specifically? Please select one if so, as this impacts your assessment questions. | |
| None of the above | |

*Please note that when you select a project type, particular standards may not be relevant.

| Management Information | |
|---|-----------------------------|
| Name of CEO | Julie Brewen |
| CEO Email Address | jbrewen@housingcatalyst.com |
| CEO Phone Number | 9704162917 |
| Name of Staff Member Guiding Assessment | Daniel Covey |
| Staff Email Address | dcovey@housingcatalyst.com |
| Staff Phone Number | 9708294651 |

| Assessment Information | |
|--|----------------------------|
| Name of Assessor | Daniel Covey |
| Organizational Affiliation of Assessor | Housing Catalyst |
| Assessor Email Address | dcovey@housingcatalyst.com |
| Assessor Phone Number | 9708294651 |
| Date of Assessment | Jun 30 |



Housing First Standards

For each standard, please use the drop down boxes in the three columns to the right to select “Not at all” or “Sometimes” or “Always”. Marking “Always” signifies full compliance for the standard.

| No. | Standard | Access Definition / Evidence | Say It | Document it | Do it |
|----------|---|---|--------|-------------|--------|
| Access 1 | Projects are low-barrier | Admission to projects is not contingent on pre-requisites such as abstinence of substances, minimum income requirements, health or mental health history, medication adherence, age, criminal justice history, financial history, completion of treatment, participation in services, “housing readiness,” history or occurrence of victimization, survivor of sexual assault or an affiliated person of such a survivor or other unnecessary conditions unless required by law or funding source. From our Operations Manual: Kestall Ponds staff have created the application and selection process to be in alignment with Housing First Best Practices and as such, do everything possible to create an understandable, low-barrier application process, while making sure that we complete all necessary steps to comply with federal laws. Applicants are not required to be sober, employed, engaged in treatment or other prerequisites. We adhere to the Housing First Principles throughout the application and selection process, working to make | Always | Always | Always |
| Access 2 | Projects do not deny assistance for unnecessary reasons | Procedures and oversight demonstrate that staff do everything possible to avoid denying assistance or rejecting an individual or family for the reasons listed in Access Standard #1. From our Operations Manual: Finally, staff must do everything possible to avoid denying referrals while following all laws, policies, and balancing the safety of the community. | Always | Always | Always |
| Access 3 | Access regardless of sexual orientation, gender identity, or marital status | Equal access is provided in accordance with the 2012 and 2016 Equal Access Rules, meaning that any project funded by HUD must ensure equal access for persons regardless of one’s sexual orientation or marital status, and in accordance with one’s gender identity. Adult only households, regardless of marital status, should have equal access to projects (if these project types are not available within a CoC, the CoC should conduct an assessment to determine if these project types are needed and work with providers to accommodate the need). Please see Equal Access Rules here: https://www.hudexchange.info/resource/1991/equal-access-to-housing-final-rule/ Housing Catalyst prioritizes equality in our work and our staff consistently comply with HUD’s equal access rules and policies. A specific example is that we collect only the necessary information for the application process and the additional information that is collected as a part of the Housing Success Plan is solely used to assess if/how we can best support the applicant. We do not require verification of marital status and we are in the process of eliminating requiring people to disclose their gender identity as that information is not relevant to our process or decision. Our goal is to | Always | Always | Always |
| Access 4 | Admission process is expedited with speed and efficiency | Projects have expedited admission processes, to the greatest extent possible, including helping participants obtain documentation required by funding sources, as well as processes to admit participants regardless of the status of their eligibility documentation whenever applicable. From our Operations Manual: Staff adhere to Housing First Principles throughout the application and selection process, working to make it as quick and efficient as possible to minimize the amount of time applicants must remain on the street or in other unsafe settings. | Always | Always | Always |

| Access 5 | Intake processes are person-centered and flexible | <p>Intake and assessment procedures are focused on the individual’s or family’s strengths, needs, and preferences. Projects do not require specific appointment times, but have flexible intake schedules that ensure access to all households. Assessments are focused on identifying household strengths, resources, as well as identifying barriers to housing that can inform the basis of a housing plan as soon as a person is enrolled in the project.</p> <p><i>From our Operations Manual: All intake and assessment procedures are strengths-based, person centered, and trauma-informed. Flexible intake times and appointments will be offered to applicants within the reasonable deadlines that are communicated to applicants and their support teams. The applicant’s needs and preferences will be taken into consideration and will guide the process, whenever possible. The goal of the assessment is to determine whether the DSH team can safely meet the needs of the applicant and then once housed, the assessments are designed to support</i></p> | Always | Always | Always |
|---------------------|---|--|--------|-------------|--------|
| Access 6 | The provider/project accepts and makes referrals directly through Coordinated Entry | <p>Projects actively participate in the CoC-designated Coordinated Entry processes as part of streamlined community-wide system access and triage. If these processes are not yet implemented, projects follow communities’ existing referral processes. Referrals from Coordinated Entry are rarely rejected, and only if there is a history of violence, the participant does not want to be in the project, there are legally valid grounds (such as restrictions regarding sex offenders) or some other exceptional circumstance that is well documented.</p> <p>Referrals are provided through the Coordinated Access and Housing Placement System (CAHPS) as required by the CoC. Redtail Ponds will regularly participate in case conferences and process any and all referrals made by the CoC, and then Housing Catalyst staff will collaborate with the community case manager to support completion of the application process to assess eligibility and suitability. The status of the referral will be</p> | Always | Always | Always |
| Access 7 | Exits to homelessness are avoided | <p>Projects that can no longer serve particular households utilize the coordinated entry process, or the communities’ existing referral processes if coordinated entry processes are not yet implemented, to ensure that those individuals and families have access to other housing and services as desired, and do not become disconnected from services and housing. Households encounter these exits under certain circumstances, such as if they demonstrate violent or harassing behaviors, which are described within agencies’ regulation-adherent policies.</p> <p><i>From our Operations Manual: All reasonable efforts to avoid eviction are consistently taken, and even when evictions must occur, practical efforts to avoid exits to homelessness are always performed. If a resident household is exiting the program, efforts will be made to assist the household to remain connected with services and housing.</i></p> | Always | Always | Always |
| Name | | Participant Input Definition / Evidence | Say It | Document it | Do it |
| Participant Input 1 | Participant education is ongoing | <p>Project participants receive ongoing education on Housing First principles as well as other service models employed in the project. In the beginning of and throughout tenancy, participants are informed about their full rights and responsibilities as lease holders, including the potential causes for eviction.</p> <p>From our Operations Manual: Ongoing education is offered for residents on topics such as Housing First, Harm Reduction, Trauma-informed Care, as well as information about resident’s rights as lease holders, including the possible causes of eviction.</p> | Always | Always | Always |
| Participant Input 2 | Projects create regular, formal opportunities for participants to offer input | <p>Input is welcomed regarding the project’s policies, processes, procedures, and practices. Opportunities include involvement in: quality assurance and evaluation processes, a participant leadership/advisory board, processes to formally communicate with landlords, the design of and participation in surveys and focus groups, planning social gatherings, integrating peer specialists and peer-facilitated support groups to complement professional services.</p> <p><i>From our Operations Manual: Staff also work to seek resident feedback through focus groups, surveys and weekly listening sessions with both Property Manager and Program Manager</i></p> | Always | Always | Always |



Housing First Standards

For each standard, please use the drop down boxes in the three columns to the right to select “Not at all” or “Sometimes” or “Always”. Marking “Always” signifies full compliance for the standard.

| | Standard | Lease and Occupancy Definition / Evidence | Say It | Document It | Do It |
|----------|---|---|--------|-------------|--------|
| Leases 1 | Housing is considered permanent (not applicable for Transitional Housing) | <p>Housing is not time-limited (though rent assistance may be) and leases are automatically renewable upon expiration, except with prior notice by either party.</p> <p><i>Lease Term. Landlord requires that the lease be not less than twelve months in length. After initial term resident's tenancy shall continue on a month-to-month basis until this lease is terminated by resident upon not less than thirty days prior written notice to landlord or by landlord for good cause by written notice to resident in accordance with state law.</i></p> | Always | Always | Always |
| Leases 2 | Participant choice is fundamental | <p>A participant has, at minimum, choices in deciding the location and type of housing based on preferences from a range of housing types and among multiple units, as available and as practical. In project-based settings, participants should be offered choice of units within a particular building, or within the portfolio of single site properties. In projects that use shared housing, i.e. housing with unrelated roommates, participants should be offered choice of roommates, as available and as practical. Additionally, as applicable, participants are able to choose their roommates when sharing a room or unit.</p> <p><i>When Redtail Ponds seeks a referral from the CAHPS team, it is for a specific unit. As such, we are unable to offer choice regarding apartment options. Redtail Ponds does not offer shared housing options. However, we maximize resident choice as much as possible throughout the lease up process.</i></p> | Always | Always | Always |
| Leases 3 | Leases are the same for participants as for other tenants | <p>Leases do not have any provisions that would not be found in leases held by any other tenant in the property or building and is renewable per the participants’ and owner’s choice. People experiencing homelessness who receive help moving into permanent housing should have leases that confer the full rights, responsibilities, and legal protections under Federal, state, and local housing laws. For transitional housing, there may be limitations on length of stay, but a lease/occupancy agreement should look like a lease that a person would have in the normal rental market.</p> <p><i>All leases within Housing Catalyst are the same regardless of which property they live at. The include standard legal language that clarifies expectations and protects the rights of both landlord and tenant.</i></p> | Always | Always | Always |
| Leases 4 | Participants receive education about their lease or occupancy agreement terms | <p>Participants are also given access to legal assistance and encouraged to exercise their full legal rights and responsibilities. Landlords and providers abide by their legally-defined roles and responsibilities.</p> <p>We conduct in-person lease signings with thorough explanations of the lease and answer any and all questions that new residents have. Further, we follow up with tenants after a week or so, so revisit the community handbook and lease to make sure that new residents understand their rights and responsibilities. Our Property Managers are highly trained and consistently abide by their legally defined roles and responsibilities. When there are lease violations and concerns, we address them with personalized, trauma-informed conversations to assure that resident understands the</p> | Always | Always | Always |

| | | | | | |
|----------|---|---|--------|--------|--------|
| Leases 5 | Measures are used to prevent eviction | <p>Property or building management, with services support, incorporates a culture of eviction avoidance, reinforced through practices and policies that prevent lease violations and evictions among participants, and evict participants only when they are a threat to self or others. Clear eviction appeal processes and due process is provided for all participants. Lease bifurcation is allowed so that a tenant or lawful occupant who is a victim of a criminal act of physical violence committed against them by another tenant or lawful occupant is not evicted, removed or penalized if the other is evicted.</p> <p><i>As the Property Manager identifies housing issues and lease violations, he/she takes the necessary action to notify residents and inform the support services staff. The role of support services in this situation is to reach out to the resident and help him/her find a workable solution to the problem. All staff members are committed to supporting the residential stability of the residents whenever that is possible.</i></p> <p><i>In order to avert problems before they reach a crisis stage, both the Property Manager and support services staff will</i></p> | Always | Always | Always |
| Leases 6 | Providing stable housing is a priority | <p>Providers engage in a continued effort to hold housing for participants, even if they leave their housing for short periods due to treatment, illness, or any other temporary stay outside of the unit.</p> <p><i>From our operations manual: If a resident elects to enter an in-patient treatment program for substance abuse, mental health treatment, hospitalization or physical rehab, or other reasonable absence, the resident's apartment can be held available for 180 days. Even during these absences, residents will have access to services and support, as much as possible.</i></p> | Always | Always | Always |
| Leases 7 | Rent payment policies respond to tenants' needs (as applicable) | <p>While tenants are accountable to the rental agreement, adjustments may be needed on a case by case basis. As necessary, participants are given special payment arrangements for rent arrears and/or assistance with financial management, including representative payee arrangements.</p> <p>All reasonable efforts to avoid eviction are consistently taken. For instance, if residents are not able to remedy the rent payment problem, a joint meeting may focus on financial management and ways to make payment of rent a priority. A repayment arrangement based on a reasonable resident budget will be offered.</p> | Always | Always | Always |



Housing First Standards

For each standard, please use the drop down boxes in the three columns to the right to select “Not at all” or “Sometimes” or “Always”. Marking “Always” signifies full compliance for the standard.

| Standard | Services Definition / Evidence | Say it | Document it | Do it |
|------------|---|--------|-------------|--------|
| Services 1 | <p>Projects promote participant choice in services</p> <p>Participants are able to choose from an array of services. Services offered are housing focused and include the following areas of support: employment and income, childhood and education, community connection, and stabilization to maintain housing. These should be provided by linking to community-based services.</p> <p><i>Redtail Ponds offers an array of support services to assist residents in achieving housing stability and provide necessary linkages to resources within the community. The overall objective is to assist residents in:</i></p> <ul style="list-style-type: none"> <i>Remaining stably housed</i> <i>Increasing income and/or financial resources</i> <i>Enhancing health and personal well-being</i> | Always | Always | Always |
| Services 2 | <p>Person Centered Planning is a guiding principle of the service planning process</p> <p>Person-centered Planning is a guiding principle of the service planning process</p> <p>All intake, assessment and support procedures are strengths-based, person centered, and trauma-informed. Applicant's needs and preferences will be taken into consideration and will guide the process, whenever possible. All applicants will meet with a member of staff who will create a housing success plan which gathers information surrounding the households needs, strengths and challenges with the intention of using this information to support housing retention and best outcomes for the household. The work of the Housing Service connections are permanently available and accessible for participants in Permanent Supportive Housing. Rapid Re-Housing projects should, at a minimum, be prepared to offer services for up to 6 months after the rental assistance ends. In emergency shelter and transitional housing, services are available as long as the participant resides in the unit or bed – and up to 6 months following exit from transitional housing.</p> | Always | Always | Always |
| Services 3 | <p>Service support is as permanent as the housing</p> <p>Services are available to all residents for the duration of their residency. Applicants are eligible to work with a member of the team to support their application process and to assess ongoing needs. If a resident household is exiting the program, efforts will be made to assist the household to remain connected with services and housing.</p> | Always | Always | Always |
| Services 4 | <p>Services are continued despite change in housing status or placement</p> <p>Wherever possible, participants continue to be offered services even if they lose their housing unit or bed (for congregate projects), or if they are placed in a short-term inpatient treatment. Ideally, the service relationship should continue, despite a service hiatus during some institutional stays.</p> <p>If a resident elects to enter an in-patient treatment program for substance abuse, mental health treatment, hospitalization or physical rehab, or other reasonable absence, the resident's apartment can be held available for 180 days. Even during these absences, residents will have access to services and support, as much as possible.</p> | Always | Always | Always |

| Services 5 | Participant engagement is a core component of service delivery | <p>Staff provide effective services by developing relationships with participants that provide immediate needs and safety, develop trust and common ground, making warm hand-offs to other mainstream service providers, and clearly explain staff roles. Engagement is regular and relationships are developed over time.</p> <p>Trauma-informed care is central to our work as guides our building designs, program designs, staffing approach and interactions with our residents. Recognizing that our residents have experienced trauma, we work to avoid re-triggering this trauma and work diligently to create safe environments and engage with our residents in ways that enhance trust, collaboration, choice, empowerment, and safetv. A specific example of how services are delivered in a trauma-informed manner would be that</p> | Always | Always | Always |
|------------|---|---|--------|-------------|--------|
| Services 6 | Services are culturally appropriate with translation services available, as needed | <p>Project staff are sensitive to and support the cultural aspects of diverse households. Wherever possible, staff demographics reflect the participant population they serve in order to provide appropriate, culturally-specific services. Translation services are provided when needed to ensure full comprehension of the project. Projects that serve families with children should have family-friendly rules that allow for different schedules based on work and school hours and have services that allow parents to participate in activities without having to constantly supervise their children themselves (i.e. can use the bathroom or take a shower without their children being in the bathroom with them).</p> <p><i>Staff deliver services in ways that are culturally sensitive and competent; considering race, ethnicity, age, gender identity, sexual orientation, as well as the culture of poverty, substance abuse, chronic illness, homelessness, community living, etc. To honor diverse skills, abilities, cultures and backgrounds, staff will provide services in ways that meet our residents and applicant’s unique needs. This may include interpretation or translation services to communicate information in the language of the people we serve, as needed.</i></p> | Always | Always | Always |
| Services 7 | Staff are trained in clinical and non-clinical strategies (including harm reduction, motivational interviewing, trauma-informed approaches, strength-based) | <p>Services support a participant’s ability to obtain and retain housing regardless of changes in behavior. Services are informed by a harm-reduction philosophy, such as recognizing that substance use and addiction are a part of some participants' lives. Participants are engaged in non-judgmental communication regarding their behavior and are offered education regarding how to avoid risky behaviors and engage in safer practices.</p> <p><i>All PSH staff receive on-going training and development in the following areas:</i></p> <ul style="list-style-type: none">•<i>Housing First and PSH application process</i>•<i>Mental Health First Aid/Co-Occurring Disorders</i>•<i>Emergency Management</i>•<i>Documentation</i> | Always | Always | Always |
| Standard | | Housing Definition / Evidence | Say It | Document It | Do It |
| Housing 1 | Housing is not dependent on participation in services | <p>Participation in permanent and temporary housing settings, as well as crisis settings such as emergency shelter, is not contingent on participating in supportive services or demonstration of progress made on a service plan. Services must be offered by staff, but are voluntary for participants.</p> <p><i>From our Operations Manual: Services are offered in ways that maximize client choice. Each resident decides whether or not to participate in on-site support services. Choosing not to participate in services in no way jeopardizes resident's housing, but staff work to make engagement in services very appealing. All on-site support services are voluntary with the exception of those receiving VASH vouchers.</i></p> | Always | Always | Always |
| Housing 2 | Substance use is not a reason for termination | <p>Participants are only terminated from the project for violations in the lease or occupancy agreements, as applicable. Occupancy agreements or an addendum to the lease do not include conditions around substance use or participation in services. If the project is a recovery housing model focused on people who are in early recovery from drugs or alcohol (as outlined in HUD’s Recovery Housing Brief), different standards related to use and subsequent offer of treatment may apply. See HUD's Recovery Housing brief here: https://www.hudexchange.info/resource/4852/recovery-housing-policy-brief/</p> | Always | Always | Always |

| | | | | | |
|-----------|---|---|--------|--------|--------|
| | | At Redtail Ponds Apartments, we recognize that legal and illegal drug use is a part of the world and the communities in which we live. We do not support illegal drug use; however, we do wish to minimize the harmful effects of drug use on each individual and the community as a whole. We wish to respect every individual’s right to health and well-being and to acknowledge their ability to take responsibility for their behavior as it affects themselves, their loved ones, and their community. The act of consuming substances or Project staff have realistic expectations and policies. Rules and regulations are designed to support safe and stable communities and should never interfere with a life in the community. Participants have access to the project at all hours (except for nightly in and out shelter) and accommodation is made for pets. | | | |
| Housing 3 | The rules and regulations of the project are centered on participants’ rights | <i>From our Operations Manual: All resident responsibilities including rent payments are outlined in the lease agreement. There are a number of addendums to the lease agreement which add to the overall expectations and responsibilities held by each resident. The lease also outlines expectations and process that allows for Emotional Support Animals and Service Animals. The rules and policies outlined in the lease are all designed to promote a safe, stable, and comfortable environment for everyone. There are no curfews or limitations on when residents can come and go. The visiting hours</i> | Always | Always | Always |
| Housing 4 | Participants have the option to transfer to another project | Transfers should be accommodated for tenants who reasonably believe that they are threatened with imminent harm from further violence if the tenant remains in the same unit. Whenever possible, transfers occur before a participant experiences homelessness. Housing Catalyst complies with all VAWA Housing Protection laws that provides housing protections for people applying for or living in units subsidized by the federal government and who have experienced domestic violence, dating violence, sexual assault, or stalking, to help keep them safe and reduce their likelihood of experiencing homelessness. If a resident is eligible for VAWA, Housing Catalvst will transfer them to another apartment or find a solution | Always | Always | Always |



Housing First Standards

For each standard, please use the drop down boxes in the three columns to the right to select “Not at all” or “Sometimes” or "Always". Marking "Always" signifies full compliance for the standard.

| Standard | | Project -Specific Standards | Say It | Document it | Do it |
|-----------|--|---|--------|-------------|--------|
| Project 1 | Quick access to RRH assistance | <p>A permanent supportive housing project ensures quick linkage to a unit and wrap around services, based on participant needs, preferences, and resource availability.</p> <p><i>Housing Catalyst has partnered with the CAHPS leadership to design a referral process that balances the needs of the community case managers, our PSH program, as well as the CAHPS team needs. The process is designed to be as efficient as possible while making sure to give each applicant the necessary time and attention to support best success through the application and referral process.</i></p> | Always | Always | Always |
| Project 2 | PSH is focused on ending homelessness for those with the most severe barriers to maintaining housing | <p>Participants and staff understand that a primary goal of permanent supportive housing is to end homelessness for people with the most severe service needs and help participants stay housed, regardless of other perceived barriers.</p> <p><i>From our Operations Manual: Forty of the sixty units are supported with funding by the Supportive Housing Program funds through the Continuum of Care (CoC). Residents are required to meet the definition of chronic homelessness. Referrals are provided through the Coordinated Access and Housing Placement System (CAHPS) as required by the CoC. Redtail Ponds will regularly participant in case conferences and process any and all referrals made by the CoC, and then Housing Catalyst staff with collaborate with the community case manager to support completion the application process</i></p> | Always | Always | Always |
| Project 3 | Property Management duties are separate and distinct from services/case management | <p>In order to provide clear roles of staff for participants in terms of lease and rules enforcement as well as tenant advocacy, property management and service provider staff should be separate roles. However, they should work together on a regular basis through regular communications and meetings regarding Participants to address tenancy issues in order to preserve tenancy.</p> <p>One of the key factors in supportive housing is a multi-disciplinary, multi-agency, client centered collaboration. The greater part of this manual will describe how services are provided. The support services staff and the property management staff work together to oversee resident needs and manage the administrative requirements of the building. Although the two managers have different roles and responsibilities, it is expected that the program manager and property manager will share the goal of assisting</p> | Always | Always | Always |
| | | No additional standards | | | |
| | | Optional notes here | | | |

No additional standards

Optional notes here

No additional standards

Optional notes here

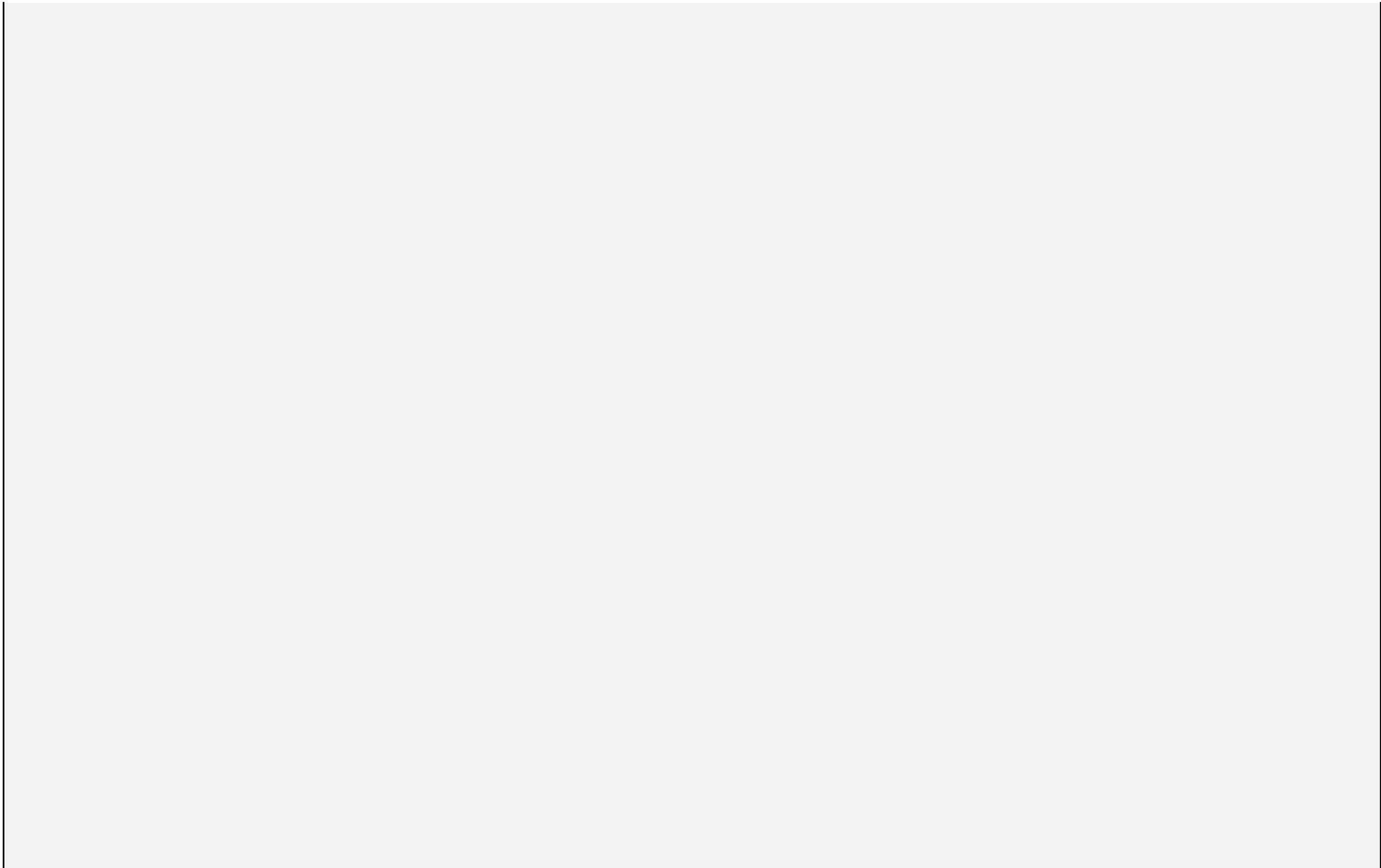
No additional standards

Optional notes here

No additional standards

Optional notes here

Section is not applicable. Please see following section.





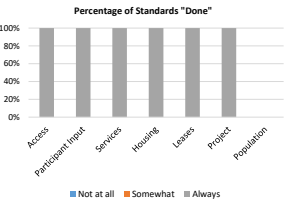
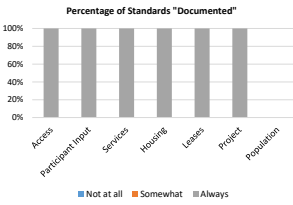
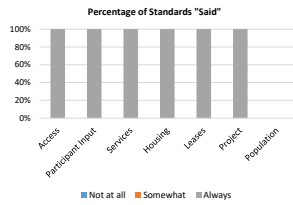
Housing First Standards Assessment Summary

Fort Collins Housing Authority
30-Jun

Some standards have not been evaluated. Please return and complete all standards before finalizing report.

Your score: 180
Max potential score: 180

Score is calculated by awarding 1 point for standards answered 'sometimes' and 2 points for standards answered 'always'. Categories that are not applicable for your project are not included in the maximum potential score.



| Non-Compliant Standards ("Not at All" to Whether Standard is Sald) | | | Non-Documented Standards ("Not at All" to Whether Standard is Documented) | | | Non-Evidenced Standards ("Not at All" to Whether Standard is Done") | | |
|--|-----|------|---|-----|------|---|-----|------|
| Category | No. | Name | Category | No. | Name | Category | No. | Name |

Attachment: Local Competition Scoring Tools

Attachment includes copies of Renewal Project Rating Application Scoring Tool and New-Expansion Project Rating Application Scoring Tool.

ORGANIZATION/PROJECT

2024 NoCo CoC Program Funding Local Competition

Project Rating Application

RENEWAL PROJECTS (PSH, RRH)

| | PROJECT SCORE | TOTAL AVAILABLE | |
|---|---------------|-----------------|--------------------------------|
| Required Attachments | | 2 | 3% |
| Most recent organization financial audit | | 0.5 | Score if attached and complete |
| Budget Spreadsheet with 25% Match | | 0.5 | Score if attached and complete |
| eLOCSS drawdown screenshot from last completed grant year | | 0.5 | Score if attached and complete |
| Annual Performance Report (APR) pulled from HMIS for period of 7/1/2023-6/30/2024 | | 0.5 | Score if attached and complete |

| | | | |
|----------------------------------|--|--|--|
| Contact Information | | | |
| Organization Name | | | |
| Unique Entity Identifier (UEI) | | | |
| Point of Contact for CoC Project | | | |
| Point of Contact Email Address | | | |

| | | | |
|--|--|----------|-----|
| Basic Project Information | | 6 | 10% |
| 1. Project Name: | | | |
| 2. Project Type | | | |
| 3. Are you seeking to expand this project with additional CoC program dollars? | | | |
| 4. What is the amount of funding for this Renewal Project as listed on the 2024 GIW? | | | |
| 5. If you are seeking expansion, how much expansion funding are you seeking? | | | |

| | | | |
|--|--|---------------------------|--|
| 6. Description of Project: Please provide a detailed description that addresses the entire scope of the project, including: | | | |
| Primary population aligned with CoC-wide prioritization | | 2 (2.5 possible w/ bonus) | Score 2 Highly Vulnerable with High Service Needs, Score 1.5 Veterans, Score 1 Single Adults, Score .5 Families w/ children (+.5 score if serving mult. Populations) |
| Type of housing aligned with CoC-Prioritization | | 2 | Score 2 PSH w/ Comprehensive Services*, Score 1 for RRH or *PSH w/out Comprehensive services |
| perceived impact of project based on numbers served and services provided | | 2 | Score 2 High, Score 1 Moderate, No Score Low |

| | | | |
|----------------------------|--|-----------|-----|
| Project Performance | | 24 | 40% |
|----------------------------|--|-----------|-----|

All renewal projects will be rated on the following system performance measures, as indicated on the project Annual Performance Report (APR) pulled from HMIS for the dates of 7/1/23-6/30/24.

| | | | |
|--|--|-------|--|
| 7. Serving Vulnerable Populations | | | |
| <i>To what extent does the project serve vulnerable populations?</i> | | | |
| a. (Q13a2) Number of conditions at project start | | | Total |
| None | | 7(-1) | Minus point if more than 50% of total |
| 1 Condition | | 1 | Score if more than 20% of total |
| 2 Conditions | | 1 | Score if more than 20% of total |
| 3+ Conditions | | 2 | Score if more than 20% of total |
| b. (Q14a) History of domestic violence | | | Total |
| Total Yes | | 1 | Score if more than 15% of total |
| c. (Q26a) Chronicity | | | Total |
| Total chronically homeless | | 1 | Score if more than 50% of total |
| 8. Serving Eligible Populations | | | |
| a. (Q15) Living situation at project start | | | Total |
| <i>To what extent does the project only provide housing and services to HUD-eligible populations?</i> | | | |
| Total from homeless living situations | | 2 | Full points if more than 98% of total |
| Total from temporary living situations | | 7(-1) | Minus point if more than 3% of total |
| Total from permanent living situations | | 7(-1) | Minus points is more than 1% of total |
| 9. Increasing Income | | | |
| <i>To what extent does the project assist participants with increasing income?</i> | | | |
| a. (Q19a1) Client Cash Income Change – by Start and Latest Status | | | Total % |
| Average change in overall income | | 3 | 3 points if 15%+, 2 points if 10-14%, 1 point if 5-9%, 0 points if less than 5% |
| <i>From column "Performance Measure: Adults who gained or increased income from start to annual assessment, average gain"</i> | | | |
| 10. Rapid Returns to Housing | | | |
| <i>To what extent does the project support participants in quickly gaining and then maintaining permanent housing?</i> | | | |
| a. (Q22c) Length of time between project start and housing move-in | | | Total |
| i. Total persons served | | | |
| Total persons moved into housing | | 2 | 2 points if percentage of total served and total moved in is higher than 95%, 1 point if between 80-94%, 0 points if <79% |
| Average length of time to housing | | 2 | 2 points average length of time is 60 days or less, 1 point if between 61-120 days, 0 points if >121 days |
| Total persons exited without move in | | 7(-1) | Minus points if percentage of total served and total exited without move in is higher than 20% |
| b. (Q23c) Exits to permanent housing | | | Total |
| Percentage of persons exiting to positive housing destination | | 3 | 3 points if percentage of total served and total moved in is higher than 90%, 2 point if between 70-89%, 1 point if between 50-69%, 0 points if <49% |
| 11. Data Quality | | | |
| <i>To what extent does the project ensure timely and complete entry of participant data into HMIS or Comparable Database?</i> | | | |
| a. (Q6a) Data entry Personally Identifiable Information (Overall Score) | | | % |
| i. Overall Score - % of Issue Rate | | 1 | Score if less than 5%, no score if 6-14%, -1 if more than 15% |
| b. (Q6b) Data entry Universal Data Elements (All fields) | | | % |
| i. Overall Score - % of Issue Rate | | 1 | Score if all fields less than 5%, no score any fields 6-14%, -1 if any fields more than 15% |
| c. (Q6e) Data entry timeliness | | | |
| i. Number of records at start >7 days | | 1 | Score if 95% 7 days or less, -1 if have any records 11+ days |
| ii. Number of records at exit >7 days | | 1 | Score if 95% 7 days or less, -1 if have any records 11+ days |
| 12. Is there any further information or context related to these data points as reported in the APR that you would like the Rating & Ranking Committee to know? | | 2 | Up to 2 additional points if explanation is reasonable, offsets loss of points from other sections |

| | | | |
|--|--|----------|--|
| Coordinated Entry Participation | | 4 | 7% |
| 13. What is the level of participation in CAHPS case conferencing and/or committee work? | | 2 | Full points committee work + CC, 1 point if only CC, no points if no participation |
| 14. What is the percentage of successful referrals to the program between 7/1/23-6/30/24? | | 2 | Full points if 90%+, 1 Point if 80-89%, no points if 70-79%, -1 point if <70% |

| | | | |
|---|--|----------|---|
| Housing First | | 9 | 15% |
| 15. Describe specific examples of how the Housing First model is used in the design and implementation of the project. Please include information throughout the entire housing process, such as initial enrollment, housing search, retention strategies, etc. | | 5 | 1 point if answer is complete and showed effort, 2 points for showing commitment to Housing First, 2 points for describing at least 2 specific examples of Housing First in action, |
| 16. Describe a specific example of how the project implements Harm Reduction practices. | | 2 | Full points for complete answer, with at least 1 specific example that demonstrates understanding of Harm Reduction |
| 17. Describe a specific example of how the project implements Trauma Informed Care practices. | | 2 | Full points for complete answer, with at least 1 specific example that demonstrates understanding of Trauma Informed Care |
| Inclusion of Lived Experience | | 4 | 7% |
| 18. Describe efforts made by your organization to obtain and include input from people with lived experience of homelessness to influence the organization, the project design, and/or policies and procedures. | | 1 | |
| | | 3 | Score if answer is complete and showed effort. |
| | | | Full points for describing at least 1 specific example of including PLEH to influence programming, commitment to meaningfully including PLEH |
| Advancing Racial Equity | | 5 | 8% |
| 19. Describe efforts made by your organization to obtain and include input from people of different races/ethnicities, particularly those who are over-represented in the homeless population. | | 3 | 1 point for complete answer that showed effort, 2 points describing at least 1 specific example of including input from different races to influence programming |
| 20. Describe how your agency has identified barriers to participation in your housing program faced by people of different races/ethnicities and the steps taken to eliminate these barriers. | | 2 | 1 point for specific description of barrier face by people of different races, 1 point for specific step taken to eliminate that barrier |
| Financial Administration | | 6 | 10% |
| 21. What was the percentage of unexpended funds from the most recent completed grant year? | | | |
| a. Percentage | | 1 | Full points if less than 1%, 1 point if 1-3%, -1 point if 4%+ |
| b. Explanation if over 1% | | 1 | Add point if explanation is reasonable |
| 22. From the most recent organizational audit, list any Significant Deficiencies and/or Material Weaknesses identified | | | |
| a. Presence of Material Weaknesses/Significant Deficiencies | | ?(-1) | Minus point if these are present |
| b. Explanation/Correction Plan | | 1 | Plus 1 point if reasonable plan for corrective action identified |
| 23. Completed budget with match | | | |
| a. Budget is complete and 25% match is identified | | 2 | 1 for match secured, 1 for ample detail provided |
| b. Budget reasonableness based on type and population | | 1 | Score for perceived reasonable based on type of project/population served/services provided |
| TOTAL (Out of 60) | | 0 | 60 |

ORGANIZATION/PROJECT

2024 NoCO CoC Program Funding Local Competition

Project Rating Application

NEW PROJECTS (PSH, RRH)

| PROJECT SCORE | | TOTAL AVAILABLE | |
|---|--|-----------------|---|
| Required Attachments | | 2 | 3% |
| Most recent organization financial audit | | 1 | Score if attached and complete |
| Budget with Match | | 1 | Score if attached and complete |
| Contact Information | | | |
| Organization Name | | | |
| Unique Entity Identifier (UEI) | | | |
| Point of Contact for CoC Project | | | |
| Point of Contact Email Address | | | |
| Basic Project Information | | 10 | 17% |
| 1. Project Name: | | | |
| 2. Project Type | | | |
| 3. Are you seeking to expand this project with additional CoC program dollars? | | | |
| 4. Is this project seeking DV Bonus funds? | | | |
| 5. How much project funding are you requesting? | | | |
| 6. Description of Project: Please provide a detailed description that addresses the entire scope of the project, including | | | |
| type of housing, number of intended units or persons to be served | | 1 | Complete and comprehensive answer |
| type and description of supportive services to be offered regardless of funding source | | 1 | Type of housing is compatible with type of population |
| departmentm how participants will be assisted to obtain or maintain housing in a way that fits their needs | | 2 | Type of services provided is appropriate for type of population to be permanently housed |
| 7. Description of Organization: Please provide a description of the applicant organization, including: | | | |
| its mission | | 1 | Complete and comprehensive answer |
| its experience and ability to provide the type of programming described in this application. | | 2 | Experience is relevant to type of project, confidence in ability to offer project described |
| 8. Project Implementation: Please provide a detailed plan for rapid implementation of grant activities, including timeline to housing | | 3 | Complete and comprehensive answer, Full points for having detailed outline of steps to execute grant activities, Includes reasonable timeline to begin housing participants |
| Project Performance | | 24 | 40% |
| 9. Serving Vulnerable Populations | | | |
| To what extent does the project serve vulnerable populations? | | 1 | Score if answer is complete and showed effort. |
| Describe the target population to be served by the project. | | 2 | Full points for showing understanding of and commitment to serving people with higher vulnerability |
| Describe with specifics how the project would respond to serving vulnerable populations, such as people with disabling conditions, mental health conditions, substance use disorders, histories of domestic violence, and/or criminal histories. | | 3 | Full points for describing at least 2 specific examples of strategies for serving people with high vulnerabilities |
| 10. Serving Eligible Populations | | | |
| To what extent does the project only provide housing and services to HUD-eligible populations? | | | |
| 100% of project referrals must come from the coordinated entry system, or for VSPs, a comparable standard coordinated referral process for victims of domestic violence | | | |
| Describe how the project intends to ensure: | | 1 | Score if answer is complete and showed effort. |
| The project will serve only eligible individuals | | 1 | Score if identified at least 1 specific method for ensuring only serving eligible individuals |
| The project will participate in and receive referrals from the coordinated entry system | | 1 | Full points if described how it will participate and receive referrals from CES |
| 11. Provision of Supportive Services | | | |
| To what extent will the project provide supportive services necessary to assist participants in gaining and maintaining permanent housing? | | 1 | Score if answer is complete and showed effort. |
| Describe the project's plan for how participants will be assisted to obtain health, social, and employment benefits for which they are eligible (e.g. Medicare, Medicaid, SSI, SNAP, Workforce, Early Childhood), including any formal or informal agency partners will utilize | | 2 | Full points for identifying at least 2 specific examples of how participants would be assisted to receive benefits |
| Describe the project's plan for assisting participants to obtain/remain permanently housed in a way that fits their needs (e.g. transportation, safety planning, case management), including any formal or informal agency partners the project will utilize | | 2 | Full points for describing at least 2 specific examples of how to assist participants obtaining or remaining in permanent housing |
| 12. Rapid Returns to Housing | | | |
| To what extent does the project support participants in quickly gaining and then maintaining permanent housing? | | 1 | Score if answer is complete and showed effort. |
| Describe the project's plan to minimize participant's length of time homeless, including the target average of days from project start to permanent housing move in. | | 3 | 2 points for describing at least 2 specific examples of how the will minimize length of time homeless, 1 point for identifying a target average days to move-in |
| Describe the project's plan to have participants leaving the program exit to or remain in permanent housing | | 2 | 2 points for describing at least 2 specific examples of how project will assist participants to stay permanently housed |
| 13. Data Quality | | | |
| To what extent will the project ensure timely and complete data collection? | | | |

| | | | |
|---|--|----------|---|
| Is the organization already using HMIS or an HMIS Comparable Database (VSPs only) to collect and report program data? | | | |
| Yes | | 1 | Score if yes |
| No | | | |
| Describe the project's plan to ensure all program data is entered into HMIS or Comparable Data in accordance with the CO-HMIS Data Standards on Timeliness and Completeness | | 3 | 1 point if complete and showed effort, 1 point if identifies specific strategy to address timeliness, 1 point if identifies specific strategy to address completeness |
| Coordinated Entry | | 3 | 5% |
| Questions in this section will be scored by the CAHPS Data System Specialist. No Applicant input is needed. | | | |
| 14. What is the level of participation in CAHPS case conferencing and/or committee work? | | | |
| Staff attends CC & Participants in CAHPS Committee(s) | | 2 | |
| Staff attends CC | | 1 | |
| Does not participate in CAHPS | | ?(-1) | |
| Housing First | | 7 | 12% |
| 15. Describe specific examples of how the Housing First model will be used in the design and implementation of the project. Please include information throughout the entire housing process, such as initial enrollment, housing search, retention strategies, etc. | | 3 | 1 point if answer is complete and showed effort, 1 points for showing commitment to Housing First, 1 points for describing at least 2 specific examples of Housing First in action, |
| 16. Describe how Harm Reduction would be used within the program model, including a specific example of how Harm Reduction might look in practice. | | 2 | Full points for complete answer, with at least 1 specific example that demonstrates understanding of Harm Reduction |
| 17. Describe how Trauma Informed Care would be used within the program model, including a specific example of Trauma Informed Care might look in practice. | | 2 | Full points for complete answer, with at least 1 specific example that demonstrates understanding of Trauma Informed Care |
| Inclusion of Lived Experience | | 3 | 5% |
| 18. Describe efforts made by your organization to obtain and include input from people with lived experience of homelessness to influence the organization, the project design, and/or policies and procedures. | | 1 | Score if answer is complete and showed effort. Full points for describing at least 1 specific example of including PLEH to influence programming, commitment to meaningfully including PLEH |
| | | 2 | |
| Advancing Racial Equity | | 4 | 7% |
| 19. Describe efforts made by your organization to obtain and include input from people of different races/ethnicities, particularly those who are over-represented in the homeless population. | | 2 | 1 point for complete answer that showed effort, 1 points describing at least 1 specific example of including input from different races to influence programming |
| 20. Describe how your agency has identified barriers to participation in your housing program faced by people of different races/ethnicities and the steps taken to eliminate these barriers. | | 2 | 1 point for specific description of barrier face by people of different races, 1 point for specific step taken to eliminate that barrier |
| Financial Administration | | 7 | 12% |
| 21. From the most recent organizational audit, list any Significant Deficiencies and/or Material Weaknesses identified | | | |
| Presence of Material Weaknesses/Significant Deficiencies | | ?(-1) | Minus point if these are present |
| Explanation/Correction Plan | | ?(1) | Plus 1 point if reasonable plan for corrective action identified |
| 22. Completed budget with match | | | |
| Budget is complete and 25% match is identified, with description | | 2 | Full points for detailed description of budget activities |
| Budget reasonableness based on type and population | | 1 | Score for perceived reasonable based on type of project/population served/services provided |
| 23. Considering the entire budget of the program, including other non-CoC funding sources, what is the average RENTAL ASSISTANCE cost per household? | | 2 | Full points if rental assistance provided is reasonable based on type of housing and type of population |
| Rental Assistance can include all housing related financial assistance provided | | | |
| 24. Considering the entire budget of the program, including other non-CoC funding sources, what is the average SUPPORTIVE SERVICE cost per household? | | 2 | Full points if supportive services provided is reasonable based on type of housing and type of population |
| Supportive service costs can include case management as well as non-housing related financial assistance provided | | | |
| TOTAL (Out of 60) | | 0 | 60 |
| Percentage | | 0% | |

Attachment: Scored Forms for One Project

Attachment includes Completed Scoring Matrix and Rating Project Application for One Project (SummitStone Health Partners – PSH Renewal)

2024 NoCO CoC Program Funding Local Competition

Project Rating Application
RENEWAL PROJECTS (PSH, RRH)

| PROJECT SCORE | | TOTAL AVAILABLE | | | | | |
|---|-----------------------------------|-----------------|------------|------------|---------------------------|---|-----|
| Required Attachments | AVERAGE | Reviewer 1 | Reviewer 2 | Reviewer 3 | 2 | | |
| Most recent organization financial audit | 0 | | | | 0.5 | Score if attached and complete | |
| Budget Spreadsheet with 25% March | 0.5 | | | | 0.5 | Score if attached and complete | |
| eLOCS drawdown screenshot from last completed grant year | 0.5 | | | | 0.5 | Score if attached and complete | |
| Annual Performance Report (APR) pulled from HMS for period of 7/1/2023-6/30/2024 | 0.5 | | | | 0.5 | Score if attached and complete | |
| | | | | | | | |
| Contact Information | | | | | | | |
| Organization Name | SummitStone Health Partners | | | | | | |
| Unique Entity Identifier (UEI) | YSUMVHEBMUC7 | | | | | | |
| Point of Contact for CoC Project | Jessica Coe | | | | | | |
| Point of Contact Email Address | jessica.coe@summitstonehealth.org | | | | | | |
| Basic Project Information | | | | | | | |
| 1. Project Name: | SHP_Loveland_PSH | | | | | 6 | 10% |
| 2. Project Type | PSH | | | | | | |
| 3. Are you seeking to expand this project with additional CoC program dollars? | No | | | | | | |
| 4. What is the amount of funding for this Renewal Project as listed on the 2024 GIW? | \$74,388 | | | | | | |
| 5. If you are seeking expansion, how much expansion funding are you seeking? | N/A | | | | | | |
| 6. Description of Project: Please provide a detailed description that addresses the entire scope of the project, including: | | | | | | | |
| Primary population aligned with CoC-wide prioritization | 2.166666667 | 2 | 2.5 | 2 | 2 (2.5 possible w/ bonus) | Score 2 Highly Vulnerable with High Service Needs, Score 1.5 Veterans, Score 1 Single Adults, Score .5 Families w/ children (+.5 score if serving mult. Populations) | |
| Type of housing aligned with CoC-Prioritization | 2 | 2 | 2 | 2 | 2 | Score 2 PSH w/ Comprehensive Services*, Score 1 for RRH or *PSH w/out Comprehensive services | |
| perceived impact of project based on numbers served and services provided | 1 | 1 | 1 | 1 | 2 | Score 2 High, Score 1 Moderate, No Score Low | |
| Project Performance | | | | | 24 | 40% | |
| All renewal projects will be rated on the following system performance measures, as indicated on the project Annual Performance Report (APR) pulled from HMS for the dates of 7/1/23-6/30/24. | | | | | | | |
| 7. Serving Vulnerable Populations | | | | | | | |
| To what extent does the project serve vulnerable populations? | | | | | | | |
| a. (Q13a2) Number of conditions at project start | | | | | | | |
| None | 0 | | | | 7(-1) | Minus point if more than 50% of total | |
| 1 Condition | 1 | | | | 1 | Score if more than 20% of total | |
| 2 Conditions | 1 | | | | 1 | Score if more than 20% of total | |
| 3+ Conditions | 2 | | | | 2 | Score if more than 20% of total | |
| b. (Q14a) History of domestic violence | | | | | | | |
| Total Yes | 1 | | | | 1 | Score if more than 15% of total | |
| c. (Q26a) Chronicity | | | | | | | |
| Total chronically homeless | 1 | | | | 1 | Score if more than 50% of total | |
| 8. Serving Eligible Populations | | | | | | | |
| a. (Q15) Living situation at project start | | | | | | | |
| To what extent does the project only provide housing and services to HUD-eligible populations? | | | | | | | |
| Total from homeless living situations | 2 | | | | 2 | Full points if more than 98% of total | |
| Total from temporary living situations | 0 | | | | 7(-1) | Minus point if more than 3% of total | |
| Total from permanent living situations | 0 | | | | 7(-1) | Minus points is more than 1% of total | |
| 9. Increasing Income | | | | | | | |
| To what extent does the project assist participants with increasing income? | | | | | | | |
| a. (Q19a1) Client Cash Income Change -- by Start and Latest Status | | | | | | | |
| Average change in overall income | 3 | | | | 3 | 3 points if 15%+, 2 points if 10-14%, 1 point if 5-9%, 0 points if less than 5% | |
| From column "Performance Measure: Adults who gained or increased income from start to annual assessment, average gain" | | | | | | | |
| 10. Rapid Returns to Housing | | | | | | | |
| To what extent does the project support participants in quickly gaining and then maintaining permanent housing? | | | | | | | |
| a. (Q22c) Length of time between project start and housing move-in | | | | | | | |
| i. Total persons served | | | | | | | |
| Total persons moved into housing | 2 | | | | 2 | 2 points if percentage of total served and total moved in is higher than 95%, 1 point if between 80-94%, 0 points if <79% | |
| Average length of time to housing | 2 | | | | 2 | 2 points average length of time is 60 days or less, 1 point if between 61-120 days, 0 points if >121 days | |
| Total persons exited without move in | 0 | | | | | Minus points if percentage of total served and total exited without move in is higher than 20% | |
| b. (Q23c) Exits to permanent housing | | | | | | | |
| Percentage of persons exiting to positive housing destination | 1 | | | | 3 | 3 points if percentage of total served and total moved in is higher than 90%, 2 point if between 70-89%, 1 point if between 50-69%, 0 points if <49% | |
| 11. Data Quality | | | | | | | |
| To what extent does the project ensure timely and complete entry of participant data into HMS or Comparable Database? | | | | | | | |
| a. (Q6a) Data entry Personally Identifiable Information (Overall Score) | | | | | | | |
| i. Overall Score - % of Issue Rate | 1 | | | | 1 | Score if less than 5%, no score if 6-14%, -1 if more than 15% | |
| b. (Q6b) Data entry Universal Data Elements (All fields) | | | | | | | |
| i. Overall Score - % of Issue Rate | 1 | | | | 1 | Score if all fields less than 5%, no score any fields 6-14%, -1 if any fields more than 15% | |
| c. (Q6c) Data entry timeliness | | | | | | | |
| i. Number of records at start >7 days | 1 | | | | 1 | Score if 95% 7 days or less, -1 if have any records 11+ days | |
| ii. Number of records at exit >7 days | -1 | | | | 1 | Score if 95% 7 days or less, -1 if have any records 11+ days | |
| 12. Is there any further information or context related to these data points as reported in the APR that you would like the Rating & Ranking Committee to know? | 1.666666667 | 1 | 2 | 2 | 2 | Up to 2 additional points if explanation is reasonable, offsets loss of points from other sections | |
| Coordinated Entry Participation | | | | | 4 | 7% | |
| 13. What is the level of participation in CAHPS case conferencing and/or committee work? | 2 | | | | 2 | Full points committee work + CC, 1 point if only CC, no points if no participation | |
| 14. What is the percentage of successful referrals to the program between 7/1/23-6/30/24? | 0 | | | | 2 | Full points if 90%+, 1 Point if 80-89%, no points if 70-79%, -1 point if <70% | |
| Housing First | | | | | 9 | 15% | |
| 15. Describe specific examples of how the Housing First model is used in the design and implementation of the project. Please include information throughout the entire housing process, such as initial enrollment, housing search, retention strategies, etc. | 3.333333333 | 2 | 3 | 5 | 5 | 1 point if answer is complete and showed effort, 2 points for showing commitment to Housing First, 2 points for describing at least 2 specific examples of Housing First in action. | |
| 16. Describe a specific example of how the project implements Harm Reduction practices. | 2 | 2 | 2 | 2 | 2 | Full points for complete answer, with at least 1 specific example that demonstrates understanding of Harm Reduction | |
| 17. Describe a specific example of how the project implements Trauma Informed Care practices. | 2 | 2 | 2 | 2 | 2 | Full points for complete answer, with at least 1 specific example that demonstrates understanding of Trauma Informed Care | |
| Inclusion of Lived Experience | | | | | 4 | 7% | |
| 18. Describe efforts made by your organization to obtain and include input from people with lived experience of homelessness to influence the organization, the project design, and/or policies and procedures. | 1 | 1 | 1 | 1 | 1 | Score if answer is complete and showed effort. | |
| | 2.666666667 | 3 | 2 | 3 | 3 | Full points for describing at least 1 specific example of including PLEH to influence programming, commitment to meaningfully including PLEH | |
| Advancing Racial Equity | | | | | 5 | 8% | |
| 19. Describe efforts made by your organization to obtain and include input from people of different races/ethnicities, particularly those who are over-represented in the homeless population. | 2.333333333 | 1 | 3 | 3 | 3 | 1 point for complete answer that showed effort, 2 points describing at least 1 specific example of including input from different races to influence programming | |
| 20. Describe how your agency has identified barriers to participation in your housing program faced by people of different races/ethnicities and the steps taken to eliminate these barriers. | 0.666666667 | 0 | 0 | 2 | 2 | 1 point for specific description of barrier face by people of different races, 1 point for specific step taken to eliminate that barrier | |
| Financial Administration | | | | | 6 | 10% | |
| 21. What was the percentage of unexpended funds from the most recent completed grant year? | | | | | | | |
| a. Percentage | 1 | | | | 1 | Full points if less than 1%, 1 point if 1-3%, -1 point if 4%+ | |

| | | | | | |
|---|------------|---|---|----|--|
| b. Explanation if over 1% <div></div> | | | | 1 | Add point if explanation is reasonable |
| 22. From the most recent organizational audit, list any Significant Deficiencies and/or Material Weaknesses identified | | | | | |
| a. Presence of Material Weaknesses/Significant Deficiencies | 0 | 0 | 0 | 0 | ?(1) |
| b. Explanation/Correction Plan | 0 | 0 | 0 | 0 | 1 |
| 23. Completed budget with match | | | | | |
| a. Budget is complete and 25% match is identified | 1.66666667 | 1 | 2 | 2 | 2 |
| b. Budget reasonableness based on type and population | 1 | 1 | 1 | 1 | 1 |
| TOTAL (Out of 60) | | | | 46 | 60 |

Minus point if these are present

Plus 1 point if reasonable plan for corrective action identified

1 for match secured, 1 for ample detail provided

Score for perceived reasonable based on type of project/population served/services provided

#3

COMPLETE

Collector: Web Link 1 (Web Link)
Started: Wednesday, September 11, 2024 3:08:11 PM
Last Modified: Friday, September 20, 2024 2:58:58 PM
Time Spent: Over a week
IP Address: 167.94.180.18

Page 2: Basic Project Information

Q1

Organization Name

SummitStone Health Partners

Q2

Unique Entity Identifier (UEI)

Y5UMVHEBMJC7

Q3

Point of Contact for CoC Project

Jessica Coe

Q4

Point of Contact Email Address

jessica.coe@summitstonehealth.org

Q5

Project Name:

Permanent Supportive Housing in Loveland

Q6

Permanent Supportive Housing (PSH)

Project Type

Q7**No**

Are you seeking to expand this project with additional CoC program dollars?

Q8

What is the amount of funding for this Renewal Project as listed on the 2024 GIW?

\$74,388

Q9

If you are seeking expansion, how much expansion funding are you seeking?

N/A

Q10

Description of Project: Please provide a detailed description that addresses the entire scope of the project, including 1. type and amount of housing provided, 2. type of population and number of households served, 3. type of supportive services provided (regardless of funding source).

SummitStone Health Partners Permanent Supportive Housing Program in Loveland is a 7 unit apartment complex in Larimer County, Colorado serving people who are chronically homeless with a disability at time of entry. The project operates with Admin Funds, Operating Funds, and Supportive Services Funds; we provides a wide array of supportive services including, but not limited to, mental health and substance use disorder treatment services, harm-reduction services, case management, resource linkages, financial assistance under the Heart Act. We utilize a Housing First model, with low barrier screening and intense work with residents before considering termination. We utilize the regional coordinated entry system for Northern Colorado, CAHPS, for referrals for unit openings.

Page 3: Project Performance

Q11

(Q13a2) Number of conditions at project start

| | |
|---------------|---|
| None | 0 |
| 1 Condition | 3 |
| 2 Conditions | 4 |
| 3+ Conditions | 2 |
| Total | 9 |

Q12

(Q14a) History of domestic violence

| | |
|-----------|---|
| Total Yes | 5 |
| Total No | 4 |

Q13

(Q26a) Chronicity

| | |
|--------------------------------|---|
| Total chronically homeless | 6 |
| Total not chronically homeless | 2 |

Q14

(Q15) Living situation at project start

| | |
|--|---|
| Total from homeless living situations | 9 |
| Total from temporary living situations | 0 |
| Total from permanent living situations | 0 |

Q15

(Q19a1) Client Cash Income Change – by Start and Latest Status - From column “Performance Measure: Adults who gained or increased income from start to annual assessment, average gain”

| | |
|----------------------------------|--------|
| Average change in overall income | 337.25 |
|----------------------------------|--------|

Q16

(Q22c) Length of time between project start and housing move-in

| | |
|--------------------------------------|---|
| Total persons served | 1 |
| Total persons moved into housing | 1 |
| Average length of time to housing | 0 |
| Total persons exited without move in | 0 |

Q17

(Q23c) Exits to permanent housing

| | |
|---|-----|
| Percentage of persons exiting to positive housing destination | 50% |
|---|-----|

Q18

(Q6a) Personally Identifiable Information

| | |
|---------------------------------|-------|
| Overall Score - % of Issue Rate | 0.00% |
|---------------------------------|-------|

Q19

(Q6b) Data Entry Universal Data Elements

| | |
|------------------------------|-------|
| All Fields - % of Issue Rate | 0.00% |
|------------------------------|-------|

Q20**(Q6e) Data Entry Timeliness**

| | |
|------------------------------------|----------|
| Number of Records at Start >7 Days | 0 |
| Number of Records at Exit >7 Days | 2 |

Q21

Is there any further information or context related to these data points as reported in the APR that you would like the Rating and Ranking Committee to know?

For Question #13 Above: This project has been in operation for over 20 years and did not originally require Chronic Homelessness as currently defined by HUD. All new referrals meet HUD's definition of Chronic Homelessness, and have since it became a program requirement.

For Question #20 Above: Staffing shortages/changes led to the above average timeline for exit data entry.

Page 5: Housing First**Q22**

Describe specific examples of how the Housing First model is used in the design and implementation of the project. Please include information throughout the entire housing process, such as initial enrollment, housing search, retention strategies, etc.

HUD defines Housing First as “a model of housing assistance that prioritizes rapid placement and stabilization in permanent housing that does not have service participation requirements or preconditions” and goes on to state, “this approach quickly connects individuals and families experiencing homelessness to permanent housing: no barriers to entry (e.g., sobriety, treatment, or service participation requirements); no preconditions (e.g., sobriety, income); and does not terminate program participants from the project for lack of participation (e.g., supportive service participation requirements or rules beyond normal tenancy rules).

This SummitStone project follows housing first and low barrier practices by adhering to HUD statutes related to a housing first approach. We only accept referrals from CAHPS, provide services to referrals prior to and after becoming housed in this project to work towards stability and housing success, and only after every possible opportunity to remain housed in this project has been exhausted, do we ask a participant to leave, while still provide appropriate supportive services and financial resources to assist. SummitStone requires annual trainings for all staff associated with this project with regards to housing first. Homeless and Housing Services staff pride themselves with being forward focused, with some having expertise in areas of both housing first and harm reduction, providing trainings to our community of how these topics relate to individuals with behavioral health concerns.

Q23

Describe how Harm Reduction is used within the program model, including a specific example of Harm Reduction in practice.

Per the National Harm Reduction Coalition, "Harm reduction is a set of practical strategies and ideas aimed at reducing negative consequences associated with drug use. Harm Reduction is also a movement for social justice built on a belief in, and respect for, the rights of people who use drugs." These definitions deeply resonate and align with SummitStone's value of harm reduction. This SummitStone project does not require any length of abstinence before being referred to or accepted into the project. Residents are offered a wide array of harm reduction strategies to help them meet self-determined goals around substance use, and includes but is not limited to:

*Individual and group substance use treatment

*Medication for Addiction Treatment (MAT)

*Access to harm reduction supplies (ex: Naloxone, Fentanyl Test Strips, Condoms, Sharps Disposal, Medication Disposal, Sterile water, Food/Drinking Water, etc.)

*Transportation Assistance (ex: transportation to meet a variety of needs - medical/vision/dental/nutrition/education/syringe exchange programs, purchase of annual bus tickets, etc.)

*Case Management & Resource linkage (ex: CO-SLAW, CO Quit Line, NCHN, etc.)

*Education around safer use strategies

*Education around using in ways that are less likely to jeopardize housing

*No requirement of sobriety or SUD treatment to be referred an/or accepted into this project (Housing 1st Focus)

An example of a time when harm reduction was used in practice in this project is when one resident who had been maintaining their sobriety decided to use illegal substances. While this resident's self-identified goal is to maintain sobriety, it was impressive that this resident was able to leave the property after deciding to use and before using, as to not have potential consequences of in-home use, maintain housing, and prevent return to homelessness. The trusting relationship that SummitStone staff work diligently to develop was evidenced by the resident bringing up their use to the on-site case manager to have honest conversations about triggers, safer use, and environmental aggravations, to work toward more effective substance use management, and management of behavioral health conditions.

Q24

Describe how Trauma Informed Care is used within the program model, including a specific example of Trauma Informed Care in practice.

This SummitStone project follows trauma informed care and low barrier practices by adhering to HUD statutes and utilizing a variety of EBP to assist residents in healing from trauma, as experiencing homelessness is in and of itself, traumatic. By working within these guidelines, this project ensures base level survival needs are being met for residents. This practice is inherently trauma informed, as residents are supported to be able to build a sense of safety around survival needs that they were unable to experience while being unhoused. SummitStone staff receive trauma informed care trainings and all residents of this project have access to clinicians within our organization who are trained in therapy modalities designed specifically for the treatment of trauma, including EMDR and Neurofeedback. In addition, all SummitStone staff have access to online training software covering a multitude of topics that they can study at their own pace, and we often utilize SAMHSA as a resource to help guide our work in trauma informed care. In recent months this project has been able to demonstrate success in providing trauma informed care by continually meeting residents in where they are at (both literally and metaphorically!), working collaboratively around resident needs, and helping staff understand how trauma may be underlying the outward expression of a resident's behavior to better respond to and assist residents.

As an example, one resident has recently been diagnosed with a terminal illness and has developed more limitations in maintaining independent housing. Due to their trauma history, this resident is reluctant to work with hospice and not willing to consider moving to long term care. This resident has worked with the on-site case manager to be able to take small steps towards establishing plans to be able to manage their health in their home which has meant so much to them. The resident has also been working with the case manager to put action steps in place (ex. Signing an ROI for case manager to be able to speak to the resident's MPOA) to support a plan for ongoing safety as this resident's health declines. SummitStone staffs' ongoing and consistent care from a trauma informed approach has allowed this resident to build rapport, safety and trust in our ability to provide any and all assistance we're able with regard to their needs. With the strengthening of this relationship, the resident, who initially was hesitant to open her front door for the on-site case manager, is scheduling weekly meetings with case management for support around a myriad of physical and behavioral health needs. This resident taking small steps with their care team is a tremendous success in trauma informed care.

Q25

Describe efforts made by your organization to obtain and include input from people with lived experience of homelessness to influence the organization, the project design, and/or policies and procedures.

SummitStone is committed to using feedback from people with lived experience of homelessness to inform project design and policies and procedures. One way the organization has done so is through ongoing collaboration with SummitStone's Client and Family Advisory Council (CFAC). The Council currently includes three people who have experienced homelessness or housing insecurity. The Council meets monthly to provide input and advise in a variety of areas within the agency. Program leadership for Homeless and Housing Services has engaged with CFAC to share information about Homeless and Housing services at SummitStone and to brainstorm ideas for effective ways to reach clients who have missed appointments and lack cellphones, email, etc.; how program staff can help people stay engaged and meet their treatment goals, and how to navigate difficult conversations with clients.

Additionally, SummitStone employs 29 peer specialists, several of whom have lived homelessness experience. They work in many areas of our agency and are a part of the decision-making process within their teams. Peers are embedded within the following SummitStone programs: Homeless and Housing Services; Assertive Community Treatment and Community Dual Diagnosis Treatment; Outpatient; Co-Responders; Garcia House (residential treatment); Longview; and jail-based services.

Additionally, SummitStone employs 29 peer specialists, several of whom have lived homelessness experience. They work in many areas of our agency and are a part of the decision making process with their teams. All are supervised by a peer specialist in a supervisor or manager role at SummitStone. Examples of teams where peers are employed include Homeless and Housing Services; Assertive Community Treatment and Community Dual Diagnosis Treatment; Outpatient; Co-Responders; Garcia House (residential treatment); Longview; Forensics; etc.

Q26

Describe efforts made by your organization to obtain and include input from people of different races/ethnicities, particularly those who are over-represented in the homeless population.

Our work in CAHPS highlights the underrepresentation of Hispanic and Latines populations in accessing services in our region. To decrease barriers for people from different races/ethnicities and people who speak Languages Other Than English (LOTE) (including Spanish), SummitStone obtains and includes input from these groups through several mechanisms.

First, SummitStone has established processes and procedures for formally obtaining feedback. This process is described in the "Treatment Rights and Responsibilities in Colorado Behavioral Health Treatment Programs" document, which is available in English and Spanish at all physical locations.

Complaints submitted through this process are reviewed and addressed by SummitStone's Client Advocate, who responds within 15 days of receiving the complaint. To make this process accessible to people who speak LOTE, the Client Advocate has completed hands-on training on how to access remote interpretation services (available in over 240 languages) with a focus on Spanish and ASL (American Sign Language) given their prevalence in SummitStone's service area (Larimer County).

Another method for including the input from people of different races and ethnicities is through SummitStone's CFAC. The Council's membership is comprised of individuals from a range of racial/ethnic backgrounds and includes one member whose preferred language is Spanish. To ensure the meaningful participation of all members regardless of their linguistic background, SummitStone provides remote simultaneous interpretation in Spanish during CFAC meetings using ATA (American Translation Association) certified interpreters, and headsets for members needing interpretation to guarantee optimal sound quality. All written materials (meeting invites, agendas and meeting notes) are also translated to Spanish and made available to members of the council.

Q27

Describe how your agency has identified barriers to participation in your housing program faced by people of different races/ethnicities and the steps taken to eliminate these barriers.

The largest identified barrier to accessing our housing program by people of different races/ethnicities is the lack of timely service access. Our community hubs, the Loveland Resource Center (LRC) and the Murphy Center (MC), primarily administer the VI-SPIDAT and connect individuals to additional community services. However, access to these hubs is contingent on proximity to bus lines, which presents a significant challenge for individuals without reliable transportation. Additionally, the LRC and MC are open during traditional working hours (8-5) and create a barrier for those that are employed, particularly working nontraditional hours.

To reduce barriers, SummitStone serves as an Access Point in our community hubs. These embedded staff members are trained in HMIS and trained to administer the VI-SPDAT, to ensure any eligible community member is added to the By-Name-List. SummitStone has staff members actively participating in all levels of CAHPS in an effort to make homelessness rare, short-lived, and non-recurring for all, especially those who face additional barriers due to race/ethnicity. Once a referral for this project is made by CAHPS, SummitStone staff embedded in the community hubs help to decrease barriers by helping the individual being referred fill out necessary paperwork for the project, applying for/obtaining vital documents (ID, birth certificate, social security card), and scheduling meetings with the project property management / landlord in a place which is most convenient depending on individual's preference and staff availability.

Additionally, SummitStone created a Loveland-centered Street Outreach program to physically meet people experiencing homelessness (PEH) where they are. In collaboration with Homeward Alliance and the City of Loveland, SummitStone has secured three years of funding for the Street Outreach program. While the program is still in its early stages, staff have been hired and trained in trauma-informed care and street outreach best practices. The outreach team consists of a Care Coordinator, Resource Navigator, and Case Managers, all trained to administer the VI-SPIDAT on the spot.

All staff are trained in utilizing Language Line (which offers on-demand Video Remote Interpretation in over 40 languages and Over the Phone Interpretation in over 240 languages) and can address language barriers in real time. SummitStone actively tracks Language Line utilization, including frequency and languages accessed, allowing the program to make data-driven adjustments.

Specifically tailored to the needs of PEH, the team conducts screenings, assessments, and crisis interventions, as well as facilitate connections to ongoing case management, mental health services, and substance use disorder treatment—as available. This includes sharing details on how to access vital resources such as shelters, food banks, healthcare services, and housing assistance programs. Additionally, the team assists in enrolling individuals in public benefits such as Medicaid, SNAP, and Social Security, regardless of housing status or ability to pay. This team conducts regular outreach efforts in areas frequented by PEH including streets, parks, encampments, shelters, and public libraries.

Page 7: Financial Administration

Q28

What is the percentage of unexpended funds from the most recent completed grant year? If over 1% unexpended, please provide an explanation.

0%

Q29

On the organization's most recent financial audit, list any Material Weaknesses or Significant Deficiencies found. Please describe the organization's correction plan for findings.

N/A; no Material Weaknesses or Significant Deficiencies.

Page 8: Additional Information

Q30

Optional: Please share additional information or comments related to your project you would like to share with the Project Rating and Ranking Committee.

Thank you for reviewing this application and supporting documentation!

Q31

Required Attachments - Please confirm you understand the following documents are required attachments that must be sent to CoC NOFO competition coordinator, Kelli Pryor, at kelli@kpcollectiveconcepts.com, before the application due date.

Most recent organization financial audit,

Budget Spreadsheet with 25% Match (Budget Spreadsheet Template)

,

eLOCCS screenshot of total drawdown from most recent completed grant year

,

Annual Performance Report (APR) pulled from HMIS for period of 7/1/2023-6/30/2024

Attachment: Notifications of Projects Reduced-Rejected

Attachment includes emailed notification to Projects Reduced-Rejected for CoC Funds.

From: [Kelli Pryor](#)
To: [Jessica Fiedler](#); [Nicole Cavalino](#)
Cc: [Delaney Coe](#)
Subject: Almost Home - CoC Priority Listing Determination
Date: Thursday, October 10, 2024 11:55:00 AM
Attachments: [Priority Listing - For Applicants.pdf](#)
[image001.png](#)
[Almost Home RRH Combined Scoring.xlsx](#)

Hello,

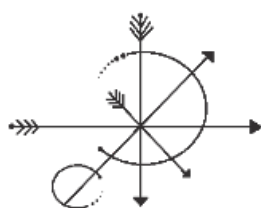
The NoCO CoC Governing Board has voted to approve the 2024 Priority Listing recommended by the Project Rating & Ranking Committee. The Priority Listing is submitted to HUD as part of the CoC Consolidated Application and is used to determine funding order of projects based on available funding for our CoC. The Rating & Ranking Committee spent many hours working on reviewing, scoring, and determining what they believe is the most fair, equitable, and strategic ranking of projects to be considered for funding by HUD. These rating and ranking decisions were primarily determined based on the performance and scoring of the Project Rating Applications submitted and influenced by the CoC-wide priorities set by the NoCO CoC governing board, and the limited availability of CoC Bonus funds for new projects.

We sincerely regret to inform you that Almost Home's project, Southern Weld County RRH, has not been accepted to be included in the 2024 Priority Listing, meaning it is not eligible to move forward and apply to HUD for funds in the 2024 CoC Program Competition.

The determination not to rank your project on the Priority Listing was based on the limited amount of CoC Bonus dollars available for new projects and is not a reflection of your organization or your program's value and importance in addressing homelessness and serving clients in northern Colorado. This year, the CoC governing board voted to allocate a portion of available CoC Bonus dollars to fund the essential CoC activities of Coordinated Entry and HMIS, which only left \$64,770 in non-DV specific CoC Bonus available to select one new housing project to advance. Based on the outcomes of the scoring and rating process, the Rating and Ranking Committee and Governing Board voted to select the new project applicant with the highest application score and largest intended number of households to be served.

Attached is a copy of your consolidated application score for your reference as well as a copy of the approved Priority Listing of all ranked projects. The NoCO CoC hopes that Almost Home continues to seek CoC Program funds in future competitions. If you would like deeper insight into your application's performance in the local competition, please let me know and we can schedule time after the CoC competition is over (beginning of November) to talk through it.

Respectfully,



kelli pryor

kp collective concepts

kelli@kpcollectiveconcepts.com

970.980.1698

From: [Kelli Pryor](#)
To: [Lyle SmithGraybeal](#); [David Rout](#)
Cc: [Alea Rodriguez](#)
Subject: Collaborative Applicant/HMIS Lead Priority List Ranking
Date: Thursday, October 10, 2024 9:36:00 PM
Attachments: [Priority Listing - For Applicants.pdf](#)
[image001.png](#)
Importance: High

Hello,

The NoCO CoC Governing Board has voted to approve the 2024 Priority Listing recommended by the Project Rating & Ranking Committee. The Priority Listing is submitted to HUD as part of the CoC Consolidated Application and is used to determine funding order of projects based on available funding for our CoC. Projects ranked in Tier 1 can expect to be funded. Projects ranked in Tier 2 unfortunately are vulnerable and will be funded in order based on how well our CoC performs against other CoCs in the overall competition.

The Rating & Ranking Committee spent many hours working on reviewing, scoring, and determining what they believe is the most fair, equitable, and strategic ranking of projects to be considered for funding by HUD. As the Collaborative Applicant and HMIS Lead agencies supporting essential CoC activities of Coordinated Entry and HMIS Lead, the NoCO CoC has approved renewing the existing HMIS Lead Renewal grant and funding a new general Coordinated Entry grant and ranking these at the top of Tier 1.

The use of CoC Bonus dollars to seek to expand the HMIS Lead grant and fund the renewal of the DV-Specific Coordinated Entry grant was also approved, however the Rating & Ranking Committee and NoCO CoC governing board voted to rank these new/expansion projects in Tier 2 to preserve as much Tier 1 funding for existing housing projects as possible.

Specifically,

HOMEWARD ALLIANCE

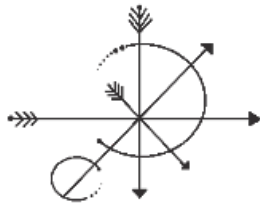
- Homeward Alliance HMIS Lead (Renewal), has been accepted and has been ranked 1st, which is in Tier 1. The amount Homeward Alliance is approved to apply for is \$88,527.00.
- Homeward Alliance HMIS Lead Expansion (New) has been accepted and has been ranked 11th, which is in Tier 2. The amount Homeward Alliance is approved to apply for is \$31,328.00.

UNITED WAY OF WELD COUNTY

- United Way of Weld General Coordinated Entry (New), has been accepted and has been ranked 2nd, which is in Tier 1. The amount United Way is approved to apply for is \$120,000.00.
- United Way of Weld DV-Specific Coordinated Entry (Renewal), has been accepted and has been ranked 12th, which is in Tier 2. The amount United Way is approved to apply for is \$55,328.00.

Attached is a copy of the approved Priority Listing of all ranked projects. **As a reminder in case you haven't already completed them, all Project Applications in e-snaps are due Friday 10/18.**

Respectfully,



kelli pryor

kp collective concepts

kelli@kpcollectiveconcepts.com

970.980.1698

Attachment: Notification of Projects Accepted

Attachment includes copies email communication to all projects notified of acceptance to be ranked on the Priority Project Listing.

From: [Kelli Pryor](#)
To: [Kari Clark](#)
Subject: ATV RRH Expansion Priority List Ranking
Date: Thursday, October 10, 2024 9:03:00 AM
Attachments: [image001.png](#)
[Priority Listing - For Applicants.pdf](#)
[ATV RRH-Expand Combined Scoring.xlsx](#)
Importance: High

Hello,

The NoCO CoC Governing Board has voted to approve the 2024 Priority Listing recommended by the Project Rating & Ranking Committee. The Priority Listing is submitted to HUD as part of the CoC Consolidated Application and is used to determine funding order of projects based on available funding for our CoC. Projects ranked in Tier 1 can expect to be funded. Projects ranked in Tier 2 unfortunately are vulnerable and will be funded in order based on how well our CoC performs against other CoCs in the overall competition. The Rating & Ranking Committee spent many hours working on reviewing, scoring, and determining what they believe is the most fair, equitable, and strategic ranking of projects to be considered for funding by HUD. These rating and ranking decisions were primarily determined based on the performance and scoring of the Project Rating Applications submitted and influenced by the CoC-wide priorities set by the NoCO CoC governing board, and the limited availability of CoC Bonus funds for new projects.

Your project, ATV RRH Expansion has been accepted and has been ranked 8th, which is in Tier 1. The amount you are approved to apply for is \$119,704.00.

Attached is a copy of your consolidated application score for your reference as well as a copy of the approved Priority Listing of all ranked projects. **If you have not already, you must still complete your Project Application(s) in e-snaps. I will be holding e-snaps office hours on Thursday, 10/10 at 1:30pm and you can also email me if you run into issues. Project Applications in e-snaps are due Friday 10/18.**

If your project did not score as well as you had hoped, please first know that this ranking *is not* an indication of your organization or your program's value and importance in addressing homelessness and serving clients in northern Colorado. The Rating & Ranking Committee and the CoC Board believe all applicants are doing amazing work and are essential partners in our overall homeless response system. It is a difficult reality that there is limited CoC funding available and due to the way the CoC competition works, it is not possible to rank all projects in Tier 1 and in some cases not possible to fund all projects.

If you would like deeper insight into your application's performance in the local competition, please let me know and we can schedule time after the CoC competition is over (beginning of November) to talk through it.

Respectfully,

Kelli Pryor

From: Kelli Pryor
Sent: Wednesday, October 9, 2024 12:27 PM
To: Mandy Shreve
Subject: City of Greeley Priority List Ranking
Attachments: Priority Listing - For Applicants.pdf; CoG RRH Combined Scoring.xlsx

Importance: High

Hello,

The NoCO CoC Governing Board has voted to approve the 2024 Priority Listing recommended by the Project Rating & Ranking Committee. The Priority Listing is submitted to HUD as part of the CoC Consolidated Application and is used to determine funding order of projects based on available funding for our CoC. Projects ranked in Tier 1 can expect to be funded. Projects ranked in Tier 2 unfortunately are vulnerable and will be funded in order based on how well our CoC performs against other CoCs in the overall competition. The Rating & Ranking Committee spent many hours working on reviewing, scoring, and determining what they believe is the most fair, equitable, and strategic ranking of projects to be considered for funding by HUD. These rating and ranking decisions were primarily determined based on the performance and scoring of the Project Rating Applications submitted and influenced by the CoC-wide priorities set by the NoCO CoC governing board, and the limited availability of CoC Bonus funds for new projects.

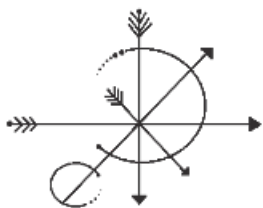
Your project, City of Greeley RRH, has been accepted and has been ranked 9th, which is in Tier 1. The amount you are approved to apply for is \$64,770.

Attached is a copy of your consolidated application score for your reference as well as a copy of the approved Priority Listing of all ranked projects. **If you have not already, you must still complete your Project Application(s) in e-snaps. I will be holding e-snaps office hours on Thursday, 10/10 at 1:30pm and you can also email me if you run into issues. Project Applications in e-snaps are due Friday 10/18.**

If your project did not score as well as you had hoped, please first know that this ranking *is not* an indication of your organization or your program's value and importance in addressing homelessness and serving clients in northern Colorado. The Rating & Ranking Committee and the CoC Board believe all applicants are doing amazing work and are essential partners in our overall homeless response system. It is a difficult reality that there is limited CoC funding available and due to the way the CoC competition works, it is not possible to rank all projects in Tier 1 and in some cases not possible to fund all projects.

If you would like deeper insight into your application's performance in the local competition, please let me know and we can schedule time after the CoC competition is over (beginning of November) to talk through it.

Respectfully,



kelli pryor
kp collective concepts
kelli@kpcollectiveconcepts.com
970.980.1698

From: [Kelli Pryor](#)
To: [Lyle SmithGraybeal](#); [David Rout](#)
Cc: [Alea Rodriguez](#)
Subject: Collaborative Applicant/HMIS Lead Priority List Ranking
Date: Thursday, October 10, 2024 9:36:00 PM
Attachments: [Priority Listing - For Applicants.pdf](#)
[image001.png](#)
Importance: High

Hello,

The NoCO CoC Governing Board has voted to approve the 2024 Priority Listing recommended by the Project Rating & Ranking Committee. The Priority Listing is submitted to HUD as part of the CoC Consolidated Application and is used to determine funding order of projects based on available funding for our CoC. Projects ranked in Tier 1 can expect to be funded. Projects ranked in Tier 2 unfortunately are vulnerable and will be funded in order based on how well our CoC performs against other CoCs in the overall competition.

The Rating & Ranking Committee spent many hours working on reviewing, scoring, and determining what they believe is the most fair, equitable, and strategic ranking of projects to be considered for funding by HUD. As the Collaborative Applicant and HMIS Lead agencies supporting essential CoC activities of Coordinated Entry and HMIS Lead, the NoCO CoC has approved renewing the existing HMIS Lead Renewal grant and funding a new general Coordinated Entry grant and ranking these at the top of Tier 1.

The use of CoC Bonus dollars to seek to expand the HMIS Lead grant and fund the renewal of the DV-Specific Coordinated Entry grant was also approved, however the Rating & Ranking Committee and NoCO CoC governing board voted to rank these new/expansion projects in Tier 2 to preserve as much Tier 1 funding for existing housing projects as possible.

Specifically,

HOMEWARD ALLIANCE

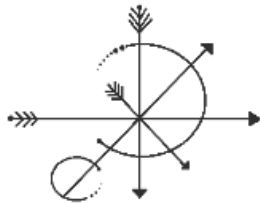
- Homeward Alliance HMIS Lead (Renewal), has been accepted and has been ranked 1st, which is in Tier 1. The amount Homeward Alliance is approved to apply for is \$88,527.00.
- Homeward Alliance HMIS Lead Expansion (New) has been accepted and has been ranked 11th, which is in Tier 2. The amount Homeward Alliance is approved to apply for is \$31,328.00.

UNITED WAY OF WELD COUNTY

- United Way of Weld General Coordinated Entry (New), has been accepted and has been ranked 2nd, which is in Tier 1. The amount United Way is approved to apply for is \$120,000.00.
- United Way of Weld DV-Specific Coordinated Entry (Renewal), has been accepted and has been ranked 12th, which is in Tier 2. The amount United Way is approved to apply for is \$55,328.00.

Attached is a copy of the approved Priority Listing of all ranked projects. **As a reminder in case you haven't already completed them, all Project Applications in e-snaps are due Friday 10/18.**

Respectfully,



kelli pryor

kp collective concepts

kelli@kpcollectiveconcepts.com

970.980.1698

Kelli Pryor

From: Kelli Pryor
Sent: Wednesday, October 9, 2024 12:26 PM
To: Kristin Toombs - DOLA
Subject: DOH NoCO Priority List Ranking
Attachments: Priority Listing - For Applicants.pdf; DOH PSH Combined Scoring.xlsx

Importance: High

Hello,

The NoCO CoC Governing Board has voted to approve the 2024 Priority Listing recommended by the Project Rating & Ranking Committee. The Priority Listing is submitted to HUD as part of the CoC Consolidated Application and is used to determine funding order of projects based on available funding for our CoC. Projects ranked in Tier 1 can expect to be funded. Projects ranked in Tier 2 unfortunately are vulnerable and will be funded in order based on how well our CoC performs against other CoCs in the overall competition. The Rating & Ranking Committee spent many hours working on reviewing, scoring, and determining what they believe is the most fair, equitable, and strategic ranking of projects to be considered for funding by HUD. These rating and ranking decisions were primarily determined based on the performance and scoring of the Project Rating Applications submitted and influenced by the CoC-wide priorities set by the NoCO CoC governing board, and the limited availability of CoC Bonus funds for new projects.

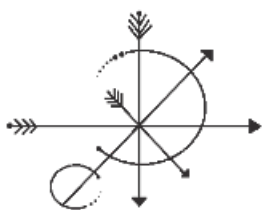
Your project, Northern Colorado DOH PSH, has been accepted and has been ranked 7th, which is in Tier 1. The amount you are approved to apply for is \$315,728.

Attached is a copy of your consolidated application score for your reference as well as a copy of the approved Priority Listing of all ranked projects. **If you have not already, you must still complete your Project Application(s) in e-snaps. I will be holding e-snaps office hours on Thursday, 10/10 at 1:30pm and you can also email me if you run into issues. Project Applications in e-snaps are due Friday 10/18.**

If your project did not score as well as you had hoped, please first know that this ranking *is not* an indication of your organization or your program's value and importance in addressing homelessness and serving clients in northern Colorado. The Rating & Ranking Committee and the CoC Board believe all applicants are doing amazing work and are essential partners in our overall homeless response system. It is a difficult reality that there is limited CoC funding available and due to the way the CoC competition works, it is not possible to rank all projects in Tier 1 and in some cases not possible to fund all projects.

If you would like deeper insight into your application's performance in the local competition, please let me know and we can schedule time after the CoC competition is over (beginning of November) to talk through it.

Respectfully,



kelli pryor
kp collective concepts
kelli@kpcollectiveconcepts.com
970.980.1698

From: [Kelli Pryor](#)
To: [Daniel Covey](#)
Subject: Housing Catalyst CoC Priority List Ranking
Date: Wednesday, October 9, 2024 12:19:00 PM
Attachments: [Priority Listing - For Applicants.pdf](#)
[image001.png](#)
[Redtail PSH Combined Scoring.xlsx](#)
[Mason Place PSH Combine Scoring.xlsx](#)

Hello,

The NoCO CoC Governing Board has voted to approve the 2024 Priority Listing recommended by the Project Rating & Ranking Committee. The Priority Listing is submitted to HUD as part of the CoC Consolidated Application and is used to determine funding order of projects based on available funding for our CoC. Projects ranked in Tier 1 can expect to be funded. Projects ranked in Tier 2 unfortunately are vulnerable and will be funded in order based on how well our CoC performs against other CoCs in the overall competition. The Rating & Ranking Committee spent many hours working on reviewing, scoring, and determining what they believe is the most fair, equitable, and strategic ranking of projects to be considered for funding by HUD. These rating and ranking decisions were primarily determined based on the performance and scoring of the Project Rating Applications submitted and influenced by the CoC-wide priorities set by the NoCO CoC governing board, and the limited availability of CoC Bonus funds for new projects.

Your projects, Redtail Ponds PSH and Mason Place PSH have been accepted and has been ranked 3rd and 4th, which is in Tier 1. Attached is a copy of your consolidated application scores for your reference as well as a copy of the approved Priority Listing of all ranked projects. **If you have not already, you must still complete your Project Application(s) in e-snaps. I will be holding e-snaps office hours on Thursday, 10/10 at 1:30pm and you can also email me if you run into issues. Project Applications in e-snaps are due Friday 10/18.**

If your project did not score as well as you had hoped, please first know that this ranking *is not* an indication of your organization or your program's value and importance in addressing homelessness and serving clients in northern Colorado. The Rating & Ranking Committee and the CoC Board believe all applicants are doing amazing work and are essential partners in our overall homeless response system. It is a difficult reality that there is limited CoC funding available and due to the way the CoC competition works, it is not possible to rank all projects in Tier 1 and in some cases not possible to fund all projects.

If you would like deeper insight into your application's performance in the local competition, please let me know and we can schedule time after the CoC competition is over (beginning of November) to talk through it.

Respectfully,

From: [Kelli Pryor](#)
To: [Kari Clark](#); [Nancy Wiehagen](#)
Subject: NFR RRH Priority List Ranking
Date: Thursday, October 10, 2024 9:08:00 AM
Attachments: [NFR RRH Combined Scoring.xlsx](#)
[APR Scoring - ATV GFH.xlsx](#)
[Priority Listing - For Applicants.pdf](#)
[image001.png](#)

Hello,

The NoCO CoC Governing Board has voted to approve the 2024 Priority Listing recommended by the Project Rating & Ranking Committee. The Priority Listing is submitted to HUD as part of the CoC Consolidated Application and is used to determine funding order of projects based on available funding for our CoC. Projects ranked in Tier 1 can expect to be funded. Projects ranked in Tier 2 unfortunately are vulnerable and will be funded in order based on how well our CoC performs against other CoCs in the overall competition. The Rating & Ranking Committee spent many hours working on reviewing, scoring, and determining what they believe is the most fair, equitable, and strategic ranking of projects to be considered for funding by HUD. These rating and ranking decisions were primarily determined based on the performance and scoring of the Project Rating Applications submitted and influenced by the CoC-wide priorities set by the NoCO CoC governing board, and the limited availability of CoC Bonus funds for new projects.

Your project, North Front Range RRH has been accepted and has been ranked 10th, which is split between Tier 1 and Tier 2. The amount you are approved to apply for is \$299,002. The amount of this project that is in Tier 1 is \$19,778.00 and the amount that is in Tier 2 is \$279,224.00.

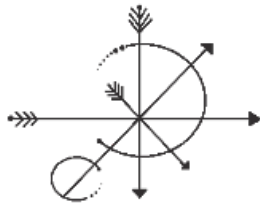
Attached is a copy of your consolidated application score for your reference as well as a copy of the approved Priority Listing of all ranked projects. Because this project is a joint project, the portion of the Rating Application related to performance outcomes from APR data was scored separately for each organization and averaged. Also attached is a copy of the individual APR Project Performance scores for both Alternatives to Violence and Greeley Family House.

If you have not already, you must still complete your Project Application(s) in e-snaps. I will be holding e-snaps office hours on Thursday, 10/10 at 1:30pm and you can also email me if you run into issues. Project Applications in e-snaps are due Friday 10/18.

If your project did not score as well as you had hoped, please first know that this ranking *is not* an indication of your organization or your program's value and importance in addressing homelessness and serving clients in northern Colorado. The Rating & Ranking Committee and the CoC Board believe all applicants are doing amazing work and are essential partners in our overall homeless response system. It is a difficult reality that there is limited CoC funding available and due to the way the CoC competition works, it is not possible to rank all projects in Tier 1 and in some cases not possible to fund all projects.

If you would like deeper insight into your application's performance in the local competition, please let me know and we can schedule time after the CoC competition is over (beginning of November) to talk through it.

Respectfully,



kelli pryor

kp collective concepts

kelli@kpcollectiveconcepts.com

970.980.1698

Kelli Pryor

From: Kelli Pryor
Sent: Wednesday, October 9, 2024 12:24 PM
To: Jodi Hartmann
Subject: StarRise Priority List Ranking
Attachments: Priority Listing - For Applicants.pdf; StarRise PSH Combined Scoring.xlsx

Importance: High

Hello,

The NoCO CoC Governing Board has voted to approve the 2024 Priority Listing recommended by the Project Rating & Ranking Committee. The Priority Listing is submitted to HUD as part of the CoC Consolidated Application and is used to determine funding order of projects based on available funding for our CoC. Projects ranked in Tier 1 can expect to be funded. Projects ranked in Tier 2 unfortunately are vulnerable and will be funded in order based on how well our CoC performs against other CoCs in the overall competition. The Rating & Ranking Committee spent many hours working on reviewing, scoring, and determining what they believe is the most fair, equitable, and strategic ranking of projects to be considered for funding by HUD. These rating and ranking decisions were primarily determined based on the performance and scoring of the Project Rating Applications submitted and influenced by the CoC-wide priorities set by the NoCO CoC governing board, and the limited availability of CoC Bonus funds for new projects.

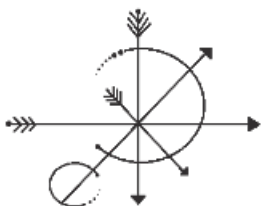
Your project, StarRise PSH, has been accepted and has been ranked 6th, which is in Tier 1. The amount you are approved to apply for is \$58,265.

Attached is a copy of your consolidated application score for your reference as well as a copy of the approved Priority Listing of all ranked projects. **If you have not already, you must still complete your Project Application(s) in e-snaps. I will be holding e-snaps office hours on Thursday, 10/10 at 1:30pm and you can also email me if you run into issues. Project Applications in e-snaps are due Friday 10/18.**

If your project did not score as well as you had hoped, please first know that this ranking *is not* an indication of your organization or your program's value and importance in addressing homelessness and serving clients in northern Colorado. The Rating & Ranking Committee and the CoC Board believe all applicants are doing amazing work and are essential partners in our overall homeless response system. It is a difficult reality that there is limited CoC funding available and due to the way the CoC competition works, it is not possible to rank all projects in Tier 1 and in some cases not possible to fund all projects.

If you would like deeper insight into your application's performance in the local competition, please let me know and we can schedule time after the CoC competition is over (beginning of November) to talk through it.

Respectfully,



kelli pryor
kp collective concepts
kelli@kpcollectiveconcepts.com
970.980.1698

From: [Kelli Pryor](#)
To: jessica.coe@summitstonehealth.org
Subject: SummitStone Priority List Ranking
Date: Wednesday, October 9, 2024 12:22:00 PM
Attachments: [Priority Listing - For Applicants.pdf](#)
[image001.png](#)
[LovelandPSH Combined Scoring.xlsx](#)
Importance: High

Hello,

The NoCO CoC Governing Board has voted to approve the 2024 Priority Listing recommended by the Project Rating & Ranking Committee. The Priority Listing is submitted to HUD as part of the CoC Consolidated Application and is used to determine funding order of projects based on available funding for our CoC. Projects ranked in Tier 1 can expect to be funded. Projects ranked in Tier 2 unfortunately are vulnerable and will be funded in order based on how well our CoC performs against other CoCs in the overall competition. The Rating & Ranking Committee spent many hours working on reviewing, scoring, and determining what they believe is the most fair, equitable, and strategic ranking of projects to be considered for funding by HUD. These rating and ranking decisions were primarily determined based on the performance and scoring of the Project Rating Applications submitted and influenced by the CoC-wide priorities set by the NoCO CoC governing board, and the limited availability of CoC Bonus funds for new projects.

Your project, Loveland PSH, has been accepted and has been ranked 5th, which is in Tier 1. The amount you are approved to apply for is \$74,388.

Attached is a copy of your consolidated application score for your reference as well as a copy of the approved Priority Listing of all ranked projects. **If you have not already, you must still complete your Project Application(s) in e-snaps. I will be holding e-snaps office hours on Thursday, 10/10 at 1:30pm and you can also email me if you run into issues. Project Applications in e-snaps are due Friday 10/18.**

If your project did not score as well as you had hoped, please first know that this ranking *is not* an indication of your organization or your program's value and importance in addressing homelessness and serving clients in northern Colorado. The Rating & Ranking Committee and the CoC Board believe all applicants are doing amazing work and are essential partners in our overall homeless response system. It is a difficult reality that there is limited CoC funding available and due to the way the CoC competition works, it is not possible to rank all projects in Tier 1 and in some cases not possible to fund all projects.

If you would like deeper insight into your application's performance in the local competition, please let me know and we can schedule time after the CoC competition is over (beginning of November) to talk through it.

Respectfully,

Attachment: Local Competition Selection Results

Attachment includes copy of NoCO CoC Local Competition Selection Results.

CO-505 Continuum of Care

Local Selection Results

| | Project Name | Score | t | Rank | Type | Amount Requested from HUD | Reallocated Funds |
|--------|----------------------------------|-------|---------------------|------|-----------------|---------------------------|-------------------|
| Tier 1 | Homeward Alliance HMIS Lead Ag | N/A | Accepted | 1 | Renewal | \$88,527.00 | |
| | General Coordinated Entry | N/A | Accepted | 2 | CoC Bonus | \$120,000.00 | |
| | Redtail Ponds Renewal | 66.5 | Accepted | 3 | Renewal | \$384,433.00 | |
| | Mason Place PSH | 61.6 | Accepted | 4 | Renewal | \$102,443.00 | |
| | Permanent Supportive Housing in | 57.5 | Accepted | 5 | Renewal | \$74,388.00 | |
| | StarRise PSH | 53.6 | Accepted | 6 | Renewal | \$58,265.00 | |
| | DOH - Consolidated PSH Northern | 50.3 | Accepted | 7 | Renewal | \$315,728.00 | |
| | DV-Specific NFR RRH Expansion | 48.8 | Accepted | 8 | DV Reallocation | \$119,704.00 | \$ 119,704.00 |
| | City of Greeley RRH | 48.3 | Accepted | 9 | CoC Bonus | \$64,770.00 | |
| | Northern Front Range Rapid Reho | 38.8 | Accepted | 10 | Renewal | \$19,778.00 | |
| Tier 2 | | | | | | \$279,224.00 | |
| | HMIS Lead Expansion | N/A | Accepted | 11 | CoC Bonus | \$31,473.00 | |
| | NoCO CoC DV-specific Coordinated | N/A | Reduced Reallocated | 12 | DV Reallocation | \$55,328.00 | \$ (119,704.00) |
| | Southwestern Weld RRH | 42.3 | Rejected | N/A | N/A | -\$250,000.00 | |

Attachment: Web Posting – CoC Approved Consolidated Application

Attachment includes screenshots of website advertising approved CoC Consolidated Application, including screenshots of linked copy of CoC Application and Priority Project Listing



NoCO CoC Local Competition Documents

The Approved CoC Consolidated Application is comprised of the CoC Application and the Priority Project Listing. **The NoCO CoC will be submitting the Approved Consolidated Application to HUD for funding consideration by Wednesday, October 30, 2024.**

- **NoCO CoC FY24 CoC Application** - Posted 10.27.2024
- **NoCO CoC FY24 Priority Project Listing** Posted 10.27.2024

NoCO CoC Project Rating Application Documents

- Slides - 8.15.24 NOFO Informational Session
- **Renewal Project Rating Application** (Due 9/20)
- Renewal Project Scoring Matrix
- Slides - 9.11.24 Renewal Project Application Webinar

- **New Project Rating Application** (Due 9/20)
- New Project Scoring Matrix
- Slides - 9.12.24 New Project Application Webinar
- **2024 Project Application Budget Spreadsheet Template**

FY2024 CoC Competition Documents

- FY2024-2025 CoC Program Notice of Funding Opportunity
- 2024 CoC Program Grant Inventory Worksheet
- HUD Project Application FAQs
- Accessing the Project Application in *e-snaps*
- *e-snaps* Project Application Navigational Guide
- CoC Renewal Project Detailed Instructions (*e-snaps*)
- CoC New Project Detailed Instructions (*e-snaps*)
- HUD-2991 Consolidated Plan Certification of Consistency

docs.google.com/document/d/1kanpW1mj2K1fPiUJGqsXPb7hY_pZLGys/edit#heading=h.lbv69yk0jbyq

SSFCU DV and SA SBDC Login GoDaddy-Domain SSFCU Adobe Acrobat Wave • KP Collectiv... Kelli Pryor | LinkedIn Sign in to Marketin... CoC Program Comp... All Bookmarks

NoCOCO CoC Application .DOCX

File Edit View Insert Format Tools Help

28

B I U A

Editing

Northern Colorado Continuum of Care (NoCO CoC) FY2024 CoC Application

1B. Coordination and Engagement–Inclusive Structure and Participation

1B-1. Inclusive Structure and Participation–Participation in Coordinated Entry.

NOFO Sections V.B.1.a.(1), V.B.1.e., V.B.1.f., and V.B.1.p.

In the chart below for the period from May 1, 2023 to April 30, 2024:

1. select yes or no in the chart below if the entity listed participates in CoC meetings, voted—including selecting CoC Board members, and participated in your CoC’s coordinated entry system; or

2. select Nonexistent if the organization does not exist in your CoC’s geographic area:

- Participated in CoC Meetings
- Voted, Including Electing CoC Board Members
- Participated in CoC’s Coordinated Entry System

1. Affordable Housing Developer(s) Y, Y, Y

2. CDBG/HOME/ESG Entitlement Jurisdiction Y, Y, Y

1 of 51

CO-505 CoC

COC_REG_2024_214713

The CoC Consolidated Application requires TWO submissions. Both this Project Priority Listing AND the CoC Application MUST be completed and submitted prior to the CoC Program Competition submission deadline stated in the NOFO.

- Reallocation forms – must be completed if the CoC is reallocating eligible renewal projects to create new projects or if a project applicant will transition from an existing component to an eligible new component.

- New;
- Renewal;
- UFA Costs;
- CoC Planning;
- YHDP Renewal; and
- YHDP Replacement and Reallocation.
- Attachment Requirement

Things to Remember:

- Project applications on the following Project Listings must be approved and are not ranked per the FY 2024 - FY 2025 CoC Program Competition NOFO:

- UFA Costs Project Listing;
- CoC planning Project Listing;
- YHDP Renewal Project Listing (All Rounds); and
- YHDP Replacement and Reallocation Project Listing.
- Collaborative Applicants are responsible for ensuring all project applications accurately appear

Attachment: Notification of CoC Approved Application

Attachment includes copy of notification of CoC Application and Priority Listing sent via CoC partner listserv.



Together We Can End Homelessness

NoCO CoC Consolidated Application to CoC NOFO: Posted to CoC Website



Read the NoCO CoC FY24 CoC Application

Read the NoCO CoC FY24 Priority Project Listing

Learn More about the CoC Program

The Northern Colorado CoC will be submitting its response to the CoC Program NOFO by Wednesday, October 30th.

The Consolidated Application consists of two parts, the CoC Application and the Priority Project Listing.

The CoC Application details efforts made in Larimer and Weld counties collectively to address Homelessness.

The Priority Project Listing is a record of the individual projects that are being recommended to HUD to be funded with CoC Program funds. These projects were selected through the competitive NoCO CoC Rating/Ranking process.

This year the NoCO CoC is applying to HUD for \$1,804,162 to fund permanent supportive housing, rapid rehousing, coordinated entry, and HMIS projects.



Make an Impact

Ending homelessness takes the whole community. Donating to the Northern Colorado Continuum of Care supports the system level coordination of services and resources, regional quality data, and strategic alignment

across the northern Colorado region.

And your gift helps make it possible.

[Donate Today](#)

Sponsor Partners

United Way of Weld County | Homeward Alliance
Bohemian Foundation | Community Solutions
City of Fort Collins | Larimer County | Housing Catalyst | City of Greeley
City of Loveland | United Way of Larimer County

Rocky Mountain Human Services | Family Housing Network | The Matthews House
First Bank | Greeley Family House | Jobs of Hope | High Plains Housing Development | Crossroads Ministry
A Woman's Place | Alternatives to Violence | Disabled Resource Services | Volunteers of America

[Visit our Website](#)



United Way of Weld County | PO Box 1944 814 9th Street | Greeley, CO 80632 US

[Unsubscribe](#) | [Update Profile](#) | [Constant Contact Data Notice](#)



Try email marketing for free today!

Attachment: FY2024 HDX Competition Report

Attachment includes PDF of FY24 HDX Competition Report for CO-505

2024 Competition Report - Summary

CO-505 - Fort Collins, Greeley, Loveland/Larimer, Weld Counties CoC

HDX Data Submission Participation Information

| Government FY and HDX Module Abbreviation | Met Module Deadline* | Data From | Data Collection Period in HDX 2.0 |
|---|----------------------|--|-----------------------------------|
| 2023 LSA | Yes | Government FY 2023 (10/1/22 - 9/30/23). | November 2023 to January of 2024 |
| 2023 SPM | Yes | Government FY 2023 (10/1/22 - 9/30/23).** | February 2024 to March 2024 |
| 2024 HIC | Yes | Government FY 2024. Exact HIC and PIT dates will vary by CoC. For most CoCs, it will be last Wednesday in January of 2024. | March 2024 to May 2024 |
| 2024 PIT | Yes | Government FY 2024. Exact HIC and PIT dates will vary by CoC. For most CoCs, it will be last Wednesday in January of 2024. | March 2024 to May 2024 |

2024 Competition Report - LSA Summary & Usability Status

CO-505 - Fort Collins, Greeley, Loveland/Larimer, Weld Counties CoC

FY 2023 Reporting Year: 10/1/2022 - 9/30/2023

LSA Usability Status 2023

| Category | EST AO | EST AC | EST CO | RRH AO | RRH AC | RRH CO | PSH AO | PSH AC | PSH CO |
|------------------|-------------------------------------|-------------------------------------|-------------------------------------|-------------------------------------|-------------------------------------|-------------------------------------|-------------------------------------|-------------------------------------|-------------------------------------|
| Fully Usable | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> |
| Partially Usable | | | | | | | | | |
| Not Usable | | | | | | | | | |

EST

| Category | 2021 | 2022 | 2023 | |
|-----------------------|------|-------|-------|----------------------|
| Total Sheltered Count | 940 | 2,126 | 2,885 | ALL_AllCat_AllGp_EST |
| AO | 691 | 1,626 | 2,183 | AO_AllCat_AllGp_EST |
| AC | 233 | 454 | 701 | AC_AllCat_AllGp_EST |
| CO | 6 | 10 | 7 | CO_AllCat_AllGp_EST |

RRH

| Category | 2021 | 2022 | 2023 | |
|-----------------------|------|------|------|----------------------|
| Total Sheltered Count | 523 | 688 | 648 | ALL_AllCat_AllGp_RRH |
| AO | 288 | 325 | 331 | AO_AllCat_AllGp_RRH |
| AC | 236 | 362 | 317 | AC_AllCat_AllGp_RRH |
| CO | 0 | 1 | 0 | CO_AllCat_AllGp_RRH |

PSH

| Category | 2021 | 2022 | 2023 | |
|-----------------------|------|------|------|----------------------|
| Total Sheltered Count | 221 | 234 | 295 | ALL_AllCat_AllGp_PSH |
| AO | 215 | 225 | 288 | AO_AllCat_AllGp_PSH |
| AC | 6 | 8 | 8 | AC_AllCat_AllGp_PSH |
| CO | 0 | 0 | 0 | CO_AllCat_AllGp_PSH |

2024 Competition Report - SPM Data

CO-505 - Fort Collins, Greeley, Loveland/Larimer, Weld Counties CoC

FY 2023 Reporting Year: 10/1/2022 - 9/30/2023

Measure 1: Length of Time Persons Remain Homeless

Metric 1.1: Change in the average and median length of time persons are homeless in ES and SH projects.

Metric 1.2: Change in the average and median length of time persons are homeless in ES, SH, and TH projects.

a. This measure is of the client's entry, exit, and bed night dates strictly as entered in the HMIS system.

| Metric | Universe (Persons) | Average LOT Homeless (bed nights) | Median LOT Homeless (bed nights) |
|--|-----------------------|---|--|
| 1.1 Persons in ES-EE, ES-NbN, and SH | 2,825 | 54.8 | 25.0 |
| 1.2 Persons in ES-EE, ES-NbN, SH, and TH | 2,902 | 61.3 | 27.0 |

b. This measure is based on data element 3.917

| Metric | Universe (Persons) | Average LOT Homeless (bed nights) | Median LOT Homeless (bed nights) |
|--------|-----------------------|---|--|
|--------|-----------------------|---|--|

| | | | |
|--|-------|-------|-------|
| 1.1 Persons in ES-EE, ES-NbN, SH, and PH (prior to “housing move in”) | 3,008 | 408.7 | 114.0 |
| 1.2 Persons in ES-EE, ES-NbN, SH, TH, and PH (prior to “housing move in”) | 3,113 | 411.6 | 125.0 |

Measure 2: Returns to Homelessness for Persons who Exit to Permanent Housing (PH) Destinations

| | Total # of Persons Exited to a PH Destinatio n (2 Yrs Prior) | Returns to Homelessness in Less than 6 Months (0 - 180 days) | | Returns to Homelessness from 6 to 12 Months (181 - 365 days) | | Returns to Homelessness from 13 to 24 Months (366 - 730 days) | | Number of Returns in 2 Years | |
|-------------------------------|--|---|-----------------|---|------------------|--|------------------|---------------------------------|------------------|
| Metric | Count | Count | % of Returns | Count | % of Returns4 | Count | % of Returns6 | Count | % of Returns8 |
| Exit was from SO | 15 | 8 | 53.3% | 1 | 6.7% | 1 | 6.7% | 10 | 66.7% |
| Exit was from ES | 248 | 23 | 9.3% | 5 | 2.0% | 13 | 5.2% | 41 | 16.5% |
| Exit was from TH | 0 | 0 | 0.0% | 0 | 0.0% | 0 | 0.0% | 0 | 0.0% |
| Exit was from SH | 0 | 0 | 0.0% | 0 | 0.0% | 0 | 0.0% | 0 | 0.0% |
| Exit was from PH | 187 | 5 | 2.7% | 9 | 4.8% | 13 | 7.0% | 27 | 14.4% |
| TOTAL Returns to Homelessness | 450 | 36 | 8.0% | 15 | 3.3% | 27 | 6.0% | 78 | 17.3% |

Measure 3: Number of Homeless Persons

Metric 3.1 – Change in PIT Counts

Please refer to PIT section for relevant data.

Metric 3.2 – Change in Annual Counts

This measures the change in annual counts of sheltered homeless persons in HMIS.

| Metric | Value |
|---|-------|
| Universe: Unduplicated Total sheltered homeless persons | 3,081 |
| Emergency Shelter Total | 3,004 |
| Safe Haven Total | 0 |
| Transitional Housing Total | 135 |

Measure 4: Employment and Income Growth for Homeless Persons in CoC Program-funded Projects

Metric 4.1 – Change in earned income for adult system stayers during the reporting period

| Metric | Value |
|--|-------|
| Universe: Number of adults (system stayers) | 50 |
| Number of adults with increased earned income | 0 |
| Percentage of adults who increased earned income | 0.0% |

Metric 4.2 – Change in non-employment cash income for adult system stayers during the reporting period

| Metric | Value |
|---|-------|
| Universe: Number of adults (system stayers) | 50 |

| | |
|---|-------|
| Number of adults with increased non-employment cash income | 24 |
| Percentage of adults who increased non-employment cash income | 48.0% |

Metric 4.3 – Change in total income for adult system stayers during the reporting period

| Metric | Value |
|---|--------------|
| Universe: Number of adults (system stayers) | 50 |
| Number of adults with increased total income | 23 |
| Percentage of adults who increased total income | 46.0% |

Metric 4.4 – Change in earned income for adult system leavers

| Metric | Value |
|--|--------------|
| Universe: Number of adults who exited (system leavers) | 18 |
| Number of adults who exited with increased earned income | 0 |
| Percentage of adults who increased earned income | 0.0% |

Metric 4.5 – Change in non-employment cash income for adult system leavers

| Metric | Value |
|---|--------------|
| Universe: Number of adults who exited (system leavers) | 18 |
| Number of adults who exited with increased non-employment cash income | 2 |

| | |
|---|-------|
| Percentage of adults who increased non-employment cash income | 11.1% |
|---|-------|

Metric 4.6 – Change in total income for adult system leavers

| Metric | Value |
|---|--------------|
| Universe: Number of adults who exited (system leavers) | 18 |
| Number of adults who exited with increased total income | 2 |
| Percentage of adults who increased total income | 11.1% |

Measure 5: Number of Persons who Become Homeless for the First Time

Metric 5.1 – Change in the number of persons entering ES, SH, and TH projects with no prior enrollments in HMIS

| Metric | Value |
|--|--------------|
| Universe: Person with entries into ES-EE, ES-NbN, SH or TH during the reporting period. | 2,827 |
| Of persons above, count those who were in ES-EE, ES-NbN, SH, TH or any PH within 24 months prior to their entry during the reporting year. | 715 |

| | |
|--|-------|
| Of persons above, count those who did not have entries in ES-EE, ES-NbN, SH, TH or PH in the previous 24 months. (i.e. Number of persons experiencing homelessness for the first time) | 2,112 |
|--|-------|

Metric 5.2 – Change in the number of persons entering ES, SH, TH, and PH projects with no prior enrollments in HMIS

| Metric | Value |
|--|-------|
| Universe: Person with entries into ES, SH, TH or PH during the reporting period. | 3,072 |
| Of persons above, count those who were in ES, SH, TH or any PH within 24 months prior to their entry during the reporting year. | 769 |
| Of persons above, count those who did not have entries in ES, SH, TH or PH in the previous 24 months. (i.e. Number of persons experiencing homelessness for the first time.) | 2,303 |

Metric 7a.1 – Change in SO exits to temp. destinations, some institutional destinations, and permanent housing destinations

| Metric | Value |
|---|-------|
| Universe: Persons who exit Street Outreach | 516 |
| Of persons above, those who exited to temporary & some institutional destinations | 65 |
| Of the persons above, those who exited to permanent housing destinations | 37 |
| % Successful exits | 19.8% |

Metric 7b.1 – Change in ES, SH, TH, and PH-RRH exits to permanent housing destinations

| Metric | Value |
|--------|-------|
|--------|-------|

Universe: Persons in ES-EE, ES-NbN, SH, TH and PH-RRH who exited, plus persons in other PH projects who exited without moving into housing

2,542

Of the persons above, those who exited to permanent housing destinations

493

% Successful exits

19.4%

Metric 7b.2 – Change in PH exits to permanent housing destinations or retention of permanent housing

Metric

Value

Universe: Persons in all PH projects except PH-RRH who exited after moving into housing, or who moved into housing and remained in the PH project

306

Of persons above, those who remained in applicable PH projects and those who exited to permanent housing destinations

300

% Successful exits/retention

98.0%

System Performance Measures Data Quality

Data coverage and quality will allow HUD to better interpret your SPM submissions.

| Metric | All ES, SH | All TH | All PSH, OPH | All RRH | All Street Outreach |
|--------|------------|--------|--------------|---------|---------------------|
|--------|------------|--------|--------------|---------|---------------------|

| | | | | | |
|---|-------|------|------|------|-------|
| Unduplicated Persons Served (HMIS) | 3,007 | 135 | 363 | 651 | 419 |
| Total Leavers (HMIS) | 2,442 | 95 | 32 | 345 | 290 |
| Destination of Don't Know, Refused, or Missing (HMIS) | 1,532 | 5 | 3 | 30 | 172 |
| Destination Error Rate (Calculated) | 62.7% | 5.3% | 9.4% | 8.7% | 59.3% |

2024 Competition Report - SPM Notes

CO-505 - Fort Collins, Greeley, Loveland/Larimer, Weld Counties CoC

FY 2023 Reporting Year: 10/1/2022 - 9/30/2023

Notes For Each SPM Measure

| Measure | Notes |
|--------------|--|
| Measure 1 | No notes. |
| Measure 2 | No notes. |
| Measure 3 | No notes. |
| Measure 4 | No notes. |
| Measure 5 | No notes. |
| Measure 6 | No Notes. Measure 6 was not applicable to CoCs in this reporting period. |
| Measure 7 | No notes. |
| Data Quality | No notes. |

2024 Competition Report - HIC Summary
CO-505 - Fort Collins, Greeley, Loveland/Larimer, Weld Counties CoC
For HIC conducted in January/February of 2024

HMIS Bed Coverage Rates

| Project Type | Total Year-Round, Current Beds | Total Year-Round, Current Beds in HMIS or Comparable Database | Total Year-Round, Current, Non-VSP Beds | Removed From Denominator: OPH EHV† Beds or Beds Affected by Natural Disaster* | Adjusted Total Year-Round, Current, Non-VSP Beds | Adjusted HMIS Bed Coverage Rate for Year-Round, Current Beds | Total Year-Round, Current, VSP Beds in an HMIS-Comparable Database | Total Year-Round, Current, VSP Beds | Removed From Denominator: OPH EHV† Beds or Beds Affected by Natural Disaster** | Adjusted Total Year-Round Current, VSP Beds | HMIS Comparable Bed Coverage Rate for VSP Beds | Total Year-Round, Current, HMIS Beds and VSP Beds in an HMIS-Comparable Database | Adjusted Total Year-Round, Current, Non-VSP and VSP Beds | HMIS and Comparable Database Coverage Rate |
|--------------|--------------------------------|---|---|---|--|--|--|-------------------------------------|--|---|--|--|--|--|
| ES | 413 | 303 | 321 | 0 | 321 | 94.4% | 92 | 92 | 0 | 92 | 100.00% | 395 | 413 | 95.64% |
| SH | 0 | 0 | 0 | 0 | 0 | NA | 0 | 0 | 0 | 0 | NA | 0 | 0 | NA |
| TH | 129 | 53 | 129 | 0 | 129 | 41.1% | 0 | 0 | 0 | 0 | NA | 53 | 129 | 41.09% |
| RRH | 244 | 179 | 179 | 0 | 179 | 100.0% | 65 | 65 | 0 | 65 | 100.00% | 244 | 244 | 100.00% |
| PSH | 604 | 311 | 604 | 0 | 604 | 51.5% | 0 | 0 | 0 | 0 | NA | 311 | 604 | 51.49% |
| OPH | 28 | 28 | 28 | 0 | 28 | 100.0% | 0 | 0 | 0 | 0 | NA | 28 | 28 | 100.00% |
| Total | 1,418 | 874 | 1,261 | 0 | 1,261 | 69.3% | 157 | 157 | 0 | 157 | 100.00% | 1,031 | 1,418 | 72.71% |

Total

4.609250235

Rapid Re-housing

| | Column2 | Column3 | Column4 | Column5 | Column6 |
|--|---------|---------|---------|---------|---------|
|--|---------|---------|---------|---------|---------|

| Metric | 2020 | 2021 | 2022 | 2023 | 2024 |
|--------------------|------|------|------|------|------|
| RRH beds available | 197 | 159 | 270 | 249 | 244 |

2024 Competition Report - PIT Summary

CO-505 - Fort Collins, Greeley, Loveland/Larimer, Weld Counties CoC

For PIT conducted in January/February of 2024

Submission Information

| Date of PIT Count | Received HUD Waiver |
|-------------------|---------------------|
| 1/30/2024 | Not Applicable |

Total Population PIT Count Data

| Category | 2019 | 2020 | 2021 | 2022 | 2023 | 2024 |
|--|------|---------------------------------|----------------------|---------------------------------|---------------------------------|---------------------------------|
| PIT Count Type | NA | Sheltered and Unsheltered Count | Sheltered-Only Count | Sheltered and Unsheltered Count | Sheltered and Unsheltered Count | Sheltered and Unsheltered Count |
| Emergency Shelter Total | 0 | 496 | 521 | 430 | 514 | 530 |
| Safe Haven Total | 0 | 0 | 0 | 0 | 0 | 0 |
| Transitional Housing Total | 0 | 73 | 42 | 79 | 102 | 92 |
| Total Sheltered Count | 0 | 569 | 563 | 509 | 616 | 622 |
| Total Unsheltered Count | 0 | 196 | 0 | 283 | 266 | 271 |
| Total Sheltered and Unsheltered Count* | 0 | 765 | 563 | 792 | 882 | 893 |

Attachment: Leveraging Housing Resources

Attachment includes copy of State of CO contract with City of Greeley in the amount of \$2,149,400 in Transformational Homelessness Response (THR) funds to provide Rapid Rehousing between 1/1/24-9/30/26

STATE OF COLORADO GRANT AGREEMENT FOR SLFRF

COVER PAGE

| | |
|--|---|
| State Agency Department of Local Affairs, for the benefit of the Division of Housing | Agreement Number H4HRGP24232 CMS # 187110 |
| Grantee City of Greeley | Agreement Performance Beginning Date The later of the Effective Date or January 1, 2024 |
| UEI/SAMS Number VJG3QJKZ1X6 | Initial Agreement Expiration Date September 30, 2026 |
| Agreement Maximum Amount \$2,149,400.00 | Fund Expenditure End Date September 30, 2026 |
| Agreement Authority Authority for this Agreement arises from §24-32-721, C.R.S., and Colorado House Bill 22-1304 Authority exists in the law and funds have been budgeted, appropriated and otherwise made available pursuant to Section 3206 of the “American Rescue Plan Act of 2021” (the “SLFRF Statute”) and a sufficient unencumbered balance thereof remains available for payment and the required approvals, clearance, and coordination have been accomplished from and with appropriate agencies. | |
| Agreement Purpose Transformational Homelessness Response (THR) – Rapid Rehousing | |
| Exhibits and Order of Precedence The following Exhibits and attachments are included with this Agreement: <ol style="list-style-type: none"> Exhibit A, Statement of Work. Exhibit B, Sample Option Letter. Exhibit C, Budget. Exhibit D, Federal Provisions. Exhibit E, Agreement with Subrecipient of Federal Recovery Funds Exhibit F, Reserved Exhibit G, Sample SLFRF Reporting Modification Form Exhibit H, Applicable Laws Exhibit I, Reserved Exhibit J, PII Certification Form 1, Sample Residency Declaration <p>In the event of a conflict or inconsistency between this Agreement and any Exhibit or attachment, such conflict or inconsistency shall be resolved by reference to the documents in the following order of priority:</p> <ol style="list-style-type: none"> Exhibit D, Federal Provisions Exhibit E, Agreement with Subrecipient of Federal Recovery Funds Colorado Special Provisions in §17 of the main body of this Agreement. The provisions of the other sections of the main body of this Agreement. Exhibit A, Statement of Work. Exhibit J, PII Certification Exhibit H, Applicable Laws Exhibit B, Sample Option Letter. Exhibit C, Budget. Exhibit G, Sample SLFRF Reporting Modification Form Form 1, Sample Residency Declaration Exhibit I, Reserved Exhibit F, Reserved | |
| Principal Representatives For the State: Alison George, Director Division of Housing Department of Local Affairs 1313 Sherman Street, Rm.320 Denver, CO 80203 alison.george@state.co.us | |
| For Grantee: Raymond Lee III, City Manager City of Greeley 1000 10th Street Greeley, CO 80631 Raymond.lee@greeleygov.com | |

FEDERAL AWARD(S) APPLICABLE TO THIS GRANT AWARD

| | |
|---|---|
| Federal Awarding Office | US Department of the Treasury |
| Grant Program | Coronavirus State and Local Fiscal Recovery Funds |
| Assistance Listing Number | 21.027 |
| Federal Award Number | SLFRP0126 |
| Federal Award Date * | May 18, 2021 |
| Federal Award End Date | December 31, 2024 |
| Federal Statutory Authority | Title VI of the Social Security Act, Section 602 |
| Total Amount of Federal Award (this is <u>not</u> the amount of this grant agreement) | \$3,828,761,790 |

* Funds may not be available through the Federal Award End Date subject to the provisions in §2 and §5 below.

SIGNATURE PAGE**THE PARTIES HERETO HAVE EXECUTED THIS AGREEMENT**

Each person signing this Agreement represents and warrants that the signer is duly authorized to execute this Agreement and to bind the Party authorizing such signature.

| | |
|--|--|
| <p align="center">GRANTEE City of Greeley</p> <p>By: <u>DocuSigned by: Raymond Lee III</u> Raymond Lee III, City Manager</p> <p>Date: <u>12/20/2023 3:05 PM MST</u></p> | <p align="center">STATE OF COLORADO Jared S. Polis, Governor DEPARTMENT OF LOCAL AFFAIRS Rick M. Garcia, Executive Director</p> <p>By: <u>DocuSigned by: Rick M. Garcia</u> Rick M. Garcia, Executive Director</p> <p>Date: <u>12/20/2023 4:04 PM MST</u></p> |
| <p align="center">GRANTEE City of Greeley</p> <p>Approved as to Availability of Funds By: <u>DocuSigned by: Debbie Reid</u> Debbie Reid, Interim Finance Director</p> <p>Date: <u>12/6/2023 7:37 AM MST</u></p> <p>Approved as to Legal Form By: <u>DocuSigned by: Douglas Marek</u> Douglas Marek, City Attorney</p> <p>Date: <u>12/20/2023 11:42 AM MST</u></p> | <p align="center">DIVISION OF HOUSING Contracting Reviewer</p> <p>By: <u>DocuSigned by: Kristin Toombs</u> Kristin Toombs, Director, Office of Homeless Initiatives</p> <p>Date: <u>12/20/2023 3:34 PM MST</u></p> |
| <p>In accordance with §24-30-202, C.R.S., this Agreement is not valid until signed and dated below by the State Controller or an authorized delegate.</p> <p align="center">STATE CONTROLLER Robert Jaros, CPA, MBA, JD</p> <p>By: <u>DocuSigned by: Beulah Messick - DDA</u> Beulah Messick, Controller Delegate</p> <p>Effective Date: <u>12/22/2023 4:11 PM MST</u></p> | |

TABLE OF CONTENTS

| | | |
|-----|--|----|
| | COVER PAGE | 1 |
| | SIGNATURE PAGE | 3 |
| 1. | PARTIES | 4 |
| 2. | TERM AND EFFECTIVE DATE | 4 |
| 3. | DEFINITIONS | 6 |
| 4. | STATEMENT OF WORK | 9 |
| 5. | PAYMENTS TO GRANTEE | 9 |
| 6. | REPORTING - NOTIFICATION | 11 |
| 7. | GRANTEE RECORDS | 12 |
| 8. | CONFIDENTIAL INFORMATION-STATE RECORDS | 13 |
| 9. | CONFLICTS OF INTEREST | 14 |
| 10. | INSURANCE | 15 |
| 11. | BREACH OF AGREEMENT | 18 |
| 12. | REMEDIES | 18 |
| 13. | DISPUTE RESOLUTION | 20 |
| 14. | NOTICES AND REPRESENTATIVES | 21 |
| 15. | RIGHTS IN WORK PRODUCT AND OTHER INFORMATION | 21 |
| 16. | GENERAL PROVISIONS | 22 |
| 17. | COLORADO SPECIAL PROVISIONS (COLORADO FISCAL RULE 3-3) | 26 |
| 18. | RESTRICTIONS ON PUBLIC BENEFITS | 28 |

1. PARTIES

This Agreement is entered into by and between Grantee named on the Cover Page for this Agreement (the “Grantee”), and the STATE OF COLORADO acting by and through the State agency named on the Cover Page for this Agreement (the “State”). Grantee and the State agree to the terms and conditions in this Agreement.

2. TERM AND EFFECTIVE DATE

A. Effective Date

This Agreement shall not be valid or enforceable until the Effective Date, and the Grant Funds shall be expended by the Fund Expenditure End Date shown on the Signature and Cover Page for this Agreement. The State shall not be bound by any provision of this Agreement before the Effective Date, and shall have no obligation to pay Grantee for any Work performed or expense incurred before the Effective Date, except as described in **§5.D**, or after the Fund Expenditure End Date. If the Work will be performed in multiple phases, the period of performance start and end date of each phase is detailed under the Project Schedule in Exhibit Insert Exhibit Number.

B. Initial Term

The Parties’ respective performances under this Agreement shall commence on the Agreement Performance Beginning Date shown on the Cover Page for this Agreement and shall terminate on the Initial Agreement Expiration Date shown on the Cover Page for this Agreement (the “Initial Term”) unless sooner terminated or further extended in accordance with the terms of this Agreement.

C. Extension Terms - State's Option

The State, at its discretion, shall have the option to extend the performance under this Agreement beyond the Initial Term for a period, or for successive periods, of one year or less at the same rates and under the same terms specified in this Agreement (each such period an "Extension Term"). In order to exercise this option, the State shall provide written notice to Grantee in a form equivalent to Sample Option Letter attached to this Agreement.

D. End of Term Extension

If this Agreement approaches the end of its Initial Term, or any Extension Term then in place, the State, at its discretion, upon written notice to Grantee as provided in §14, may unilaterally extend such Initial Term or Extension Term for a period not to exceed two months (an "End of Term Extension"), regardless of whether additional Extension Terms are available or not. The provisions of this Agreement in effect when such notice is given shall remain in effect during the End of Term Extension. The End of Term Extension shall automatically terminate upon execution of a replacement Agreement or modification extending the total term of this Agreement.

E. Early Termination in the Public Interest

The State is entering into this Agreement to serve the public interest of the State of Colorado as determined by its Governor, General Assembly, or Courts. If this Agreement ceases to further the public interest of the State, the State, in its discretion, may terminate this Agreement in whole or in part. A determination that this Agreement should be terminated in the public interest shall not be equivalent to a State right to terminate for convenience. This subsection shall not apply to a termination of this Agreement by the State for breach by Grantee, which shall be governed by 12.A.i.

i. Method and Content

The State shall notify Grantee of such termination in accordance with §14. The notice shall specify the effective date of the termination and whether it affects all or a portion of this Agreement, and shall include, to the extent practicable, the public interest justification for the termination.

ii. Obligations and Rights

Upon receipt of a termination notice for termination in the public interest, Grantee shall be subject to the rights and obligations set forth in §12.A.i.a

iii. Payments

If the State terminates this Agreement in the public interest, the State shall pay Grantee an amount equal to the percentage of the total reimbursement payable under this Agreement that corresponds to the percentage of Work satisfactorily completed and accepted, as determined by the State, less payments previously made. Additionally, if this Agreement is less than 60% completed, as determined by the State, the State may reimburse Grantee for a portion of allowable actual out-of-pocket expenses, not otherwise reimbursed under this Agreement, incurred by Grantee which are directly attributable to the uncompleted portion of Grantee's obligations, provided that the sum of any and all reimbursement shall not exceed the maximum amount payable to Grantee hereunder.

F. Grantee's Termination Under Federal Requirements

Grantee may request termination of this Grant by sending notice to the State which includes the reasons for the termination and the effective date of the termination. If this Grant is terminated in this manner, then Grantee shall return any advanced payments made for work that will not be performed prior to the effective date of the termination.

3. DEFINITIONS

The following terms shall be construed and interpreted as follows:

- A. **"Agreement"** means this agreement, including all attached Exhibits, all documents incorporated by reference, all referenced statutes, rules and cited authorities, and any future modifications thereto.
- B. **"Agreement Funds"** means the funds that have been appropriated, designated, encumbered, or otherwise made available for payment by the State under this Agreement.
- C. **"Award"** means an award by a Recipient to a Subrecipient funded in whole or in part by a Federal Award. The terms and conditions of the Federal Award flow down to the Award unless the terms and conditions of the Federal Award specifically indicate otherwise.
- D. **"Breach of Agreement"** means the failure of a Party to perform any of its obligations in accordance with this Agreement, in whole or in part or in a timely or satisfactory manner. The institution of proceedings under any bankruptcy, insolvency, reorganization or similar law, by or against Grantee, or the appointment of a receiver or similar officer for Grantee or any of its property, which is not vacated or fully stayed within 30 days after the institution of such proceeding, shall also constitute a breach. If Grantee is debarred or suspended under §24-109-105, C.R.S. at any time during the term of this Agreement, then such debarment or suspension shall constitute a breach.
- E. **"Budget"** means the budget for the Work described in **Exhibit C**.
- F. **"Business Day"** means any day in which the State is open and conducting business, but shall not include Saturday, Sunday or any day on which the State observes one of the holidays listed in §24-11-101(1), C.R.S.
- G. **"Chief Procurement Officer"** means the individual to whom the Executive Director has delegated his or her authority pursuant to §24-102-202 to procure or supervise the procurement of all supplies and services needed by the State.
- H. **"CJI"** means criminal justice information collected by criminal justice agencies needed for the performance of their authorized functions, including, without limitation, all information defined as criminal justice information by the U.S. Department of Justice, Federal Bureau of Investigation, Criminal Justice Information Services Security Policy, as amended and all Criminal Justice Records as defined under §24-72-302, C.R.S.
- I. **"CORA"** means the Colorado Open Records Act, §§24-72-200.1, *et seq.*, C.R.S.
- J. **"Effective Date"** means the date on which this Agreement is approved and signed by the Colorado State Controller or designee, as shown on the Signature for this Agreement.
- K. **"End of Term Extension"** means the time period defined in **§2.D**.
- L. **"Exhibits"** means the exhibits and attachments included with this Agreement as shown on the Cover Page for this Agreement.

- M. **“Extension Term”** means the time period defined in §2.C.
- N. **“Federal Award”** means an award of Federal financial assistance or a cost-reimbursement Agreement, under the Federal Acquisition Regulations or by a formula or block grant, by a Federal Awarding Agency to the Recipient. “Federal Award” also means an agreement setting forth the terms and conditions of the Federal Award. The term does not include payments to an Agreement or payments to an individual that is a beneficiary of a Federal program.
- O. **“Federal Awarding Agency”** means a Federal agency providing a Federal Award to a Recipient. The US Department of the Treasury is the Federal Awarding Agency for the Federal Award, which is the subject of this Agreement.
- P. **“Goods”** means any movable material acquired, produced, or delivered by Grantee as set forth in this Agreement and shall include any movable material acquired, produced, or delivered by Grantee in connection with the Services.
- Q. **“Grant Funds”** means the funds that have been appropriated, designated, encumbered, or otherwise made available for payment by the State under this Agreement.
- R. **“Incident”** means any accidental or deliberate event that results in or constitutes an imminent threat of the unauthorized access, loss, disclosure, modification, disruption, or destruction of any communications or information resources of the State, which are included as part of the Work, as described in §§24-37.5-401, *et seq.* C.R.S. Incidents include, without limitation, (i) successful attempts to gain unauthorized access to a State system or State Records regardless of where such information is located; (ii) unwanted disruption or denial of service; (iii) the unauthorized use of a State system for the processing or storage of data; or (iv) changes to State system hardware, firmware, or software characteristics without the State’s knowledge, instruction, or consent.
- S. **“Initial Term”** means the time period defined in §2.B.
- T. **“Matching Funds”** means the funds provided Grantee as a match required to receive the Grant Funds.
- U. **“Party”** means the State or Grantee, and **“Parties”** means both the State and Grantee.
- V. **“PCI”** means payment card information including any data related to credit card holders’ names, credit card numbers, or other credit card information as may be protected by state or federal law.
- W. **“PII”** means personally identifiable information including, without limitation, any information maintained by the State about an individual that can be used to distinguish or trace an individual’s identity, such as name, social security number, date and place of birth, mother’s maiden name, or biometric records; and any other information that is linked or linkable to an individual, such as medical, educational, financial, and employment information. PII includes, but is not limited to, all information defined as personally identifiable information in §§24-72-501 and 24-73-101, C.R.S.
- X. **“PHI”** means any protected health information, including, without limitation any information whether oral or recorded in any form or medium: (i) that relates to the past, present, or future physical or mental condition of an individual; the provision of health care to an individual; or the past, present, or future payment for the provision of health care to an individual; and (ii) that identifies the individual or with respect to which there is a reasonable basis to believe the information can be used to identify the individual. PHI includes, but is not limited to, any

information defined as Individually Identifiable Health Information by the federal Health Insurance Portability and Accountability Act.

- Y. “Project”** means the overall project described in **Exhibit A** including, without limitation, the Work and the Services.
- Z. “Recipient”** means the State agency shown on the Signature and Cover Page of this Agreement, for the purposes of this Federal Award.
- AA. “Services”** means the services to be performed by Grantee as set forth in this Agreement, and shall include any services to be rendered by Grantee in connection with the Goods.
- BB. “State Confidential Information”** means any and all State Records not subject to disclosure under CORA. State Confidential Information shall include, but is not limited to, PII, PHI, PCI, Tax Information, CJI, and State personnel records not subject to disclosure under CORA. State Confidential Information shall not include information or data concerning individuals that is not deemed confidential but nevertheless belongs to the State, which has been communicated, furnished, or disclosed by the State to Grantee which (i) is subject to disclosure pursuant to CORA; (ii) is already known to Grantee without restrictions at the time of its disclosure to Grantee; (iii) is or subsequently becomes publicly available without breach of any obligation owed by Grantee to the State; (iv) is disclosed to Grantee, without confidentiality obligations, by a third party who has the right to disclose such information; or (v) was independently developed without reliance on any State Confidential Information.
- CC. “State Fiscal Rules”** means the fiscal rules promulgated by the Colorado State Controller pursuant to §24-30-202(13)(a), C.R.S.
- DD. “State Fiscal Year”** means a 12-month period beginning on July 1 of each calendar year and ending on June 30 of the following calendar year. If a single calendar year follows the term, then it means the State Fiscal Year ending in that calendar year.
- EE. “State Records”** means any and all State data, information, and records, regardless of physical form, including, but not limited to, information subject to disclosure under CORA.
- FF. “Subcontractor”** means third parties, if any, engaged by Grantee to aid in performance of the Work. “Subcontractor” also includes sub-grantees of grant funds.
- GG. “Subject Property”** means real property that Grant Funds are used to acquire; or to which Grant Funds are used to make on-site improvements; or on which Grant Funds are used to construct, rehabilitate, clear, or demolish improvements.
- HH. “Subrecipient”** means a non-Federal entity that receives a sub-award from a Recipient to carry out part of a Federal program, but does not include an individual that is a beneficiary of such program. A Subrecipient may also be a recipient of other Federal Awards directly from a Federal Awarding Agency. For the purposes of this Agreement, Grantee is a Subrecipient.
- II. “Tax Information”** means federal and State of Colorado tax information including, without limitation, federal and State tax returns, return information, and such other tax-related information as may be protected by federal and State law and regulation. Tax Information includes, but is not limited to all information defined as federal tax information in Internal Revenue Service Publication 1075.
- JJ. “Uniform Guidance”** means the Office of Management and Budget Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards.

KK. “Work” means the Goods delivered and Services performed pursuant to this Agreement.

LL. “Work Product” means the tangible and intangible results of the Work, whether finished or unfinished, including drafts. Work Product includes, but is not limited to, documents, text, software (including source code), research, reports, proposals, specifications, plans, notes, studies, data, images, photographs, negatives, pictures, drawings, designs, models, surveys, maps, materials, ideas, concepts, know-how, information, and any other results of the Work. “Work Product” does not include any material that was developed prior to the Effective Date that is used, without modification, in the performance of the Work.

Any other term used in this Agreement that is defined in an Exhibit shall be construed and interpreted as defined in that Exhibit.

4. STATEMENT OF WORK

Grantee shall complete the Work as described in this Agreement and in accordance with the provisions of Exhibit A. The State shall have no liability to compensate Grantee for the delivery of any goods or the performance of any services that are not specifically set forth in this Agreement.

5. PAYMENTS TO GRANTEE

A. Maximum Amount

Payments to Grantee are limited to the unpaid, obligated balance of the Grant Funds. The State shall not pay Grantee any amount under this Agreement that exceeds the Agreement Maximum for each State Fiscal Year shown on the Cover Page of this Agreement.

B. Payment Procedures

i. Invoices and Payment

- a.** The State shall pay Grantee in the amounts and in accordance with the schedule and other conditions set forth in **Exhibit A**.
- b.** Grantee shall initiate payment requests by invoice to the State, in a form and manner approved by the State.
- c.** The State shall pay each invoice within 45 days following the State’s receipt of that invoice, so long as the amount invoiced correctly represents Work completed by Grantee and previously accepted by the State during the term that the invoice covers. If the State determines that the amount of any invoice is not correct, then Grantee shall make all changes necessary to correct that invoice.
- d.** The acceptance of an invoice shall not constitute acceptance of any Work performed or deliverables provided under this Agreement.

ii. Interest

Amounts not paid by the State within 45 days of the State’s acceptance of the invoice shall bear interest on the unpaid balance beginning on the 45th day at the rate of 1% per month, as required by §24-30-202(24)(a), C.R.S., until paid in full; provided, however, that interest shall not accrue on unpaid amounts that the State disputes in writing. Grantee shall invoice the State separately for accrued interest on delinquent amounts, and the invoice shall reference the delinquent payment, the number of day’s interest to be paid and the interest rate.

iii. Payment Disputes

If Grantee disputes any calculation, determination or amount of any payment, Grantee shall notify the State in writing of its dispute within 30 days following the earlier to occur of Grantee's receipt of the payment or notification of the determination or calculation of the payment by the State. The State will review the information presented by Grantee and may make changes to its determination based on this review. The calculation, determination or payment amount that results from the State's review shall not be subject to additional dispute under this subsection. No payment subject to a dispute under this subsection shall be due until after the State has concluded its review, and the State shall not pay any interest on any amount during the period it is subject to dispute under this subsection.

iv. Available Funds-Contingency-Termination

The State is prohibited by law from making commitments beyond the term of the current State Fiscal Year. Payment to Grantee beyond the current State Fiscal Year is contingent on the appropriation and continuing availability of Grant Funds in any subsequent year (as provided in the Colorado Special Provisions). If federal funds or funds from any other non-State funds constitute all or some of the Grant Funds, the State's obligation to pay Grantee shall be contingent upon such non-State funding continuing to be made available for payment. Payments to be made pursuant to this Agreement shall be made only from Grant Funds, and the State's liability for such payments shall be limited to the amount remaining of such Grant Funds. If State, federal or other funds are not appropriated, or otherwise become unavailable to fund this Agreement, the State may, upon written notice, terminate this Agreement, in whole or in part, without incurring further liability. The State shall, however, remain obligated to pay for Services and Goods that are delivered and accepted prior to the effective date of notice of termination, and this termination shall otherwise be treated as if this Agreement were terminated in the public interest as described in **§2.E**.

v. Federal Recovery

The closeout of a Federal Award does not affect the right of the Federal Awarding Agency or the State to disallow costs and recover funds on the basis of a later audit or other review. Any cost disallowance recovery is to be made within the Record Retention Period, as defined below.

C. Matching Funds

Grantee shall provide Matching Funds as provided in **§5.A** and **Exhibit A**. Grantee shall have raised the full amount of Matching Funds prior to the Effective Date and shall report to the State regarding the status of such funds upon request. Grantee's obligation to pay all or any part of any matching funds, whether direct or contingent, only extend to funds duly and lawfully appropriated for the purposes of this Agreement by the authorized representatives of Grantee and paid into Grantee's treasury or bank account. Grantee represents to the State that the amount designated "Grantee's Matching Funds" in **Exhibit A** has been legally appropriated for the purposes of this Agreement by its authorized representatives and paid into its treasury or bank account. Grantee does not by this Agreement irrevocably pledge present cash reserves for payments in future fiscal years, and this Agreement is not intended to create a multiple-fiscal year debt of Grantee. Grantee shall not pay or be liable for any claimed interest, late charges, fees, taxes or penalties of any nature, except as required by Grantee's laws or policies.

D. Reimbursement of Grantee Costs

The State shall reimburse Grantee's allowable costs, not exceeding the maximum total amount described in **Exhibit A** and **§5.A** for all allowable costs described in this Grant and shown in the Budget, except that Grantee may adjust the amounts between each line item of the Budget without formal modification to this Agreement with written approval from the State. The change shall not modify the total maximum amount of this Agreement, the maximum amount for any State fiscal year, or modify any requirements of the Work. The State shall reimburse Grantee for the federal share of properly documented allowable costs related to the Work after review and approval thereof, subject to the provisions of this Agreement and Exhibit A. However, any costs incurred by Grantee prior to the Effective Date shall not be reimbursed absent specific allowance of pre-award costs and indication that the Federal Award funding is retroactive. Grantee's costs for Work performed after the Fund Expenditure End Date shown on the Signature and Cover Page for this Agreement, or after any phase performance period end date for a respective phase of the Work, shall not be reimbursable. The State shall only reimburse allowable costs described in this Agreement and shown in the Budget if those costs are:

- i. Reasonable and necessary to accomplish the Work and for the Goods and Services provided; and
- ii. Equal to the actual net cost to Grantee (i.e. the price paid minus any items of value received by Grantee that reduce the cost actually incurred).

E. Close-Out

Grantee shall close out this Award within 45 days after the Fund Expenditure End Date shown on the Signature and Cover Page for this Agreement. To complete closeout, Grantee shall submit to the State all deliverables (including documentation) as defined in this Agreement and Grantee's final reimbursement request or invoice. The State will withhold 5% of allowable costs until all final documentation has been submitted and accepted by the State as substantially complete. If the Federal Awarding Agency has not closed this Federal Award within one year and 90 days after the Fund Expenditure End Date shown on the Signature and Cover Page for this Agreement due to Grantee's failure to submit required documentation, then Grantee may be prohibited from applying for new Federal Awards through the State until such documentation is submitted and accepted

6. REPORTING – NOTIFICATION**A. Periodic Reports**

In addition to any reports required pursuant to **§§6, 7 & 16** of this Agreement, Grantee shall comply with all reporting requirements of **Exhibit A**.

B. Litigation Reporting

If Grantee is served with a pleading or other document in connection with an action before a court or other administrative decision making body, and such pleading or document relates to this Agreement or may affect Grantee's ability to perform its obligations under this Agreement, Grantee shall, within ten days after being served, notify the State of such action and deliver copies of such pleading or document to the State's Principal Representative identified on the Cover Page for this Agreement.

C. Performance and Final Status

Grantee shall submit all financial, performance and other reports to the State no later than 45 calendar days after the end of the Initial Term if no Extension Terms are exercised, or the final Extension Term exercised by the State, containing an evaluation and review of Grantee's performance and the final status of Grantee's obligations hereunder.

D. Violations Reporting

Grantee shall disclose, in a timely manner, in writing to the State and the Federal Awarding Agency, all violations of federal or State criminal law involving fraud, bribery, or gratuity violations potentially affecting the Federal Award. The State or the Federal Awarding Agency may impose any penalties for noncompliance allowed under 2 CFR Part 180 and 31 U.S.C. 3321, which may include, without limitation, suspension or debarment.

7. GRANTEE RECORDS

A. Maintenance

Grantee shall make, keep, maintain, and allow inspection and monitoring by the State of a complete file of all records, documents, communications, notes and other written materials, electronic media files, and communications, pertaining in any manner to the Work or the delivery of Services (including, but not limited to the operation of programs) or Goods hereunder. Grantee shall maintain such records for a period (the "Record Retention Period") of five years following the date of submission to the State of the final expenditure report, or if this Award is renewed quarterly or annually, from the date of the submission of each quarterly or annual report, respectively. If any litigation, claim, or audit related to this Award starts before expiration of the Record Retention Period, the Record Retention Period shall extend until all litigation, claims, or audit findings have been resolved and final action taken by the State or Federal Awarding Agency. The Federal Awarding Agency, a cognizant agency for audit, oversight or indirect costs, and the State, may notify Grantee in writing that the Record Retention Period shall be extended. For records for real property and equipment, the Record Retention Period shall extend three years following final disposition of such property.

B. Inspection

Grantee shall permit the State, the federal government, and any other duly authorized agent of a governmental agency to audit, inspect, examine, excerpt, copy and transcribe Grantee Records during the Record Retention Period. Grantee shall make Grantee Records available during normal business hours at Grantee's office or place of business, or at other mutually agreed upon times or locations, upon no fewer than two Business Days' notice from the State, unless the State determines that a shorter period of notice, or no notice, is necessary to protect the interests of the State.

C. Monitoring

The State will monitor Grantee's performance of its obligations under this Agreement using procedures as determined by the State. The federal government and any other duly authorized agent of a governmental agency, in its discretion, may monitor Grantee's performance of its obligations under this Agreement using procedures as determined by that governmental entity. Grantee shall allow the State to perform all monitoring required by the Uniform Guidance, based on the State's risk analysis of Grantee and this Agreement. The State shall have the right, in its sole discretion, to change its monitoring procedures and requirements at any time during the term of this Agreement. The State shall monitor Grantee's performance in a manner that does not unduly interfere with Grantee's performance of the Work.

D. Final Audit Report

Grantee shall promptly submit to the State a copy of any final audit report of an audit performed on Grantee's records that relates to or affects this Agreement or the Work, whether the audit is conducted by Grantee or a third party. Additionally, if Grantee is required to perform a single audit under 2 CFR 200.501, *et seq.*, then Grantee shall submit a copy of the results of that audit to the State within the same timelines as the submission to the federal government.

8. CONFIDENTIAL INFORMATION-STATE RECORDS

A. Confidentiality

Grantee shall keep confidential, and cause all Subcontractors to keep confidential, all State Records, unless those State Records are publicly available. Grantee shall not, without prior written approval of the State, use, publish, copy, disclose to any third party, or permit the use by any third party of any State Records, except as otherwise stated in this Agreement, permitted by law or approved in writing by the State. Grantee shall provide for the security of all State Confidential Information in accordance with all policies promulgated by the Colorado Office of Information Security and all applicable laws, rules, policies, publications, and guidelines. If Grantee or any of its Subcontractors will or may receive the following types of data, Grantee or its Subcontractors shall provide for the security of such data according to the following: **(i)** the most recently promulgated IRS Publication 1075 for all Tax Information and in accordance with the Safeguarding Requirements for Federal Tax Information attached to this Agreement as an Exhibit, if applicable; **(ii)** the most recently updated PCI Data Security Standard from the PCI Security Standards Council for all PCI; **(iii)** the most recently issued version of the U.S. Department of Justice, Federal Bureau of Investigation, Criminal Justice Information Services Security Policy for all CJI; and **(iv)** the federal Health Insurance Portability and Accountability Act for all PHI and the HIPAA Business Associate Agreement attached to this Agreement, if applicable. Grantee shall immediately forward any request or demand for State Records to the State's Principal Representative.

B. Other Entity Access and Nondisclosure Agreements

Grantee may provide State Records to its agents, employees, assigns and Subcontractors as necessary to perform the Work, but shall restrict access to State Confidential Information to those agents, employees, assigns and Subcontractors who require access to perform their obligations under this Agreement. Grantee shall ensure all such agents, employees, assigns, and Subcontractors sign agreements containing nondisclosure provisions at least as protective as those in this Agreement, and that the nondisclosure provisions are in force at all times the agent, employee, assign or Subcontractor has access to any State Confidential Information. Grantee shall provide copies of those signed nondisclosure provisions to the State upon execution of the nondisclosure provisions.

C. Use, Security, and Retention

Grantee shall use, hold and maintain State Confidential Information in compliance with any and all applicable laws and regulations in facilities located within the United States, and shall maintain a secure environment that ensures confidentiality of all State Confidential Information wherever located. Grantee shall provide the State with access, subject to Grantee's reasonable security requirements, for purposes of inspecting and monitoring access and use of State Confidential Information and evaluating security control effectiveness. Upon the expiration or termination of this Agreement, Grantee shall return State Records provided

to Grantee or destroy such State Records and certify to the State that it has done so, as directed by the State. If Grantee is prevented by law or regulation from returning or destroying State Confidential Information, Grantee warrants it will guarantee the confidentiality of, and cease to use, such State Confidential Information.

D. Incident Notice and Remediation

If Grantee becomes aware of any Incident, it shall notify the State immediately and cooperate with the State regarding recovery, remediation, and the necessity to involve law enforcement, as determined by the State. Unless Grantee can establish that none of Grantee or any of its agents, employees, assigns or Subcontractors are the cause or source of the Incident, Grantee shall be responsible for the cost of notifying each person who may have been impacted by the Incident. After an Incident, Grantee shall take steps to reduce the risk of incurring a similar type of Incident in the future as directed by the State, which may include, but is not limited to, developing and implementing a remediation plan that is approved by the State at no additional cost to the State. The State may adjust or direct modifications to this plan, in its sole discretion and Grantee shall make all modifications as directed by the State. If Grantee cannot produce its analysis and plan within the allotted time, the State, in its sole discretion, may perform such analysis and produce a remediation plan, and Grantee shall reimburse the State for the reasonable costs thereof.

E. Safeguarding PII

If Grantee or any of its Subcontractors will or may receive PII under this Agreement, Grantee shall provide for the security of such PII, in a manner and form acceptable to the State, including, without limitation, State non-disclosure requirements, use of appropriate technology, security practices, computer access security, data access security, data storage encryption, data transmission encryption, security inspections, and audits. Grantee shall be a “Third-Party Service Provider” as defined in §24-73-103(1)(i), C.R.S. and shall maintain security procedures and practices consistent with §§24-73-101 *et seq.*, C.R.S.

9. CONFLICTS OF INTEREST

A. Actual Conflicts of Interest

Grantee shall not engage in any business or activities, or maintain any relationships that conflict in any way with the full performance of the obligations of Grantee under this Agreement. Such a conflict of interest would arise when a Grantee or Subcontractor’s employee, officer or agent were to offer or provide any tangible personal benefit to an employee of the State, or any member of his or her immediate family or his or her partner, related to the award of, entry into or management or oversight of this Agreement.

B. Apparent Conflicts of Interest

Grantee acknowledges that, with respect to this Agreement, even the appearance of a conflict of interest shall be harmful to the State’s interests. Absent the State’s prior written approval, Grantee shall refrain from any practices, activities or relationships that reasonably appear to be in conflict with the full performance of Grantee’s obligations under this Agreement.

C. Disclosure to the State

If a conflict or the appearance of a conflict arises, or if Grantee is uncertain whether a conflict or the appearance of a conflict has arisen, Grantee shall submit to the State a disclosure statement setting forth the relevant details for the State’s consideration. Failure to promptly

submit a disclosure statement or to follow the State's direction in regard to the actual or apparent conflict constitutes a breach of this Agreement.

10. INSURANCE

Grantee shall obtain and maintain, and ensure that each Subcontractor shall obtain and maintain, insurance as specified in this section at all times during the term of this Agreement. All insurance policies required by this Agreement that are not provided through self-insurance shall be issued by insurance companies as approved by the State.

A. Workers' Compensation

Workers' compensation insurance as required by state statute, and employers' liability insurance covering all Grantee or Subcontractor employees acting within the course and scope of their employment.

B. General Liability

Commercial general liability insurance covering premises operations, fire damage, independent contractors, products and completed operations, blanket contractual liability, personal injury, and advertising liability with minimum limits as follows:

- i. \$1,000,000 each occurrence;
- ii. \$1,000,000 general aggregate;
- iii. \$1,000,000 products and completed operations aggregate; and
- iv. \$50,000 any one fire.

C. Automobile Liability

Automobile liability insurance covering any auto (including owned, hired and non-owned autos) with a minimum limit of \$1,000,000 each accident combined single limit.

D. Cyber/Network Security and Privacy Liability

This section ☐ shall | ☒ shall not apply to this Agreement.

Liability insurance covering civil, regulatory, and statutory damages, contractual damages, data breach management exposure, and any loss of income or extra expense as a result of actual or alleged breach, violation, or infringement of right to privacy, consumer data protection law, confidentiality or other legal protection for personal information, as well as State Confidential Information with minimum limits as follows:

- i. \$1,000,000 each occurrence; and
- ii. \$2,000,000 general aggregate.

E. Professional Liability Insurance

This section ☐ shall | ☒ shall not apply to this Agreement.

Professional liability insurance covering any damages caused by an error, omission or any negligent act with minimum limits as follows:

- i. \$1,000,000 each occurrence; and
- ii. \$1,000,000 general aggregate.

F. Crime Insurance

Crime insurance including employee dishonesty coverage with minimum limits as follows:

- i. \$1,000,000 each occurrence; and
- ii. \$1,000,000 general aggregate.

G. Umbrella Liability Insurance

For construction projects exceeding \$10,000,000, Grantee and Subcontractors shall maintain umbrella/excess liability insurance on an occurrence basis in excess of the underlying insurance described in §10.A through §10.E above. Coverage shall follow the terms of the underlying insurance, including the additional insured and waiver of subrogation provisions. The amounts of insurance required in subsections above may be satisfied by the Grantee and Subcontractor purchasing coverage for the limits specified or by any combination of underlying and umbrella limits, so long as the total amount of insurance is not less than the limits specified in each section previously mentioned. The insurance shall have a minimum amount of \$5,000,000 per occurrence and \$5,000,000 in the aggregate.

H. Property Insurance

If Grant Funds are provided for the acquisition, construction, or rehabilitation of real property, insurance on the buildings and other improvements now existing or hereafter erected on the premises and on the fixtures and personal property included in the Subject Property against loss by fire, other hazards covered by the so called “all risk” form of policy and such other perils as State shall from time to time require with respect to properties of the nature and in the geographical area of the Subject Properties, and to be in an amount at least equal to the replacement cost value of the Subject Property. Grantee will at its sole cost and expense, from time to time and at any time, at the request of State provide State with evidence satisfactory to State of the replacement cost of the Subject Property.

I. Flood Insurance

If the Subject Property or any part thereof is at any time located in a designated official flood hazard area, flood insurance insuring the buildings and improvements now existing or hereafter erected on the Subject Property and the personal property used in the operation thereof in an amount equal to the lesser of the amount required for property insurance identified in §10.H above, or the maximum limit of coverage made available with respect to such buildings and improvements and personal property under applicable federal laws and the regulations issued thereunder.

J. Builder’s Risk Insurance

This section ☐ shall | ☒ shall not apply to this Agreement.

Grantee and/or Subcontractor shall purchase and maintain property insurance written on a builder’s risk “all-risk” or equivalent policy form in the amount of the initial construction/rehabilitation costs, plus value of subsequent modifications and cost of materials supplied or installed by others, comprising total value for the entire Project at the site on a replacement cost basis without optional deductibles. Such property insurance shall be maintained, unless otherwise agreed in writing by all persons and entities who are beneficiaries of such insurance, until final payment has been made or until no person or entity other than the property owner has an insurable interest in the property.

- i. The insurance shall include interests of the property owner, Grantee, and Subcontractors in the Project as named insureds.

- ii. All associated deductibles shall be the responsibility of the Grantee, and Subcontractor. Such policy may have a deductible clause but not to exceed \$10,000.
- iii. Property insurance shall be on an “all risk” or equivalent policy form and shall include, without limitation, insurance against the perils of fire (with extended coverage) and physical loss or damage including, without duplication of coverage, theft, vandalism, malicious mischief, collapse, earthquake, flood, windstorm, falsework, testing and startup, temporary buildings and debris removal including demolition occasioned by enforcement of any applicable legal requirements, and shall cover reasonable compensation for Grantee’s and Subcontractor’s services and expenses required as a result of such insured loss.
- iv. Builders Risk coverage shall include partial use by Grantee and/or property owner.
- v. The amount of such insurance shall be increased to include the cost of any additional work to be done on the Project, or materials or equipment to be incorporated in the Project, under other independent contracts let or to be let. In such event, Subcontractor shall be reimbursed for this cost as his or her share of the insurance in the same ratio as the ratio of the insurance represented by such independent contracts let or to be let to the total insurance carried.

K. Pollution Liability Insurance

If Grantee and/or its Subcontractor is providing directly or indirectly work with pollution/environmental hazards, they must provide or cause those conducting the work to provide Pollution Liability Insurance coverage. The Pollution Liability policy must include contractual liability coverage. The policy limits shall be in the amount of \$1,000,000 with maximum deductible of \$25,000 to be paid by the Grantee’s Subcontractor.

L. Additional Insured

The State shall be named as additional insured on all commercial general liability policies (leases and construction Agreements require additional insured coverage for completed operations) required of Grantee and Subcontractors.

M. Primacy of Coverage

Coverage required of Grantee and each Subcontractor shall be primary and noncontributory over any insurance or self-insurance program carried by Grantee or the State.

N. Cancellation

All commercial insurance policies shall include provisions preventing cancellation or non-renewal, except for cancellation based on non-payment of premiums, without at least 30 days prior notice to Grantee and Grantee shall forward such notice to the State in accordance with §14 within seven days of Grantee’s receipt of such notice.

O. Subrogation Waiver

All commercial insurance policies secured or maintained by Grantee or its Subcontractors in relation to this Agreement shall include clauses stating that each carrier shall waive all rights of recovery under subrogation or otherwise against Grantee or the State, its agencies, institutions, organizations, officers, agents, employees, and volunteers.

P. Public Entities

If Grantee is a “public entity” within the meaning of the Colorado Governmental Immunity Act, §§24-10-101, *et seq.*, C.R.S. (the “GIA”), Grantee shall maintain, in lieu of the liability insurance requirements stated above, at all times during the term of this Agreement such liability insurance, by commercial policy or self-insurance, as is necessary to meet its liabilities under the GIA. If a Subcontractor is a public entity within the meaning of the GIA, Grantee shall ensure that the Subcontractor maintain at all times during the terms of this Agreement, in lieu of the liability insurance requirements stated above, such liability insurance, by commercial policy or self-insurance, as is necessary to meet the Subcontractor’s obligations under the GIA.

Q. Certificates

For each commercial insurance plan provided by Grantee under this Agreement, Grantee shall provide to the State certificates evidencing Grantee’s insurance coverage required in this Agreement within seven Business Days following the Effective Date. Grantee shall provide to the State certificates evidencing Subcontractor insurance coverage required under this Agreement within seven Business Days following the Effective Date, except that, if Grantee’s Subcontractor is not in effect as of the Effective Date, Grantee shall provide to the State certificates showing Subcontractor insurance coverage required under this Agreement within seven Business Days following Grantee’s execution of the Subcontractor. No later than 15 days before the expiration date of Grantee’s or any Subcontractor’s coverage, Grantee shall deliver to the State certificates of insurance evidencing renewals of coverage. At any other time during the term of this Agreement, upon request by the State, Grantee shall, within seven Business Days following the request by the State, supply to the State evidence satisfactory to the State of compliance with the provisions of this section.

11. BREACH OF AGREEMENT

In the event of a Breach of Agreement, the aggrieved Party shall give written notice of Breach of Agreement to the other Party. If the notified Party does not cure the breach, at its sole expense, within 30 days after the delivery of written notice, the Party may exercise any of the remedies as described in §12 for that Party. Notwithstanding any provision of this Agreement to the contrary, the State, in its discretion, need not provide notice or a cure period and may immediately terminate this Agreement in whole or in part or institute any other remedy in this Agreement in order to protect the public interest of the State; or if Grantee is debarred or suspended under §24-109-105, C.R.S., the State, in its discretion, need not provide notice or cure period and may terminate this Agreement in whole or in part or institute any other remedy in this Agreement as of the date that the debarment or suspension takes effect.

12. REMEDIES

A. State’s Remedies

If Grantee is in breach under any provision of this Agreement and fails to cure such breach, the State, following the notice and cure period set forth in §11, shall have all of the remedies listed in this section in addition to all other remedies set forth in this Agreement or at law. The State may exercise any or all of the remedies available to it, in its discretion, concurrently or consecutively.

i. Termination for Breach

In the event of Grantee’s uncured breach, the State may terminate this entire Agreement or any part of this Agreement. Additionally, if Grantee fails to comply with any terms of the Federal Award, then the State may, in its discretion or at the direction of a Federal

Awarding Agency, terminate this entire Agreement or any part of this Agreement. Grantee shall continue performance of this Agreement to the extent not terminated, if any.

a. Obligations and Rights

To the extent specified in any termination notice, Grantee shall not incur further obligations or render further performance past the effective date of such notice, and shall terminate outstanding orders and Subcontractors with third parties. However, Grantee shall complete and deliver to the State all Work not canceled by the termination notice, and may incur obligations as necessary to do so within this Agreement's terms. At the request of the State, Grantee shall assign to the State all of Grantee's rights, title, and interest in and to such terminated orders or Subcontractors. Upon termination, Grantee shall take timely, reasonable and necessary action to protect and preserve property in the possession of Grantee but in which the State has an interest. At the State's request, Grantee shall return materials owned by the State in Grantee's possession at the time of any termination. Grantee shall deliver all completed Work Product and all Work Product that was in the process of completion to the State at the State's request.

b. Payments

Notwithstanding anything to the contrary, the State shall only pay Grantee for accepted Work received as of the date of termination. If, after termination by the State, the State agrees that Grantee was not in breach or that Grantee's action or inaction was excusable, such termination shall be treated as a termination in the public interest, and the rights and obligations of the Parties shall be as if this Agreement had been terminated in the public interest under §2.E.

c. Damages and Withholding

Notwithstanding any other remedial action by the State, Grantee shall remain liable to the State for any damages sustained by the State in connection with any breach by Grantee, and the State may withhold payment to Grantee for the purpose of mitigating the State's damages until such time as the exact amount of damages due to the State from Grantee is determined. The State may withhold any amount that may be due Grantee as the State deems necessary to protect the State against loss including, without limitation, loss as a result of outstanding liens and excess costs incurred by the State in procuring from third parties replacement Work as cover.

ii. Remedies Not Involving Termination

The State, in its discretion, may exercise one or more of the following additional remedies:

a. Suspend Performance

Suspend Grantee's performance with respect to all or any portion of the Work pending corrective action as specified by the State without entitling Grantee to an adjustment in price or cost or an adjustment in the performance schedule. Grantee shall promptly cease performing Work and incurring costs in accordance with the State's directive, and the State shall not be liable for costs incurred by Grantee after the suspension of performance.

b. Withhold Payment

Withhold payment to Grantee until Grantee corrects its Work.

c. Deny Payment

Deny payment for Work not performed, or that due to Grantee's actions or inactions, cannot be performed or if they were performed are reasonably of no value to the state; provided, that any denial of payment shall be equal to the value of the obligations not performed.

d. Removal

Demand immediate removal of any of Grantee's employees, agents, or Subcontractors from the Work whom the State deems incompetent, careless, insubordinate, unsuitable, or otherwise unacceptable or whose continued relation to this Agreement is deemed by the State to be contrary to the public interest or the State's best interest.

e. Intellectual Property

If any Work infringes, or if the State in its sole discretion determines that any Work is likely to infringe, a patent, copyright, trademark, trade secret or other intellectual property right, Grantee shall, as approved by the State (i) secure that right to use such Work for the State and Grantee; (ii) replace the Work with noninfringing Work or modify the Work so that it becomes noninfringing; or, (iii) remove any infringing Work and refund the amount paid for such Work to the State.

B. Grantee's Remedies

If the State is in breach of any provision of this Agreement and does not cure such breach, Grantee, following the notice and cure period in §11 and the dispute resolution process in §13 shall have all remedies available at law and equity.

13. DISPUTE RESOLUTION

A. Initial Resolution

Except as herein specifically provided otherwise, disputes concerning the performance of this Agreement, which cannot be resolved by the designated Agreement representatives shall be referred in writing to a senior departmental management staff member designated by the State and a senior manager designated by Grantee for resolution.

B. Resolution of Controversies

If the initial resolution described in §13.A fails to resolve the dispute within ten Business Days, Grantee shall submit any alleged breach of this Agreement by the State to the Procurement Official of the State Agency named on the Cover Page of this Agreement as described in §24-101-301(30), C.R.S. for resolution following the same resolution of controversies process as described in §§24-106-109, and 24-109-101.1 through 24-109-505, C.R.S. (the "Resolution Statutes"), except that if Grantee wishes to challenge any decision rendered by the Procurement Official, Grantee's challenge shall be an appeal to the executive director of the Department of Personnel and Administration, or their delegate, in the same manner as described in the Resolution Statutes before Grantee pursues any further action. Except as otherwise stated in this Section, all requirements of the Resolution Statutes shall

apply including, without limitation, time limitations regardless of whether the Colorado Procurement Code applies to this Agreement.

14. NOTICES AND REPRESENTATIVES

Each individual identified as a Principal Representative on the Cover Page for this Agreement shall be the principal representative of the designating Party. All notices required or permitted to be given under this Agreement shall be in writing, and shall be delivered **(A)** by hand with receipt required, **(B)** by certified or registered mail to such Party's principal representative at the address set forth below or **(C)** as an email with read receipt requested to the principal representative at the email address, if any, set forth on the Cover Page for this Agreement. If a Party delivers a notice to another through email and the email is undeliverable, then, unless the Party has been provided with an alternate email contact, the Party delivering the notice shall deliver the notice by hand with receipt required or by certified or registered mail to such Party's principal representative at the address set forth on the Cover Page for this Agreement. Either Party may change its principal representative or principal representative contact information, or may designate specific other individuals to receive certain types of notices in addition to or in lieu of a principal representative, by notice submitted in accordance with this section without a formal amendment to this Agreement. Unless otherwise provided in this Agreement, notices shall be effective upon delivery of the written notice.

15. RIGHTS IN WORK PRODUCT AND OTHER INFORMATION

A. Work Product

i. Copyrights

To the extent that the Work Product (or any portion of the Work Product) would not be considered works made for hire under applicable law, Grantee hereby assigns to the State, the entire right, title, and interest in and to copyrights in all Work Product and all works based upon, derived from, or incorporating the Work Product; all copyright applications, registrations, extensions, or renewals relating to all Work Product and all works based upon, derived from, or incorporating the Work Product; and all moral rights or similar rights with respect to the Work Product throughout the world. To the extent that Grantee cannot make any of the assignments required by this section, Grantee hereby grants to the State a perpetual, irrevocable, royalty-free license to use, modify, copy, publish, display, perform, transfer, distribute, sell, and create derivative works of the Work Product and all works based upon, derived from, or incorporating the Work Product by all means and methods and in any format now known or invented in the future. The State may assign and license its rights under this license.

ii. Patents

In addition, Grantee grants to the State (and to recipients of Work Product distributed by or on behalf of the State) a perpetual, worldwide, no-charge, royalty-free, irrevocable patent license to make, have made, use, distribute, sell, offer for sale, import, transfer, and otherwise utilize, operate, modify and propagate the contents of the Work Product. Such license applies only to those patent claims licensable by Grantee that are necessarily infringed by the Work Product alone, or by the combination of the Work Product with anything else used by the State.

iii. Assignments and Assistance

Whether or not Grantee is under Agreement with the State at the time, Grantee shall execute applications, assignments, and other documents, and shall render all other reasonable assistance requested by the State, to enable the State to secure patents, copyrights, licenses and other intellectual property rights related to the Work Product. The Parties intend the Work Product to be works made for hire. Grantee assigns to the State and its successors and assigns, the entire right, title, and interest in and to all causes of action, either in law or in equity, for past, present, or future infringement of intellectual property rights related to the Work Product and all works based on, derived from, or incorporating the Work Product.

B. Exclusive Property of the State

Except to the extent specifically provided elsewhere in this Agreement, any pre-existing State Records, State software, research, reports, studies, photographs, negatives or other documents, drawings, models, materials, data and information shall be the exclusive property of the State (collectively, "State Materials"). Grantee shall not use, willingly allow, cause or permit Work Product or State Materials to be used for any purpose other than the performance of Grantee's obligations in this Agreement without the prior written consent of the State. Upon termination of this Agreement for any reason, Grantee shall provide all Work Product and State Materials to the State in a form and manner as directed by the State.

C. Exclusive Property of Grantee

Grantee retains the exclusive rights, title, and ownership to any and all pre-existing materials owned or licensed to Grantee including, but not limited to, all pre-existing software, licensed products, associated source code, machine code, text images, audio and/or video, and third-party materials, delivered by Grantee under this Agreement, whether incorporated in a Deliverable or necessary to use a Deliverable (collectively, "Grantee Property"). Grantee Property shall be licensed to the State as set forth in this Agreement or a State approved license agreement: (i) entered into as exhibits to this Agreement, (ii) obtained by the State from the applicable third-party vendor, or (iii) in the case of open source software, the license terms set forth in the applicable open source license agreement.

16. GENERAL PROVISIONS

A. Assignment

Grantee's rights and obligations under this Agreement are personal and may not be transferred or assigned without the prior, written consent of the State. Any attempt at assignment or transfer without such consent shall be void. Any assignment or transfer of Grantee's rights and obligations approved by the State shall be subject to the provisions of this Agreement.

B. Subcontractors

Grantee shall not enter into any subgrant or Subcontract in connection with its obligations under this Agreement without the prior, written approval of the State. Grantee shall submit to the State a copy of each such subgrant or Subcontract upon request by the State. All subgrants and Subcontracts entered into by Grantee in connection with this Agreement shall comply with all applicable federal and state laws and regulations, shall provide that they are governed by the laws of the State of Colorado, and shall be subject to all provisions of this Agreement. If the entity with whom Grantee enters into a Subcontract or subgrant would also be considered a Subrecipient, then the Subcontract or subgrant entered into by Grantee shall

also contain provisions permitting both Grantee and the State to perform all monitoring of that Subcontract in accordance with the Uniform Guidance.

C. Binding Effect

Except as otherwise provided in §17.A, all provisions of this Agreement, including the benefits and burdens, shall extend to and be binding upon the Parties' respective successors and assigns.

D. Authority

Each Party represents and warrants to the other that the execution and delivery of this Agreement and the performance of such Party's obligations have been duly authorized.

E. Captions and References

The captions and headings in this Agreement are for convenience of reference only, and shall not be used to interpret, define, or limit its provisions. All references in this Agreement to sections (whether spelled out or using the § symbol), subsections, exhibits or other attachments, are references to sections, subsections, exhibits or other attachments contained herein or incorporated as a part hereof, unless otherwise noted.

F. Counterparts

This Agreement may be executed in multiple, identical, original counterparts, each of which shall be deemed to be an original, but all of which, taken together, shall constitute one and the same agreement.

G. Entire Understanding

This Agreement represents the complete integration of all understandings between the Parties related to the Work, and all prior representations and understandings related to the Work, oral or written, are merged into this Agreement. Prior or contemporaneous additions, deletions, or other changes to this Agreement shall not have any force or effect whatsoever, unless embodied herein.

H. Digital Signatures

If any signatory signs this agreement using a digital signature in accordance with the Colorado State Controller Agreement, Grant and Purchase Order Policies regarding the use of digital signatures issued under the State Fiscal Rules, then any agreement or consent to use digital signatures within the electronic system through which that signatory signed shall be incorporated into this Agreement by reference.

I. Modification

Except as otherwise provided in this Agreement, any modification to this Agreement shall only be effective if agreed to in a formal amendment to this Agreement, properly executed and approved in accordance with applicable Colorado State law and State Fiscal Rules. Modifications permitted under this Agreement, other than Agreement amendments, shall conform to the policies issued by the Colorado State Controller.

i. By the Parties

The State, at its discretion, shall have the option to unilaterally extend the Initial Agreement Expiration Date, change the Agreement Maximum Amount, and in the Statement of Work (**Exhibit A**), adjust the Project Budget, modify the Service Area,

the Milestones, the Responsible Administrator, the Payment Schedule, and the Remittance Address through an Option Letter in a form substantially similar to **Exhibit B**, properly executed and approved in accordance with applicable State laws, regulations, and policies. Modifications other than by Option Letter shall not take effect unless agreed to in writing by both parties in an amendment to this Agreement properly executed and approved in accordance with State laws, regulations, and policies.

ii. By Operation of Law

This Agreement is subject to such modifications as may be required by changes in Federal or Colorado State law, or their implementing regulations. Any such required modification automatically shall be incorporated into and be part of this Agreement on the effective date of such change, as if fully set forth herein.

iii. Items not Requiring Modification - Consents

Where the terms of this Agreement require the Grantee to obtain the consent of the Division of Housing, the Division Director or their delegate shall be authorized to provide such consent.

J. Jurisdiction and Venue

[Reserved]

K. Statutes, Regulations, Fiscal Rules, and Other Authority

Any reference in this Agreement to a statute, regulation, State Fiscal Rule, fiscal policy or other authority shall be interpreted to refer to such authority then current, as may have been changed or amended since the Effective Date of this Agreement.

L. External Terms and Conditions

Notwithstanding anything to the contrary herein, the State shall not be subject to any provision included in any terms, conditions, or agreements appearing on Grantee's or a Subcontractor's website or any provision incorporated into any click-through or online agreements related to the Work unless that provision is specifically referenced in this Agreement.

M. Severability

The invalidity or unenforceability of any provision of this Agreement shall not affect the validity or enforceability of any other provision of this Agreement, which shall remain in full force and effect, provided that the Parties can continue to perform their obligations under this Agreement in accordance with the intent of this Agreement.

N. Survival of Certain Agreement Terms

Any provision of this Agreement that imposes an obligation on a Party after termination or expiration of this Agreement shall survive the termination or expiration of this Agreement and shall be enforceable by the other Party.

O. Taxes

The State is exempt from federal excise taxes under I.R.C. Chapter 32 (26 U.S.C., Subtitle D, Ch. 32) (Federal Excise Tax Exemption Certificate of Registry No. 84-730123K) and from State and local government sales and use taxes under §§39-26-704(1), *et seq.*, C.R.S. (Colorado Sales Tax Exemption Identification Number 98-02565). The State shall not be

liable for the payment of any excise, sales, or use taxes, regardless of whether any political subdivision of the state imposes such taxes on Grantee. Grantee shall be solely responsible for any exemptions from the collection of excise, sales or use taxes that Grantee may wish to have in place in connection with this Agreement.

P. Third Party Beneficiaries

Except for the Parties' respective successors and assigns described in § 17.A, this Agreement does not and is not intended to confer any rights or remedies upon any person or entity other than the Parties. Enforcement of this Agreement and all rights and obligations hereunder are reserved solely to the Parties. Any services or benefits which third parties receive as a result of this Agreement are incidental to this Agreement, and do not create any rights for such third parties.

Q. Waiver

A Party's failure or delay in exercising any right, power, or privilege under this Agreement, whether explicit or by lack of enforcement, shall not operate as a waiver, nor shall any single or partial exercise of any right, power, or privilege preclude any other or further exercise of such right, power, or privilege.

R. CORA Disclosure

To the extent not prohibited by federal law, this Agreement and the performance measures and standards required under §24-106-107, C.R.S., if any, are subject to public release through the CORA.

S. Standard and Manner of Performance

Grantee shall perform its obligations under this Agreement in accordance with the highest standards of care, skill and diligence in Grantee's industry, trade, or profession.

T. Licenses, Permits, and Other Authorizations

Grantee shall secure, prior to the Effective Date, and maintain at all times during the term of this Agreement, at its sole expense, all licenses, certifications, permits, and other authorizations required to perform its obligations under this Agreement, and shall ensure that all employees, agents and Subcontractors secure and maintain at all times during the term of their employment, agency or Subcontractor, all license, certifications, permits and other authorizations required to perform their obligations in relation to this Agreement.

U. Indemnification

[Waived]

V. Compliance with State and Federal Law, Regulations, and Executive Orders

Grantee shall comply with all State and Federal law, regulations, executive orders, State and Federal Awarding Agency policies, procedures, directives, and reporting requirements at all times during the term of this Grant.

W. Accessibility

- i. Grantee shall comply with and the Work Product provided under this Agreement shall be in compliance with all applicable provisions of §§24-85-101, *et seq.*, C.R.S., and the Accessibility Standards for Individuals with a Disability, as established by the Governor's Office of Information Technology (OIT), pursuant to Section §24-85-103

(2.5), C.R.S. Grantee shall also comply with all State of Colorado technology standards related to technology accessibility and with Level AA of the most current version of the Web Content Accessibility Guidelines (WCAG), incorporated in the State of Colorado technology standards.

- ii. Grantee shall indemnify, save, and hold harmless the Indemnified Parties against any and all costs, expenses, claims, damages, liabilities, court awards and other amounts (including attorneys' fees and related costs) incurred by any of the Indemnified Parties in relation to Grantee's failure to comply with §§24-85-101, *et seq.*, C.R.S., or the Accessibility Standards for Individuals with a Disability as established by OIT pursuant to Section §24-85-103 (2.5), C.R.S.
- iii. The State may require Grantee's compliance to the State's Accessibility Standards to be determined by a third party selected by the State to attest to Grantee's Work Product and software is in compliance with §§24-85-101, *et seq.*, C.R.S., and the Accessibility Standards for Individuals with a Disability as established by OIT pursuant to Section §24-85-103 (2.5), C.R.S.

17. COLORADO SPECIAL PROVISIONS (COLORADO FISCAL RULE 3-3)

These Special Provisions apply to all agreements except where noted in italics.

A. STATUTORY APPROVAL. §24-30-202(1), C.R.S.

This Agreement shall not be valid until it has been approved by the Colorado State Controller or designee. If this Agreement is for a Major Information Technology Project, as defined in §24-37.5-102(2.6), C.R.S., then this Agreement shall not be valid until it has been approved by the State's Chief Information Officer or designee.

B. FUND AVAILABILITY. §24-30-202(5.5), C.R.S.

Financial obligations of the State payable after the current State Fiscal Year are contingent upon funds for that purpose being appropriated, budgeted, and otherwise made available.

C. GOVERNMENTAL IMMUNITY.

Liability for claims for injuries to persons or property arising from the negligence of the State, its departments, boards, commissions committees, bureaus, offices, employees and officials shall be controlled and limited by the provisions of the Colorado Governmental Immunity Act, §24-10-101, *et seq.*, C.R.S.; the Federal Tort Claims Act, 28 U.S.C. Pt. VI, Ch. 171 and 28 U.S.C. 1346(b), and the State's risk management statutes, §§24-30-1501, *et seq.* C.R.S. No term or condition of this Agreement shall be construed or interpreted as a waiver, express or implied, of any of the immunities, rights, benefits, protections, or other provisions, contained in these statutes.

D. INDEPENDENT CONTRACTOR.

Grantee shall perform its duties hereunder as an independent contractor, and not as an employee. Neither Grantee nor any agent or employee of Grantee shall be deemed to be an agent or employee of the State. Grantee shall not have authorization, express or implied, to bind the State to any agreement, liability or understanding, except as expressly set forth herein. **Grantee and its employees and agents are not entitled to unemployment insurance or workers compensation benefits through the State and the State shall not pay for or otherwise provide such coverage for Grantee or any of its agents or employees. Grantee shall pay when due all applicable employment taxes and income**

taxes and local head taxes incurred pursuant to this Agreement. Grantee shall (i) provide and keep in force workers' compensation and unemployment compensation insurance in the amounts required by law, (ii) provide proof thereof when requested by the State, and (iii) be solely responsible for its acts and those of its employees and agents.

E. COMPLIANCE WITH LAW.

Grantee shall comply with all applicable federal and State laws, rules, and regulations in effect or hereafter established, including, without limitation, laws applicable to discrimination and unfair employment practices.

F. CHOICE OF LAW, JURISDICTION, AND VENUE.

Colorado law, and rules and regulations issued pursuant thereto, shall be applied in the interpretation, execution, and enforcement of this Agreement. Any provision included or incorporated herein by reference which conflicts with said laws, rules, and regulations shall be null and void. All suits or actions related to this Agreement shall be filed and proceedings held in the State of Colorado and exclusive venue shall be in the City and County of Denver.

G. PROHIBITED TERMS.

Any term included in this Agreement that requires the State to indemnify or hold Grantee harmless; requires the State to agree to binding arbitration; limits Grantee's liability for damages resulting from death, bodily injury, or damage to tangible property; or that conflicts with this provision in any way shall be void ab initio. Nothing in this Agreement shall be construed as a waiver of any provision of §24-106-109 C.R.S.

H. SOFTWARE PIRACY PROHIBITION.

State or other public funds payable under this Agreement shall not be used for the acquisition, operation, or maintenance of computer software in violation of federal copyright laws or applicable licensing restrictions. Grantee hereby certifies and warrants that, during the term of this Agreement and any extensions, Grantee has and shall maintain in place appropriate systems and controls to prevent such improper use of public funds. If the State determines that Grantee is in violation of this provision, the State may exercise any remedy available at law or in equity or under this Agreement, including, without limitation, immediate termination of this Agreement and any remedy consistent with federal copyright laws or applicable licensing restrictions.

I. EMPLOYEE FINANCIAL INTEREST/CONFLICT OF INTEREST. §§24-18-201 and 24-50-507, C.R.S.

The signatories aver that to their knowledge, no employee of the State has any personal or beneficial interest whatsoever in the service or property described in this Agreement. Grantee has no interest and shall not acquire any interest, direct or indirect, that would conflict in any manner or degree with the performance of Grantee's services and Grantee shall not employ any person having such known interests.

J. VENDOR OFFSET AND ERRONEOUS PAYMENTS. §§24-30-202(1) and 24-30-202.4, C.R.S.

[Not applicable to intergovernmental agreements] Subject to §24-30-202.4(3.5), C.R.S., the State Controller may withhold payment under the State's vendor offset intercept system for debts owed to State agencies for: **(i)** unpaid child support debts or child support arrearages; **(ii)** unpaid balances of tax, accrued interest, or other charges specified in §§39-21-101, *et*

seq., C.R.S.; **(iii)** unpaid loans due to the Student Loan Division of the Department of Higher Education; **(iv)** amounts required to be paid to the Unemployment Compensation Fund; and **(v)** other unpaid debts owing to the State as a result of final agency determination or judicial action. The State may also recover, at the State's discretion, payments made to Grantee in error for any reason, including, but not limited to, overpayments or improper payments, and unexpended or excess funds received by Grantee by deduction from subsequent payments under this Agreement, deduction from any payment due under any other Agreements, grants or agreements between the State and Grantee, or by any other appropriate method for collecting debts owed to the State.

18. RESTRICTIONS ON PUBLIC BENEFITS

This section ☒ shall | ☐ shall not apply to this Agreement.

Grantee shall confirm that any individual natural person is lawfully present in the United States pursuant to 8 U.S.C. §§1601 *et seq.* when such individual applies for public benefits provided under this Agreement by requiring the applicant to:

- B.** Produce a verification document in accordance with 62 Fed. Reg. 221 (November 17, 1997), pp. 61,363 - 61,371; and,
- C.** Execute a Residency Declaration, attached as Form 1, or a substantially similar form as determined by the State.

H4HRGP24232

EXHIBIT A
STATEMENT OF WORK
TRANSFORMATIONAL HOMELESSNESS RESPONSE

1. GENERAL REQUIREMENTS

- 1.1. Program Description.** The Transformational Homelessness Response (THR) grant program (the “Program”) aims to quickly connect people experiencing homelessness with services, treatment, and temporary and permanent housing to put them on a path to economic self-sufficiency. The Program provides funding for program models and activities including outreach support, emergency shelters, transitional housing, recovery care and related residential programs, training and employment service programs, and permanent housing with wraparound supportive services. The Program also provides funding for systems improvement activities including data collection, management, analysis, system integration, coordination, and resource utilization acceleration. The goal of the Program is to fundamentally shift the landscape of homelessness in communities across Colorado by transforming systems, programs, and outcomes. Grant awards must go beyond maintaining current operations for projects that currently exist while being responsive to the one-time nature of the funding provided. Grant funds may only be used for Eligible Activities as defined in **§5.2.3 (Descriptions of Uses)** and listed in **§5.2.2 (Project Budget)** of this **Exhibit A**. Grantee is responsible for completion of the Project and submission of all required reporting and other documentation in the manner and timeframes set forth herein.
- 1.2. Preference.** The individuals prioritized by the grant opportunity are those that but for this project will most likely not resolve their homelessness on their own. In particular, this includes individuals with long lengths of homelessness with complex needs and who are not currently connected to other homeless shelters or programs.
- 1.3. Service Area.** Grantee’s performance of services shall occur in Greeley, Colorado. Grantee may also serve individuals referred to them including through their regional Coordinated Entry Systems, even if that individual or household currently lives outside Greeley, Colorado as long as the person receives the services in the City of Greeley.
- 1.4. Grantee’s Obligations.**
- 1.4.1.** Grantee shall implement the Project, administer this Agreement, and provide required documentation to the State as specified herein.
- 1.4.2.** Grantee shall enter into written agreement(s), the content of which meet DOH’s requirements, with the following individuals or entities prior to disbursing any funds:
- 1.4.2.1.** Any Subcontractor engaged by Grantee to aid in performance of the Work.
- 1.4.3. Assignment.** Grantee’s rights and obligations under this **Exhibit A** are personal and may not be transferred or assigned without the prior, written consent of DOH. Any attempt at assignment or transfer without such consent shall be void.

Any assignment or transfer of Grantee's rights and obligations approved by the State shall be subject to the provisions of this Agreement.

- 1.4.4. Time of Performance.** Grantee shall commence performance of its obligations on the Performance Beginning Date and complete its obligations on or before the Initial Agreement Expiration Date, both of which are listed on the Cover Page of the Grant Agreement. Time of Performance may be extended in accordance with §2C of the main body of this Agreement. To initiate the extension process, Grantee shall submit a written request to DOH Key Personnel at least 60 days prior to the Initial Agreement Expiration Date, and shall include a full justification for the extension request.
- 1.4.5. Services Standards.** For grantees awarded funds to provide services, grantee shall provide services in a manner consistent with the following standards:
 - 1.4.5.1.** Grantee shall have a staff-to-participant ratio of no less than one case manager to every 15 households for any component of the project that includes housing, such as transitional or supportive housing, as well as no fewer than one case manager to every 30 households in shelter or community-based programming, with preference for a 1:15 case management to participant ratio for all program components.
 - 1.4.5.2.** Staff should have relevant professional accreditations, education, and experience to implement both holistic and housing-focused services. Staff should be community-based and multi-disciplinary when possible.
 - 1.4.5.3.** Services should be implemented using best practice models, including Housing First, Harm Reduction, Motivational Interviewing, and Trauma-Informed Care (see Definitions). Other services and treatment models may be coordinated with or incorporated into the services programming based on the individuals served. The delivery of all services should be guided by the principles of cultural competence, recovery, and resiliency, with an emphasis on building individuals' strengths and resources in the community, with family, and with peer/social networks.
 - 1.4.5.4.** Services and delivery of the supports should be adjusted appropriately based on the intended population(s) the project will serve.
- 1.4.6. Habitability Standards.** Temporary housing units or shelter facilities must meet HUD's habitability standards defined in 24 CFR part 576.403(c). Documentation of meeting minimum standards must be maintained in households' files. Grantees may use ESG Habitability Standards Checklist found at: <https://www.hudexchange.info/resource/3766/esg-minimum-habitability-standards-for-emergency-shelters-and-permanent-housing/> or an equivalent checklist.
- 1.4.7. Housing Quality Standards (HQS)** are required both at initial occupancy and during the duration of housing assistance for Supportive Housing, Rapid Re-Housing, or Prevention programs.

1.4.8. Collaboration. Grantees shall work collaboratively with community-based partners and referral sources as necessary to ensure that all Households served acquire and maintain housing as efficiently as possible. For example, the grantee may attend and participate in case conferencing meetings to identify eligible Households for the Project and assist in process improvements as necessary, or the grantee may work in conjunction with the project voucher administrator and property management as necessary to ensure the intentions and outcomes of this Agreement.

1.4.9. Homeless Management Information System: Grantee shall utilize the local Continuum of Care (CoC) Homeless Management Information System (HMIS) for intake, program enrollment, move-in (if applicable), service provision (if applicable), annual assessments, and exit data collection. If Grantee does not have access to CoC HMIS, Grantee shall seek approval from DOH to partner with an agency that has access. Grantee agrees to fully comply with all HMIS rules and regulations including, without limitation, the following:

1.4.9.1. Grantee shall perform data entry within five (5) days of intake, program enrollment, move-in (if applicable), service provision (if applicable), and discontinuance of participation by a Household.

1.4.9.2. Grantee shall run regular data quality checks to ensure data is accurate.

1.4.9.3. Grantee shall sign all required CoC HMIS agreements and adhere to all CoC HMIS policies and procedures. (These agreements are available from the CoC HMIS administrator for each CoC.)

1.4.9.4. Grantee shall submit and update data in the HMIS Database as requested/necessary to complete performance reports (per §7.3 of this **Exhibit A**), as well as any other reports required by the CoC.

1.4.9.5. Grantee shall provide other information as requested by DOH for reporting and program evaluation purposes including, without limitation, the number of Households, the status of each Household, the location of units, the progress of the Households, and any other information deemed relevant by DOH.

1.4.9.6. Grantee shall ensure there is a current HMIS Client Consent Form on file for each Household.

2. DEFINITIONS: The following terms pertain to the Statement of Work, and shall be construed and interpreted as follows:

2.1. Area Median Income. The Department of Housing and Urban Development (HUD) sets income limits that determine eligibility for assisted housing programs including the Public Housing, Section 8 project-based, Section 8 Housing Choice Voucher, Section 202 housing for the elderly, and Section 811 housing for persons with disabilities programs. HUD develops income limits based on Median Family Income estimates and Fair Market Rent area definitions for each metropolitan area, parts of some metropolitan areas, and each non-metropolitan county. DOH sets voucher payment standards annually using HUD income limits.

- 2.2. **Behavioral Health.** “Behavioral Health” is the scientific study of the emotions, behaviors and biology relating to a person’s mental well-being, their ability to function in everyday life and their concept of self. Behavioral health conditions include: substance use disorders; alcohol and drug addiction; and serious psychological distress, including suicide ideation and mental disorders.
- 2.3. **Beneficiaries.** “Beneficiaries” shall mean the persons and/or households who are the end users that benefit from the Project.
- 2.4. **Comparable Database.** “Comparable Database” is a database that meets all Homeless Management Information System (HMIS) Data Standards and does so in a method that protects the safety and privacy of the survivor. Comparable databases are used by “Victim Service Providers” (i.e., non-profit organizations whose primary mission is to provide services to survivors of domestic violence, dating violence, sexual assault, or stalking).
- 2.5. **Continuums of Care.** “Continuums of Care” are regional planning bodies which organize and deliver housing and services within their communities. There are four CoCs in Colorado: the Metro Denver Homeless Initiative (Denver, Boulder, Arapahoe, Douglas, Jefferson, and Adams counties), Pikes Peak CoC (El Paso County), Northern Colorado CoC (Larimer and Weld counties), and the Balance of State CoC (the 54 remaining counties grouped into 10 regional coalitions).
- 2.6. **Coordinated Entry.** “Coordinated Entry” is a system operated by each CoC in which the goal is to create and maintain a by-name list of every assessed individual or family experiencing homelessness in that CoC’s region so that they can be prioritized and matched with the most appropriate and available housing resource.
- 2.7. **DOH.** “DOH” means the Colorado Department of Local Affairs, Division of Housing.
- 2.8. **Harm Reduction.** “Harm Reduction” means a set of practical approaches aimed to reduce the harm associated with substance use rather than on the prevention of substance use itself. Harm reduction approaches recognize that individuals can be at different stages of recovery and that effective interventions should be individually tailored to each individual’s stage. Such strategies have been effective in reducing morbidity and mortality for such individuals by incorporating strategies from safer use, to managed use, to abstinence. Individuals are allowed to make choices about use and treatment, and regardless of the choices, are not treated adversely, housing status is not threatened, and help continues to be available.
- 2.9. **Homeless or Experiencing Homelessness.** “Homeless” or “Experiencing Homelessness” refers to a household that is living unsheltered, in a place not meant for human habitation or in a homeless shelter, or is at risk of losing their housing within 14 days. Homelessness is defined as living in a place not meant for human habitation, in emergency shelter, in temporary housing (e.g. - safe haven, transitional housing, bridge housing, or rapid rehousing), or exiting an institution where the person temporarily resided.
- 2.10. **Homeless Management Information System (HMIS).** “Homeless Management Information System” is a local information technology system used to collect client-level data and data on the provision of housing and services to homeless individuals and families and persons at risk of homelessness. Each Continuum of Care is responsible for selecting an HMIS software solution that complies with HUD’s data collection, management, and reporting standards.

- 2.11. **Housing First.** “Housing First” is a proven approach that prioritizes non-time limited housing to people experiencing homelessness, thus ending their homelessness. Housing First recognizes that housing is a platform from which individuals can pursue personal goals and improve quality of life. This approach is guided by the belief that people need basic necessities, such as food and housing, before attending to other goals, such as employment, budgeting, or substance use treatment. Unlike “Housing Ready” or “Housing Next” or “Treatment First” models, Housing First positions housing as an immediate priority for people experiencing homelessness. Numerous models complement Housing First, such as Harm Reduction, low barrier programming, trauma-informed approaches, and individual choice.
- 2.12. **HUD.** “HUD” is the United States Department of Housing and Urban Development.
- 2.13. **Inclusion, diversity, equity, and accessibility (IDEA).** “Inclusion, diversity, equity, and accessibility (IDEA)” are terms used to define efforts to outreach to and include diverse communities, organizations, and individuals who identify with diverse backgrounds, including but not limited to ethnicity, race, language, national origin, sexual orientation, gender identity and expression, and ability.
- 2.14. **Indirect Costs.** “Indirect Costs” means those costs that have been incurred for shared or joint objectives and cannot be readily identified with any particular activity. After direct costs have been determined and assigned directly to the grant award, or other work as appropriate, indirect costs are those that remain to be allocated. Examples include: office rent, utility, insurance, maintenance, and other expenditures related to shared space; administrative and executive team functions that support multiple program areas; and purchases, transportation, and staff expenses that benefit multiple program areas. Further guidance on indirect costs is provided in 2 CFR Part 200, Subpart E.
- 2.15. **Motivational Interviewing.** “Motivational Interviewing (MI)” is a collaborative, person-centered form of guiding to elicit and strengthen motivation for change by exploring and resolving ambivalence. MI is considered to be an evidence-based practice that has proven to be successful.
- 2.16. **Other Funds.** “Other Funds” means funding provided or to be provided by other federal, state, local, or private sources for the Project. Other Funds are good faith estimates and do not include Grant Funds.
- 2.17. **Project Close-Out Date.** “Project Close-Out Date” shall mean the date DOLA determines the Project is complete as identified in writing to the Grantee.
- 2.18. **Recovery Care.** “Recovery Care” are services provided for individuals with Substance Use Disorders (SUDs). These services focus on improving health outcomes and self-sufficiency that allow individuals to reach their full potential.
- 2.19. **Recovery Care Residential Programs** “Recovery Care Residential Programs” provide residential services and/or treatment for individuals experiencing homelessness so that they can receive recovery care services, as defined above.
- 2.20. **Rental Assistance.** “Rental Assistance” means Housing Assistance Payments (HAP) paid on behalf of households by a Public Housing Authority (PHA) directly to property owners/landlords. Rental Assistance is non-time limited and units must meet HQS standards before rental assistance payments can be made. Rental Assistance must follow the PHA’s Voucher Administrative Plan policies, procedures and regulations.
- 2.21. **Substantial Completion.** “Substantial Completion” means that Grantee has achieved the milestones and targets identified in §3 (Deliverables) of this Exhibit A through the

delivery of approved services as identified in **§5.2.3 (Descriptions of Uses)** of this **Exhibit A** to Households identified in **§1.2** of this **Exhibit A**.

- 2.22. Supportive Housing.** “Supportive Housing,” also known as Permanent Supportive Housing (PSH), means decent, safe, affordable, community-based housing that provides tenants with the rights of tenancy, Tenancy Support Services, and links to other intensive supportive services using best practices, particularly the Housing First model, as well as Harm Reduction and Trauma-informed approaches. Supportive Housing is designed to allow tenants to live as independently as possible.
- 2.23. Trauma-Informed Care.** “Trauma-Informed Care” is an approach to the delivery of behavioral health services that includes an understanding of trauma and an awareness of the impact it can have across settings, services, and populations. It involves viewing trauma through a cultural lens and recognizes that context plays a significant role in how individuals perceive and process traumatic events. A trauma-informed approach realizes the widespread impact of trauma; understands potential paths for healing; integrates knowledge of trauma into policies and practices; and seeks to actively prevent re-traumatization.

3. DELIVERABLES

- 3.1. Outcome.** Full implementation of the Project and achievement of all Performance Measures.
- 3.2. Performance Milestones.** Grantee shall achieve each of the following Milestones by the Date shown.

| Milestone | Date |
|---|------------|
| Provide certificate of insurance, and all other compliance documentation requested by DOH within one month of receiving an executed agreement | 2/01/2024 |
| Provide certification of matching funds commitments and sources to DOH | On-going |
| Provide DOH access to Grantee’s HMIS web portal to review real time client data | On-going |
| Submit request for reimbursements to DOH at least quarterly | On-going |
| Track and record grant outcomes through DOH approved Performance Measures | On-going |
| Submit quarterly reports as determined by DOH | On-going |
| Submit annual progress reports as determined by DOH within 30 calendar days after the first twelve months of the grant period and annually thereafter | On-going |
| Submit Project Completion Report to DOH within 30 calendar days after the completion of the Project | 11/13/2026 |

4. KEY PERSONNEL

- 4.1. Responsible Administrator.** Grantee's performance hereunder shall be under the direct supervision of the individual identified below, an employee or agent of Grantee, who is hereby designated as a key person and the Responsible Administrator of this project:

Juliana Kitten, Assistant City Manager, Housing and Homeless Solutions
 City of Greeley
 1000 10th Street
 Greeley, CO 80631
 Juliana.Kitten@greeleygov.com

- 4.2. DOH Key Personnel.** Nellie Stagg, Transformational Homelessness Response Manager, nellie.stagg@state.co.us

- 4.3. Replacement Personnel.** If any Grantee Key Personnel cease to serve, Grantee shall immediately notify DOH of such event in writing. Replacement of Grantee Key Personnel shall be subject to DOH approval. Requests to replace Grantee Key Personnel shall be made in writing and shall include, without limitation, the name of the person, their qualifications, and the effective date of the proposed change. Notices sent pursuant to this subsection shall be sent in accordance with §14 of the main body of the Agreement, with a copy to DOH Key Personnel. Anytime Grantee Key Personnel cease to serve, the State, at its sole discretion, may direct Grantee to suspend work on the Project until such time as the Grantee proposes a replacement and such replacement is approved by DOH.

- 5. FUNDING:** The Agreement Maximum Amount to be provided by the State is set forth on the Cover Page of the Grant Agreement and is shown for convenience in §5.2.1 as "Grant Funds (DOLA)".

- 5.1. Other Funds.** Grantee shall provide all funds necessary to complete the Project. All Sources, other than the DOLA Grant Funds and Matching Funds (if any), are good faith estimates.

5.2. Project Budget.

5.2.1. Sources.

| Source | Amount |
|-------------------------------|-----------------------|
| Grant Funds (DOLA) | \$2,149,400.00 |
| Matching Funds: -HUD Funds | \$537,350.00 |
| Total | \$2,686,750.00 |

- 5.2.2. Grant Funds (DOLA).** Costs eligible for payment with DOLA Grant Funds are limited to the items and amounts listed in the table below (subject to any line item

adjustments made pursuant to §5.4.1). A detailed description of uses is provided in §5.2.3.

| Use | Amount |
|-----------------|-----------------------|
| Rapid Rehousing | \$2,149,400.00 |
| Total | \$2,149,400.00 |

5.2.2.1. Pre-Agreement Costs. Reserved.

5.2.3. Descriptions of Uses. Following are descriptions of the Uses listed in §5.2.2.

5.2.3.1. Rapid Re-housing. “Rapid Re-housing” provides financial assistance and/or services for households to quickly exit homelessness by securing permanent housing. “Rapid Re-housing” includes the following eligible activities:

5.2.3.1.1. Housing Search and Placement. Services or activities necessary to assist program participants in locating, obtaining, and retaining suitable permanent housing, including (i) assessment of housing barriers, needs, and preferences; (ii) development of an action plan for locating or maintaining housing; (iii) housing search; (iv) outreach to and negotiation with owners; (v) assistance with submitting rental applications and other lease-up assistance, such as understanding leases; (vi) assessment of housing for compliance with unit requirements, such as habitability; (vii) assistance with obtaining utilities and moving arrangements and assistance; and (viii) tenant counseling.

5.2.3.1.2. Housing Navigation and Landlord Mediation. Assists program participants in obtaining housing by helping them navigate housing applications, screening criteria, and relationships with landlords that aim to increase exits to permanent housing with ongoing support. This staff capacity may provide services to landlords to de-escalate any challenges that arise with program participants, with the goal of avoiding evictions or exits to homelessness. This can also include providing services and life skills for program participants to equip them with understanding tenant responsibilities and other skills that may be needed to achieve long-term housing stability.

5.2.3.1.3. Housing Stability Case Management and Tenancy Support Services. Efforts to assess, arrange, coordinate, and monitor the delivery of individualized services to facilitate housing stability for a participant who resides in permanent housing or to assist a participant in overcoming or mitigating immediate barriers to obtaining housing, including tenant screening barriers. This may include (i) using the centralized

or coordinated assessment system to evaluate individuals and families applying for or receiving homelessness prevention or rapid re-housing assistance; (ii) conducting the initial evaluation, including verifying and documenting eligibility, as well as conducting the ongoing re-assessments for ensuring program participants' continued eligibility and adjusting assistance; (iii) counseling; (iv) developing, securing, and coordinating services to enroll eligible individuals and families into economic security programs and other eligible public benefits; (v) monitoring and evaluating participant progress; (vi) providing information and referrals to other providers; (vii) developing an individualized housing and service plan, including planning a path to permanent housing stability; (viii) linkages to education, job skills training, and employment support; and (ix) conducting re-evaluations. After move-in, case management best practice is home-based as much as possible and is focused on stabilizing the participant in housing by identifying supports, employment or other income, housing retention barriers, and conflict resolution that may lead to tenancy problems. Case management is participant-driven, voluntary, progressive, strengths-based and focused on housing attainment and retention. Activities may also include in-reach, outreach, engagement, and other on-going tenancy support services, including (i) acquiring necessary furnishings and household goods; (ii) tenancy rights and responsibilities education and support; (iii) eviction prevention supports; (iv) transportation assistance related to housing stability; (v) independent living skills coaching; (vi) de-escalation support; (vii) support groups; (viii) end-of-life planning; and (ix) re-engagement and relocation support.

5.2.3.1.4. Mediation. Mediation between the participant and the owner or person(s) with whom the participant is living, provided that the mediation is necessary to prevent the participant from losing permanent housing in which the program participant currently resides.

5.2.3.1.5. Legal Services. Legal services necessary to resolve a legal problem that prohibits the participant from obtaining permanent housing or will likely result in the participant losing the permanent housing in which the program participant currently resides. This may include strategies that prevent evictions from reaching courts and formal legal proceedings and other alternatives to formal eviction hearings.

5.2.3.1.6. Credit Repair. Credit counseling and other services necessary to assist program participants with critical skills related to household budgeting, managing money, accessing a free personal credit report, and resolving personal credit problems.

5.2.3.1.7. Services for Behavioral Health, Mental Health, Substance Use Disorders, and Medical Care. Includes a continuum of behavioral health services and treatment, as well as coordination of access to healthcare-related services including primary care, substance use treatment, mental health care, vision and dental care, and emergency, crisis, and inpatient services.

5.2.3.1.8. Other supportive services. Includes but is not limited to other supportive services such as:

5.2.3.1.8.1. Childcare. Efforts to establish and operate childcare or provide childcare vouchers for children from families experiencing homelessness, and provide meals, snacks, and comprehensive and coordinated developmental activities.

5.2.3.1.8.2. Education Services. Efforts to improve knowledge and basic educational skills. Services include instruction or training in consumer education, health education, substance use prevention, literacy, English as a Second Language, General Educational Development (GED), and others, such as the provision of books, supplies, and instructional material.

5.2.3.1.8.3. Food. Efforts to provide meals or groceries to program participants.

5.2.3.1.8.4. Educational, Vocational, And Work-Based Learning Opportunities. Efforts to connect program participants to educational, vocational, and work-based learning opportunities that resolve the household's homelessness as quickly as possible and/or stabilize permanent housing.

5.2.3.1.8.5. Recovery Care And Related Residential Programs. Efforts to connect program

participants to community resources that offer recovery care and related residential programs, including the cost of transportation to those services.

5.2.3.1.9. Grant Activities. Efforts focused on administering a specific grant or funding source may improve effective operations, as well as effective program implementation. Such efforts include planning and executing program activities, such as (i) general program or grant management, oversight, coordination, monitoring, and evaluation; (ii) salaries, wages, and related costs related to preparing program budgets; developing systems for ensuring compliance with grant requirements; developing interagency agreements; and preparing reports and other required documents or activities; (iii) accounting or other services; and (iv) other reasonable and necessary goods and services required to implement the grant program, such as evaluating program results against stated objectives, occupancy costs, and training on program requirements.

5.2.3.1.10. Short-Term And Medium-Term Rental Assistance. Up to 24 months of rental assistance during any 3-year period. This assistance may be short-term rental assistance, medium-term rental assistance, payment of rental arrears, or any combination of this assistance. This may include: short-term rental assistance is assistance for up to three months of rent; medium-term rental assistance is assistance for more than three months but not more than 24 months of rent; payment of rental arrears consists of a one-time payment for up to six months of rent in arrears, including any late fees on those arrears; rental assistance may be tenant-based or project-based.

5.2.3.1.11. Financial Assistance. Efforts to obtain or maintain permanent housing, such as rental application fees, security deposits, last month's rent, utility deposits, utility payments, and moving costs.

5.3. Matching Funds. Grantee shall provide the funds identified as “Matching Funds” in §5.2.1, above, unless otherwise approved in writing by DOH. Matching Funds may only be used for the eligible costs described in §5.2.3 of this **Exhibit A**.

5.4. Project Budget Line Item Adjustment.

5.4.1. If the table in §5.2.2 contains more than one budget line item, Grantee shall have authority to adjust individual budget line item amounts, without approval of the State, up to an aggregate of 10% of such line item from which the funds are moved. Such authority shall not include administrative line items (such as project

delivery or administrative costs). Grantee shall send written notification of allowed adjustments to the State within 30 days of such adjustment.

5.4.2. Changes to individual budget lines amounts in §5.2.2 in excess of 10% shall require written approval of the DOLA Controller. Grantee shall submit a written request for changes pursuant to this Section to the State. Such request shall include the amount of such request, the reason for the request and any necessary documentation. If the State approves such request, the State shall unilaterally execute an Option Letter accepting such request pursuant to §16.I.i of the main Agreement.

6. PAYMENTS TO GRANTEE: Payments to Grantee shall be made in accordance with the provisions of §5 of the main body of the Agreement, and §6 of this **Exhibit A**.

6.1. Payment Schedule. Grantee shall submit all payment requests in a timely manner to DOH. Unless otherwise agreed to by DOH, Grantee shall submit payment requests once per month, on or before the 20th of each month. DOH may request the Grantee to submit payment requests for the months of May and June earlier than the 20th (to the extent possible) in order to complete closeout of the state fiscal year in a timely manner. Eligible expenses incurred by Grantee during any calendar month shall be included in the following month's pay request. DOH shall review the pay request and, if approved, shall submit the pay request to DOLA accounting for its review, approval and payment. Payments may be withheld, at DOH's reasonable discretion, pending submission by Grantee and approval by DOH of any reports or completion by Grantee of any administrative requirements set forth in the main Grant Agreement or this **Exhibit A**.

| Payment | Amount | |
|--------------|-------------------------|--|
| All payments | 100% of Payment Request | Paid upon DOLA's receipt of actual expense documentation and written requests from the Grantee for reimbursement of eligible approved Project costs. |
| Total | \$2,149,400.00 | |

6.2. Any excess Grant Funds shall be returned to DOLA via deobligation letter from Grantee within 60 days prior to the expiration of the Grant Agreement.

6.3. Pay Request Process. Payment requests shall be submitted to DOH Key Personnel via instructed processes. Each request shall include all required/appropriate information and documentation necessary, per guidance provided by DOH, in order for DOH to verify eligibility of expenses.

6.4. Remittance Address. If mailed, payments shall be remitted to the following address unless changed in accordance with §14 of the main body of the Agreement:

| |
|--|
| City of Greeley 1000 10th Street Greeley, CO 80631 |
|--|

- 6.5. Interest.** If advance payments are authorized, Grantee or Subgrantee may keep interest earned from Grant Funds up to \$500 per year for administrative expenses. All interest earned in excess of \$500 shall be remitted to DOLA.

7. ADMINISTRATIVE REQUIREMENTS – STATE

Grantee shall administer Grant Funds in accordance with the requirements of this Agreement, Division of Housing (DOH) Guidelines, and this **Exhibit A**.

- 7.1. Accounting.** Grantee shall maintain segregated accounts of Grant Funds and Other Funds associated with the Project and make those records available to the State upon request. All receipts and expenditures associated with the Project shall be documented in a detailed and specific manner, in accordance with the Project Budget in **§5.2** of this **Exhibit A** above.

- 7.2. Audit Report.** If an audit is performed on Grantee's records for any fiscal year covering a portion of the term of this Agreement or any other grants/contracts with DOLA, Grantee shall submit a copy of the final audit report, including a report in accordance with the Single Audit Act and 2 CFR 200.500 et seq., to:

Department of Local Affairs
Accounting & Financial Services
1313 Sherman Street, Room 323
Denver, CO 80203
Or email to: dola.audit@state.co.us and
nellie.stagg@state.co.us

- 7.3. Reporting.** In addition to any reporting required pursuant to the terms of the main Agreement, Grantee shall submit to DOLA the reports listed below in a format acceptable to the State. If such reports are not submitted in a timely manner, the State may withhold payments to Grantee pursuant to **§6.1** of this **Exhibit A**.

- 7.3.1. Quarterly Performance Reports.** Within 20 calendar days after the end of each quarter, Grantee shall submit a quarterly performance report. The quarterly performance report shall include reporting on the expected project deliverables as approved by DOH.

- 7.3.2. Annual Report.** Within 30 calendar days after the first twelve months of the grant period and annually thereafter, Grantee shall submit an annual report. In the event that the grant term is shorter or longer than twelve months, Grantee shall use the reporting deadlines provided by the DOH Key Personnel. The annual report shall be completed using the reporting template which DOH shall provide and shall include reporting on the expected deliverables as described in **§3** and **§1.4.9 (Homeless Management Information System)** of this **Exhibit A**. DOH may make changes to the reporting template at any time during the grant period; if such changes are made, DOH shall communicate these changes to Grantee in a timely manner.

- 7.4. Monitoring.** The State shall monitor this Agreement in accordance with its Risk-Based Monitoring Policy and **§7B** and **§C** of the main body of the Agreement. Final evaluation of the Project will be accomplished when DOLA approves the Project Completion Report.

- 7.4.1. DOH at its discretion may monitor files, policies, or other program documentation either on site or through a request of documents.

THE REST OF THIS PAGE INTENTIONALLY LEFT BLANK

EXHIBIT B, SAMPLE OPTION LETTER**SAMPLE OPTION LETTER**

| | |
|--|--|
| State Agency Department of Local Affairs, for the benefit of the Division of Housing | Grantee [Grantee's full legal name.] |
| Encumbrance Number H4HRGP00000 | Option Letter Number (1, 2, 3, etc.) |
| (Current) Agreement Maximum Amount \$000,000.00 | (New) Agreement Maximum Amount \$000,000.00 |
| (Current) Initial Agreement Expiration Date Month, Day, Year | (New) Initial Agreement Expiration Date [Month, Day, Year] |
| Existing CMS Number(s) 000000, 000000, 000000 | (New) CMS Number (This Option Letter) 000000 |
| Effective Date The date this Option Letter is signed by the State Controller. | |

1. **OPTIONS:** *(Select all that are applicable.)* In accordance with §18K of the Original Agreement referenced above, as amended, the State hereby exercises its option to modify the following:

- ☐ A. Initial Agreement Expiration Date.
- ☐ B. Agreement Maximum Amount.
- ☐ C. Project Budget.
- ☐ D. Payment Schedule.
- ☐ E. Milestones.
- ☐ F. Service Area.
- ☐ G. Responsible Administrator.
- ☐ H. Remittance Address.

2. **REQUIRED PROVISIONS:**

1. **For use with Option 1(A):** The Initial Agreement Expiration Date, shown on the Cover Page of the Agreement, as amended, is hereby deleted and replaced with the (New) Initial Agreement Expiration Date shown in the table above.
2. **For use with Options 1(B):** The Agreement Maximum Amount shown on the Cover Page of the Agreement referenced above, as amended, is hereby deleted and replaced with the (New) Agreement Maximum Amount shown in the table above.
3. **For use with Option 1(C):** The Project Budget in §5.2 of the Statement of Work (**Exhibit B**), as amended, is deleted and replaced with the following:

5.2. Project Budget.

5.2.1. Sources

| Source | Amount |
|--------------|---------------|
| [Source] | \$x.xx |
| Total | \$x.xx |

5.2.2. Uses/Project Activities

| Use/Project Activity | Amount |
|----------------------|---------------|
| [Use] | \$x.xx |
| Total | \$x.xx |

5.2.3. Eligible Uses of DOLA Grant Funds

| Eligible Activity | Amount |
|-------------------|---------------|
| [Eligible Use] | \$x.xx |
| Total | \$x.xx |

5.2.4 Pre-Agreement Costs. [Reserved].

4. **For use with Option 1(D):** The **Payment Schedule** in §6.1 of the Statement of Work (**Exhibit B**), as amended, is deleted and replaced with the following:

6.1 Payment Schedule. Grantee shall disburse Grant Funds received from the State within fifteen days of receipt. Excess funds shall be returned to DOLA.

| Payment | Amount | |
|--------------------|---------------|--|
| Interim Payment(s) | \$x.xx | Paid upon DOLA's receipt and approval of a written request for payment and expense documentation of eligible costs. |
| Final Payment | \$x.xx | Paid upon DOLA's receipt and approval of a written request for payment, expense documentation of eligible costs, Beneficiary data, and all required reports. |
| Total | \$x.xx | |

5. **For use with Option 1(E):** The **Milestones** in §3.3 of **Exhibit B**, as amended, is deleted and replaced with the following:

3.3. Performance Measures. Grantee shall comply with the following Milestones and Target Dates:

| Milestone: | Target Date |
|-------------|-------------|
| [Milestone] | [Date] |
| [Milestone] | [Date] |
| [Milestone] | [Date] |

6. **For use with Option 1(F):** The **Service Area** in §3.2 of **Exhibit B**, as amended, is deleted and replaced with the following:

3.2. Service Area. The performance of Services for this Agreement shall be located in [Area], State of Colorado.

7. **For use with Option 1(G):** The **Responsible Administrator** in §4.1 of **Exhibit B**, as amended, is deleted and replaced with the following:

4.1. Responsible Administrator. Grantee's performance hereunder shall be under the direct supervision of the individual identified below, an employee or agent of Grantee, who is hereby designated as a key person and the Responsible Administrator of this Project:

[Name, Title]
 [Entity Name]
 [Address]
 [City, State, Zip Code]
 [e-mail address]

- 8. For use with Option 1(H):** the Remittance Address in §6.2 of **Exhibit B**, as amended, is deleted and replaced with the following:

6.2 Remittance Address. If mailed, payments shall be remitted to the following address unless changed in accordance with §14 of the Agreement:

[Grantee Name]
 [Street Address]
 [City, State Zip Code]

In accordance with §24-30-202, C.R.S., this Option is not valid until signed and dated below by the State Controller or an authorized delegate.

| | |
|---|--|
| <p style="text-align: center;">STATE OF COLORADO Jared S. Polis, Governor</p> <p style="text-align: center;">Department of Local Affairs Rick M. Garcia, Executive Director</p> <p>By: _____ Rick M. Garcia, Executive Director</p> <p>Date: _____</p> | <p style="text-align: center;">STATE CONTROLLER Robert Jaros, CPA, MBA, JD</p> <p>By: _____ DOLA Controller Delegate</p> <p>Option Effective Date: _____</p> |
|---|--|

EXHIBIT C, BUDGET

1. BUDGET BY US TREASURY EXPENDITURE CATEGORY

1.1 Expenditure Categories identified in Exhibit C will determine what is reported on as outlined in Exhibits D-G.

| Project Number | Project Title | US Treasury Expenditure Category Number and Name | Budget |
|----------------|-----------------|--|-----------------------|
| H4HRGP24232 | City of Greeley | EC 6.1, Revenue Replacement – Provision of Government Services | \$2,149,400.00 |
| | | | |
| | | | |
| | | | |
| | | | |
| | | | |
| | | | |
| | | | |
| | | | |
| | | | |
| Total | | | \$2,149,400.00 |

2. BUDGET BY FUNCTION

3. EXPENDITURE CATEGORY MODIFICATIONS

- 1.1 Increases or decreases in any Expenditure Category must be requested and approved by the State Agency by using the SLFRF Expenditure Modification Form. This form can be found at: <https://osc.colorado.gov/american-rescue-plan-act> (see SLFRF Grant Agreement Templates tab).

Exhibit D, Federal Provisions

1. APPLICABILITY OF PROVISIONS.

- 1.1. The Grant to which these Federal Provisions are attached has been funded, in whole or in part, with an Award of Federal funds. In the event of a conflict between the provisions of these Federal Provisions, the Special Provisions, the body of the Grant, or any attachments or exhibits incorporated into and made a part of the Grant, the provisions of these Federal Provisions shall control.
- 1.2. The State of Colorado is accountable to Treasury for oversight of their subrecipients, including ensuring their subrecipients comply with the SLFRF statute, SLFRF Award Terms and Conditions, Treasury's Final Rule, and reporting requirements, as applicable.
- 1.3. Additionally, any subrecipient that issues a subaward to another entity (2nd tier subrecipient), must hold the 2nd tier subrecipient accountable to these provisions and adhere to reporting requirements.
- 1.4. These Federal Provisions are subject to the Award as defined in §2 of these Federal Provisions, as may be revised pursuant to ongoing guidance from the relevant Federal or State of Colorado agency or institutions of higher education.

2. DEFINITIONS.

- 2.1. For the purposes of these Federal Provisions, the following terms shall have the meanings ascribed to them below.
 - 2.1.1. "Award" means an award of Federal financial assistance, and the Grant setting forth the terms and conditions of that financial assistance, that a non-Federal Entity receives or administers.
 - 2.1.2. "Entity" means:
 - 2.1.2.1. a Non-Federal Entity;
 - 2.1.2.2. a foreign public entity;
 - 2.1.2.3. a foreign organization;
 - 2.1.2.4. a non-profit organization;
 - 2.1.2.5. a domestic for-profit organization (for 2 CFR parts 25 and 170 only);
 - 2.1.2.6. a foreign non-profit organization (only for 2 CFR part 170) only);
 - 2.1.2.7. a Federal agency, but only as a Subrecipient under an Award or Subaward to a non-Federal entity (or 2 CFR 200.1); or
 - 2.1.2.8. a foreign for-profit organization (for 2 CFR part 170 only).
 - 2.1.3. "Executive" means an officer, managing partner or any other employee in a management position.
 - 2.1.4. "Expenditure Category (EC)" means the category of eligible uses as defined by the US Department of Treasury in "Appendix 1 of the Compliance and Reporting Guidance, State and Local Fiscal Recovery Funds" report available at www.treasury.gov.

- 2.1.5. “Federal Awarding Agency” means a Federal agency providing a Federal Award to a Recipient as described in 2 CFR 200.1
- 2.1.6. “Grant” means the Grant to which these Federal Provisions are attached.
- 2.1.7. “Grantee” means the party or parties identified as such in the Grant to which these Federal Provisions are attached.
- 2.1.8. “Non-Federal Entity means a State, local government, Indian tribe, institution of higher education, or nonprofit organization that carries out a Federal Award as a Recipient or a Subrecipient.
- 2.1.9. “Nonprofit Organization” means any corporation, trust, association, cooperative, or other organization, not including IHEs, that:
 - 2.1.9.1. Is operated primarily for scientific, educational, service, charitable, or similar purposes in the public interest;
 - 2.1.9.2. Is not organized primarily for profit; and
 - 2.1.9.3. Uses net proceeds to maintain, improve, or expand the operations of the organization.
- 2.1.10. “OMB” means the Executive Office of the President, Office of Management and Budget.
- 2.1.11. “Pass-through Entity” means a non-Federal Entity that provides a Subaward to a Subrecipient to carry out part of a Federal program.
- 2.1.12. “Prime Recipient” means the Colorado State agency or institution of higher education identified as the Grantor in the Grant to which these Federal Provisions are attached.
- 2.1.13. “Subaward” means an award by a Prime Recipient to a Subrecipient funded in whole or in part by a Federal Award. The terms and conditions of the Federal Award flow down to the Subaward unless the terms and conditions of the Federal Award specifically indicate otherwise in accordance with 2 CFR 200.101. The term does not include payments to a Contractor or payments to an individual that is a beneficiary of a Federal program.
- 2.1.14. “Subrecipient” or “Subgrantee” means a non-Federal Entity (or a Federal agency under an Award or Subaward to a non-Federal Entity) receiving Federal funds through a Prime Recipient to support the performance of the Federal project or program for which the Federal funds were awarded. A Subrecipient is subject to the terms and conditions of the Federal Award to the Prime Recipient, including program compliance requirements. The term does not include an individual who is a beneficiary of a federal program.
- 2.1.15. “System for Award Management (SAM)” means the Federal repository into which an Entity must enter the information required under the Transparency Act, which may be found at <http://www.sam.gov>. “Total Compensation” means the cash and noncash dollar value earned by an Executive during the Prime Recipient’s or Subrecipient’s preceding fiscal year (see 48 CFR 52.204-10, as prescribed in 48 CFR 4.1403(a)) and includes the following:
 - 2.1.15.1. Salary and bonus;
 - 2.1.15.2. Awards of stock, stock options, and stock appreciation rights, using the dollar amount recognized for financial statement reporting purposes with respect to the

fiscal year in accordance with the Statement of Financial Accounting Standards No. 123 (Revised 2005) (FAS 123R), Shared Based Payments;

- 2.1.15.3. Earnings for services under non-equity incentive plans, not including group life, health, hospitalization or medical reimbursement plans that do not discriminate in favor of Executives and are available generally to all salaried employees;
- 2.1.15.4. Change in present value of defined benefit and actuarial pension plans;
- 2.1.15.5. Above-market earnings on deferred compensation which is not tax-qualified;
- 2.1.15.6. Other compensation, if the aggregate value of all such other compensation (e.g., severance, termination payments, value of life insurance paid on behalf of the employee, perquisites or property) for the Executive exceeds \$10,000.
- 2.1.16. “Transparency Act” means the Federal Funding Accountability and Transparency Act of 2006 (Public Law 109-282), as amended by §6202 of Public Law 110-252.
- 2.1.17. “Uniform Guidance” means the Office of Management and Budget Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards. The terms and conditions of the Uniform Guidance flow down to Awards to Subrecipients unless the Uniform Guidance or the terms and conditions of the Federal Award specifically indicate otherwise.
- 2.1.18. “Unique Entity ID Number” means the twelve-character alphanumeric ID assigned to an entity by SAM.gov to uniquely identify a business entity. Information on UEIs can be found at: sam.gov/content/duns-uei

3. COMPLIANCE.

- 3.1. Grantee shall comply with all applicable provisions of the Transparency Act and the regulations issued pursuant thereto, all provisions of the Uniform Guidance, and all applicable Federal Laws and regulations required by this Federal Award. Any revisions to such provisions or regulations shall automatically become a part of these Federal Provisions, without the necessity of either party executing any further instrument. The State of Colorado, at its discretion, may provide written notification to Grantee of such revisions, but such notice shall not be a condition precedent to the effectiveness of such revisions.
- 3.2. Per US Treasury Final Award requirements, grantee programs or services must not include terms or conditions that undermine efforts to stop COVID-19 or discourage compliance with recommendations and CDC guidelines.

4. SYSTEM FOR AWARD MANAGEMENT (SAM) AND UNIQUE ENTITY IDENTIFIER (UEI) REQUIREMENTS.

- 4.1. SAM. Grantee shall maintain the currency of its information in SAM until the Grantee submits the final financial report required under the Award or receives final payment, whichever is later. Grantee shall review and update SAM information at least annually.
- 4.2. UEI. Grantee shall provide its UEI number to its Prime Recipient, and shall update Grantee’s information in SAM at least annually.

5. TOTAL COMPENSATION.

- 5.1. Grantee shall include Total Compensation in SAM for each of its five most highly compensated Executives for the preceding fiscal year if:

5.1.1. The total Federal funding authorized to date under the Award is \$30,000 or more; and

5.1.2. In the preceding fiscal year, Grantee received:

- 5.1.2.1. 80% or more of its annual gross revenues from Federal procurement Agreements and Subcontractors and/or Federal financial assistance Awards or Subawards subject to the Transparency Act; and
- 5.1.2.2. \$30,000,000 or more in annual gross revenues from Federal procurement Agreements and Subcontractors and/or Federal financial assistance Awards or Subawards subject to the Transparency Act; and
- 5.1.2.3. 5.1.2.3 The public does not have access to information about the compensation of such Executives through periodic reports filed under section 13(a) or 15(d) of the Securities Exchange Act of 1934 (15 U.S.C. 78m(a), 78o(d) or § 6104 of the Internal Revenue Code of 1986.

6. REPORTING.

- 6.1. If Grantee is a Subrecipient of the Award pursuant to the Transparency Act, Grantee shall report data elements to SAM and to the Prime Recipient as required in this Exhibit. No direct payment shall be made to Grantee for providing any reports required under these Federal Provisions and the cost of producing such reports shall be included in the Grant price. The reporting requirements in this Exhibit are based on guidance from the OMB, and as such are subject to change at any time by OMB. Any such changes shall be automatically incorporated into this Grant and shall become part of Grantee's obligations under this Grant.

7. EFFECTIVE DATE AND DOLLAR THRESHOLD FOR FEDERAL REPORTING.

- 7.1. Reporting requirements in §8 below apply to new Awards as of October 1, 2010, if the initial award is \$30,000 or more. If the initial Award is below \$30,000 but subsequent Award modifications result in a total Award of \$30,000 or more, the Award is subject to the reporting requirements as of the date the Award exceeds \$30,000. If the initial Award is \$30,000 or more, but funding is subsequently de-obligated such that the total award amount falls below \$30,000, the Award shall continue to be subject to the reporting requirements. If the total award is below \$30,000 no reporting required; if more than \$30,000 and less than \$50,000 then FFATA reporting is required; and, \$50,000 and above SLFRF reporting is required.
- 7.2. The procurement standards in §9 below are applicable to new Awards made by Prime Recipient as of December 26, 2015. The standards set forth in §11 below are applicable to audits of fiscal years beginning on or after December 26, 2014.

8. SUBRECIPIENT REPORTING REQUIREMENTS.

- 8.1. Grantee shall report as set forth below.

8.1.1. All Expenditure Categories

- a) Program income earned and expended to cover eligible project costs

- 8.1.2. A Subrecipient shall report the following data elements to Prime Recipient no later than five days after the end of the month following the month in which the Subaward was made.

- 8.1.2.1. Subrecipient UEI Number;

- 8.1.2.2. Subrecipient UEI Number if more than one electronic funds transfer (EFT) account;
 - 8.1.2.3. Subrecipient parent's organization UEI Number;
 - 8.1.2.4. Subrecipient's address, including: Street Address, City, State, Country, Zip + 4, and Congressional District;
 - 8.1.2.5. Subrecipient's top 5 most highly compensated Executives if the criteria in §4 above are met; and
 - 8.1.2.6. Subrecipient's Total Compensation of top 5 most highly compensated Executives if the criteria in §4 above met.
- 8.1.3. To Prime Recipient. A Subrecipient shall report to its Prime Recipient, the following data elements:
- 8.1.3.1. Subrecipient's UEI Number as registered in SAM.
 - 8.1.3.2. Primary Place of Performance Information, including: Street Address, City, State, Country, Zip code + 4, and Congressional District.
 - 8.1.3.3. Narrative identifying methodology for serving disadvantaged communities. See the "Project Demographic Distribution" section in the "Compliance and Reporting Guidance, State and Local Fiscal Recovery Funds" report available at www.treasury.gov. This requirement is applicable to all projects in Expenditure Categories 1 and 2.
 - 8.1.3.4. Narrative identifying funds allocated towards evidenced-based interventions and the evidence base. See the "Use of Evidence" section in the "Compliance and Reporting Guidance, State and Local Fiscal Recovery Funds" report available at www.treasury.gov. See section 8.1.1 for relevant Expenditure Categories.
 - 8.1.3.5. Narrative describing the structure and objectives of the assistance program and in what manner the aid responds to the public health and negative economic impacts of COVID-19. This requirement is applicable to Expenditure Categories 1 and 2. For aid to travel, tourism, and hospitality or other impacted industries (EC 2.11-2.12), also provide the sector of employer, purpose of funds, and if not travel, tourism and hospitality a description of the pandemic impact on the industry.
 - 8.1.3.6. Narrative identifying the sector served and designated as critical to the health and well-being of residents by the chief executive of the jurisdiction and the number of workers expected to be served. For groups of workers (e.g., an operating unit, a classification of worker, etc.) or, to the extent applicable, individual workers, other than those where the eligible worker receiving premium pay is earning (with the premium pay included) below 150 percent of their residing state or county's average annual wage for all occupations, as defined by the Bureau of Labor Statistics Occupational Employment and Wage Statistics, whichever is higher, OR the eligible worker receiving premium pay is not exempt from the Fair Labor Standards Act overtime provisions, include justification of how the premium pay or grant is responsive to workers performing essential work during the public health emergency. This could include a description of the essential workers' duties, health or financial risks faced due to COVID-19 but should not include personally identifiable information. This requirement applies to EC 4.1, and 4.2.

8.1.3.7. For infrastructure projects (EC 5) or capital expenditures in any expenditure category, narrative identifying the projected construction start date (month/year), projected initiation of operations date (month/year), and location (for broadband, geospatial location data).

8.1.3.7.1. For projects over \$10 million:

8.1.3.7.1.1. Certification that all laborers and mechanics employed by Contractors and Subcontractors in the performance of such project are paid wages at rates not less than those prevailing, as determined by the U.S. Secretary of Labor in accordance with subchapter IV of chapter 31 of title 40, United States Code (commonly known as the "Davis-Bacon Act"), for the corresponding classes of laborers and mechanics employed on projects of a character similar to the Agreement work in the civil subdivision of the State (or the District of Columbia) in which the work is to be performed, or by the appropriate State entity pursuant to a corollary State prevailing-wage-in-construction law (commonly known as "baby Davis-Bacon Acts"). If such certification is not provided, a recipient must provide a project employment and local impact report detailing (1) the number of employees of Contractors and sub-contractors working on the project; (2) the number of employees on the project hired directly and hired through a third party; (3) the wages and benefits of workers on the project by classification; and (4) whether those wages are at rates less than those prevailing. Recipients must maintain sufficient records to substantiate this information upon request.

8.1.3.7.1.2. A Subrecipient may provide a certification that a project includes a project labor agreement, meaning a pre-hire collective bargaining agreement consistent with section 8(f) of the National Labor Relations Act (29 U.S.C. 158(f)). If the recipient does not provide such certification, the recipient must provide a project workforce continuity plan, detailing: (1) how the Subrecipient will ensure the project has ready access to a sufficient supply of appropriately skilled and unskilled labor to ensure high-quality construction throughout the life of the project; (2) how the Subrecipient will minimize risks of labor disputes and disruptions that would jeopardize timeliness and cost-effectiveness of the project; and (3) how the Subrecipient will provide a safe and healthy workplace that avoids delays and costs associated with workplace illnesses, injuries, and fatalities; (4) whether workers on the project will receive wages and benefits that will secure an appropriately skilled workforce in the context of the local or regional labor market; and (5) whether the project has completed a project labor agreement.

8.1.3.7.1.3. Whether the project prioritizes local hires.

8.1.3.7.1.4. Whether the project has a Community Benefit Agreement, with a description of any such agreement.

- 8.1.4. Subrecipient also agrees to comply with any reporting requirements established by the US Treasury, Governor's Office and Office of the State Controller. The State of Colorado may need additional reporting requirements after this agreement is executed. If there are additional reporting requirements, the State will provide notice of such additional reporting requirements via Exhibit G – SLFRF Reporting Modification Form.

9. PROCUREMENT STANDARDS.

- 9.1. Procurement Procedures. A Subrecipient shall use its own documented procurement procedures which reflect applicable State, local, and Tribal laws and applicable regulations, provided that the procurements conform to applicable Federal law and the standards identified in the Uniform Guidance, including without limitation, 2 CFR 200.318 through 200.327 thereof.
- 9.2. Domestic preference for procurements (2 CFR 200.322). As appropriate and to the extent consistent with law, the non-Federal entity should, to the greatest extent practicable under a Federal award, provide a preference for the purchase, acquisition, or use of goods, products, or materials produced in the United States (including but not limited to iron, aluminum, steel, cement, and other manufactured products). The requirements of this section must be included in all subawards including all Agreements and purchase orders for work or products under this award.
- 9.3. Procurement of Recovered Materials. If a Subrecipient is a State Agency or an agency of a political subdivision of the State, its Contractors must comply with section 6002 of the Solid Waste Disposal Act, as amended by the Resource Conservation and Recovery Act. The requirements of Section 6002 include procuring only items designated in guidelines of the Environmental Protection Agency (EPA) at 40 CFR part 247, that contain the highest percentage of recovered materials practicable, consistent with maintaining a satisfactory level of competition, where the purchase price of the item exceeds \$10,000 or the value of the quantity acquired during the preceding fiscal year exceeded \$10,000; procuring solid waste management services in a manner that maximizes energy and resource recovery; and establishing an affirmative procurement program for procurement of recovered materials identified in the EPA guidelines.

10. ACCESS TO RECORDS.

- 10.1. A Subrecipient shall permit Prime Recipient and its auditors to have access to Subrecipient's records and financial statements as necessary for Recipient to meet the requirements of 2 CFR 200.332 (Requirements for pass-through entities), 2 CFR 200.300 (Statutory and national policy requirements) through 2 CFR 200.309 (Period of performance), and Subpart F-Audit Requirements of the Uniform Guidance.

11. SINGLE AUDIT REQUIREMENTS.

- 11.1. If a Subrecipient expends \$750,000 or more in Federal Awards during the Subrecipient's fiscal year, the Subrecipient shall procure or arrange for a single or program-specific audit conducted for that year in accordance with the provisions of Subpart F-Audit Requirements of the Uniform Guidance, issued pursuant to the Single Audit Act Amendments of 1996, (31 U.S.C. 7501-7507). 2 CFR 200.501.

- 11.1.1. Election. A Subrecipient shall have a single audit conducted in accordance with Uniform Guidance 2 CFR 200.514 (Scope of audit), except when it elects to have a program-specific audit conducted in accordance with 2 CFR 200.507 (Program-specific audits). The Subrecipient may elect to have a program-specific audit if Subrecipient expends Federal Awards under only one Federal program (excluding research and development) and the Federal program's statutes, regulations, or the terms and conditions of the Federal award do not require a financial statement audit of Prime Recipient. A program-specific audit may not be elected for research and development unless all of the Federal Awards expended were received from Recipient and Recipient approves in advance a program-specific audit.
- 11.1.2. Exemption. If a Subrecipient expends less than \$750,000 in Federal Awards during its fiscal year, the Subrecipient shall be exempt from Federal audit requirements for that year, except as noted in 2 CFR 200.503 (Relation to other audit requirements), but records shall be available for review or audit by appropriate officials of the Federal agency, the State, and the Government Accountability Office.
- 11.1.3. Subrecipient Compliance Responsibility. A Subrecipient shall procure or otherwise arrange for the audit required by Subpart F of the Uniform Guidance and ensure it is properly performed and submitted when due in accordance with the Uniform Guidance. Subrecipient shall prepare appropriate financial statements, including the schedule of expenditures of Federal awards in accordance with 2 CFR 200.510 (Financial statements) and provide the auditor with access to personnel, accounts, books, records, supporting documentation, and other information as needed for the auditor to perform the audit required by Uniform Guidance Subpart F-Audit Requirements.

12. GRANT PROVISIONS FOR SUBRECIPIENT AGREEMENTS.

- 12.1. In addition to other provisions required by the Federal Awarding Agency or the Prime Recipient, Grantees that are Subrecipients shall comply with the following provisions. Subrecipients shall include all of the following applicable provisions in all Subcontractors entered into by it pursuant to this Grant.
 - 12.1.1. [Applicable to federally assisted construction Agreements.] Equal Employment Opportunity. Except as otherwise provided under 41 CFR Part 60, all Agreements that meet the definition of "federally assisted construction Agreement" in 41 CFR Part 60-1.3 shall include the equal opportunity clause provided under 41 CFR 60-1.4(b), in accordance with Executive Order 11246, "Equal Employment Opportunity" (30 FR 12319, 12935, 3 CFR Part, 1964-1965 Comp., p. 339), as amended by Executive Order 11375, "Amending Executive Order 11246 Relating to Equal Employment Opportunity," and implementing regulations at 41 CFR part 60, Office of Federal Agreement Compliance Programs, Equal Employment Opportunity, Department of Labor.
 - 12.1.2. [Applicable to on-site employees working on government-funded construction, alteration and repair projects.] Davis-Bacon Act. Davis-Bacon Act, as amended (40 U.S.C. 3141-3148).

- 12.1.3. Rights to Inventions Made Under a grant or agreement. If the Federal Award meets the definition of “funding agreement” under 37 CFR 401.2 (a) and the Prime Recipient or Subrecipient wishes to enter into an Agreement with a small business firm or nonprofit organization regarding the substitution of parties, assignment or performance of experimental, developmental, or research work under that “funding agreement,” the Prime Recipient or Subrecipient must comply with the requirements of 37 CFR Part 401, “Rights to Inventions Made by Nonprofit Organizations and Small Business Firms Under Government Grants, Agreements and Cooperative Agreements,” and any implementing regulations issued by the Federal Awarding Agency.
- 12.1.4. Clean Air Act (42 U.S.C. 7401-7671q.) and the Federal Water Pollution Control Act (33 U.S.C. 1251-1387), as amended. Agreements and subgrants of amounts in excess of \$150,000 must contain a provision that requires the non-Federal awardees to agree to comply with all applicable standards, orders or regulations issued pursuant to the Clean Air Act (42 U.S.C. 7401-7671q) and the Federal Water Pollution Control Act as amended (33 U.S.C. 1251-1387). Violations must be reported to the Federal Awarding Agency and the Regional Office of the Environmental Protection Agency (EPA).
- 12.1.5. Debarment and Suspension (Executive Orders 12549 and 12689). A Agreement award (see 2 CFR 180.220) must not be made to parties listed on the government wide exclusions in SAM, in accordance with the OMB guidelines at 2 CFR 180 that implement Executive Orders 12549 (3 CFR part 1986 Comp., p. 189) and 12689 (3 CFR part 1989 Comp., p. 235), “Debarment and Suspension.” SAM Exclusions contains the names of parties debarred, suspended, or otherwise excluded by agencies, as well as parties declared ineligible under statutory or regulatory authority other than Executive Order 12549.
- 12.1.6. Byrd Anti-Lobbying Amendment (31 U.S.C. 1352). Contractors that apply or bid for an award exceeding \$100,000 must file the required certification. Each tier certifies to the tier above that it will not and has not used Federal appropriated funds to pay any person or organization for influencing or attempting to influence an officer or employee of any agency, a member of Congress, officer or employee of Congress, or an employee of a member of Congress in connection with obtaining any Federal Agreement, grant or any other award covered by 31 U.S.C. 1352. Each tier must also disclose any lobbying with non-Federal funds that takes place in connection with obtaining any Federal award. Such disclosures are forwarded from tier to tier up to the non-Federal award.
- 12.1.7. Never Agreement with the enemy (2 CFR 200.215). Federal awarding agencies and recipients are subject to the regulations implementing “Never Agreement with the enemy” in 2 CFR part 183. The regulations in 2 CFR part 183 affect covered Agreements, grants and cooperative agreements that are expected to exceed \$50,000 within the period of performance, are performed outside the United States and its territories, and are in support of a contingency operation in which members of the Armed Forces are actively engaged in hostilities.
- 12.1.8. Prohibition on certain telecommunications and video surveillance services or equipment (2 CFR 200.216). Grantee is prohibited from obligating or expending loan or grant funds on certain telecommunications and video surveillance services or equipment pursuant to 2 CFR 200.216.

- 12.1.9. Title VI of the Civil Rights Act. The Subgrantee, Contractor, Subcontractor, transferee, and assignee shall comply with Title VI of the Civil Rights Act of 1964, which prohibits recipients of federal financial assistance from excluding from a program or activity, denying benefits of, or otherwise discriminating against a person on the basis of race, color, or national origin (42 U.S.C. § 2000d et seq.), as implemented by the Department of Treasury's Title VI regulations, 31 CFR Part 22, which are herein incorporated by reference and made a part of this Agreement (or agreement). Title VI also includes protection to persons with "Limited English Proficiency" in any program or activity receiving federal financial assistance, 42 U.S. C. § 2000d et seq., as implemented by the Department of the Treasury's Title VI regulations, 31 CFR Part 22, and herein incorporated by reference and made part of this Agreement or agreement.

13. CERTIFICATIONS.

- 13.1. Subrecipient Certification. Subrecipient shall sign a "State of Colorado Agreement with Recipient of Federal Recovery Funds" Certification Form in Exhibit E and submit to State Agency with signed grant agreement.
- 13.2. Unless prohibited by Federal statutes or regulations, Prime Recipient may require Subrecipient to submit certifications and representations required by Federal statutes or regulations on an annual basis. 2 CFR 200.208. Submission may be required more frequently if Subrecipient fails to meet a requirement of the Federal award. Subrecipient shall certify in writing to the State at the end of the Award that the project or activity was completed or the level of effort was expended. 2 CFR 200.201(3). If the required level of activity or effort was not carried out, the amount of the Award must be adjusted.

14. EXEMPTIONS.

- 14.1. These Federal Provisions do not apply to an individual who receives an Award as a natural person, unrelated to any business or non-profit organization he or she may own or operate in his or her name.
- 14.2. A Grantee with gross income from all sources of less than \$300,000 in the previous tax year is exempt from the requirements to report Subawards and the Total Compensation of its most highly compensated Executives.

EVENT OF DEFAULT AND TERMINATION.

- 14.3. Failure to comply with these Federal Provisions shall constitute an event of default under the Grant and the State of Colorado may terminate the Grant upon 30 days prior written notice if the default remains uncured five calendar days following the termination of the 30-day notice period. This remedy will be in addition to any other remedy available to the State of Colorado under the Grant, at law or in equity.
- 14.4. Termination (2 CFR 200.340). The Federal Award may be terminated in whole or in part as follows:
- 14.4.1. By the Federal Awarding Agency or Pass-through Entity, if a Non-Federal Entity fails to comply with the terms and conditions of a Federal Award;
- 14.4.2. By the Federal awarding agency or Pass-through Entity, to the greatest extent authorized by law, if an award no longer effectuates the program goals or agency priorities;

- 14.4.3. By the Federal awarding agency or Pass-through Entity with the consent of the Non-Federal Entity, in which case the two parties must agree upon the termination conditions, including the effective date and, in the case of partial termination, the portion to be terminated;
- 14.4.4. By the Non-Federal Entity upon sending to the Federal Awarding Agency or Pass-through Entity written notification setting forth the reasons for such termination, the effective date, and, in the case of partial termination, the portion to be terminated. However, if the Federal Awarding Agency or Pass-through Entity determines in the case of partial termination that the reduced or modified portion of the Federal Award or Subaward will not accomplish the purposes for which the Federal Award was made, the Federal Awarding Agency or Pass-through Entity may terminate the Federal Award in its entirety; or
- 14.4.5. By the Federal Awarding Agency or Pass-through Entity pursuant to termination provisions included in the Federal Award.

Exhibit E, AGREEMENT WITH SUBRECIPIENT OF FEDERAL RECOVERY FUNDS

Section 602(b) of the Social Security Act (the Act), as added by section 9901 of the American Rescue Plan Act (ARPA), Pub. L. No. 117-2 (March 11, 2021), authorizes the Department of the Treasury (Treasury) to make payments to certain Subrecipients from the Coronavirus State Fiscal Recovery Fund. The State of Colorado has signed and certified a separate agreement with Treasury as a condition of receiving such payments from the Treasury. This agreement is between your organization and the State and your organization is signing and certifying the same terms and conditions included in the State's separate agreement with Treasury. Your organization is referred to as a Subrecipient.

As a condition of your organization receiving federal recovery funds from the State, the authorized representative below hereby (i) certifies that your organization will carry out the activities listed in section 602(c) of the Act and (ii) agrees to the terms attached hereto. Your organization also agrees to use the federal recovery funds as specified in bills passed by the General Assembly and signed by the Governor.

Under penalty of perjury, the undersigned official certifies that the authorized representative has read and understood the organization's obligations in the Assurances of Compliance and Civil Rights Requirements, that any information submitted in conjunction with this assurances document is accurate and complete, and that the organization is in compliance with the nondiscrimination requirements.

Subrecipient Name City of Greeley

Authorized Representative: Raymond Lee III

Title: City Manager

Signature: _____

DocuSigned by:
Raymond Lee III
B80FD0744BA543F...

AGREEMENT WITH SUBRECIPIENT OF FEDERAL RECOVERY FUNDS
TERMS AND CONDITIONS

1. Use of Funds.
 - a. Subrecipient understands and agrees that the funds disbursed under this award may only be used in compliance with section 602(c) of the Social Security Act (the Act) and Treasury's regulations implementing that section and guidance.
 - b. Subrecipient will determine prior to engaging in any project using this assistance that it has the institutional, managerial, and financial capability to ensure proper planning, management, and completion of such project.
2. Period of Performance. The period of performance for this subaward is shown on page one of this Agreement. Subrecipient may use funds to cover eligible costs incurred, as set forth in Treasury's implementing regulations, during this period of performance.
3. Reporting. Subrecipient agrees to comply with any reporting obligations established by Treasury as they relate to this award. Subrecipient also agrees to comply with any reporting requirements established by the Governor's Office and Office of the State Controller. The State will provide notice of such additional reporting requirements via Exhibit G – Reporting Modification Form.
4. Maintenance of and Access to Records
 - a. Subrecipient shall maintain records and financial documents sufficient to evidence compliance with section 602(c), Treasury's regulations implementing that section, and guidance issued by Treasury regarding the foregoing.
 - b. The Treasury Office of Inspector General and the Government Accountability Office, or their authorized representatives, shall have the right of access to records (electronic and otherwise) of Subrecipient in order to conduct audits or other investigations.
 - c. Records shall be maintained by Subrecipient for a period of five (5) years after all funds have been expended or returned to Treasury, whichever is later.
5. Pre-award Costs. Pre-award costs, as defined in 2 C.F.R. § 200.458, may not be paid with funding from this award.
6. Administrative Costs. Subrecipient may use funds provided under this award to cover both direct and indirect costs. Subrecipient shall follow guidance on administrative costs issued by the Governor's Office and Office of the State Controller.
7. Cost Sharing. Cost sharing or matching funds are not required to be provided by Subrecipient.

Conflicts of Interest. The State of Colorado understands and agrees it must maintain a conflict of interest policy consistent with 2 C.F.R. § 200.318(c) and that such conflict of interest policy is applicable to each activity funded under this award. Subrecipient and Contractors must

8. disclose in writing to the Office of the State Controller or the pass-through entity, as appropriate, any potential conflict of interest affecting the awarded funds in accordance with 2 C.F.R. § 200.112. The Office of the State Controller shall disclose such conflict to Treasury.

9. Compliance with Applicable Law and Regulations.

a. Subrecipient agrees to comply with the requirements of section 602 of the Act, regulations adopted by Treasury pursuant to section 602(f) of the Act, and guidance issued by Treasury regarding the foregoing. Subrecipient also agrees to comply with all other applicable federal statutes, regulations, and executive orders, and Subrecipient shall provide for such compliance by other parties in any agreements it enters into with other parties relating to this award.

b. Federal regulations applicable to this award include, without limitation, the following:

- i. Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards, 2 C.F.R. Part 200, other than such provisions as Treasury may determine are inapplicable to this Award and subject to such exceptions as may be otherwise provided by Treasury. Subpart F – Audit Requirements of the Uniform Guidance, implementing the Single Audit Act, shall apply to this award.
- ii. Universal Identifier and System for Award Management (SAM), 2 C.F.R. Part 25, pursuant to which the award term set forth in Appendix A to 2 C.F.R. Part 25 is hereby incorporated by reference.
- iii. Reporting Subaward and Executive Compensation Information, 2 C.F.R. Part 170, pursuant to which the award term set forth in Appendix A to 2 C.F.R. Part 170 is hereby incorporated by reference.
- iv. OMB Guidelines to Agencies on Government wide Debarment and Suspension (Nonprocurement), 2 C.F.R. Part 180, including the requirement to include a term or condition in all lower tier covered transactions (Agreements and Subcontractors described in 2 C.F.R. Part 180, subpart B) that the award is subject to 2 C.F.R. Part 180 and Treasury's implementing regulation at 31 C.F.R. Part 19.
- v. Subrecipient Integrity and Performance Matters, pursuant to which the award term set forth in 2 C.F.R. Part 200, Appendix XII to Part 200 is hereby incorporated by reference.
- vi. Government wide Requirements for Drug-Free Workplace, 31 C.F.R. Part 20.
- vii. New Restrictions on Lobbying, 31 C.F.R. Part 21.
- viii. Uniform Relocation Assistance and Real Property Acquisitions Act of 1970 (42 U.S.C. §§ 4601-4655) and implementing regulations.
- ix. Generally applicable federal environmental laws and regulations.

- c. Statutes and regulations prohibiting discrimination applicable to this award include, without limitation, the following:
 - i. Title VI of the Civil Rights Act of 1964 (42 U.S.C. §§ 2000d et seq.) and Treasury's implementing regulations at 31 C.F.R. Part 22, which prohibit discrimination on the basis of race, color, or national origin under programs or activities receiving federal financial assistance;
 - ii. The Fair Housing Act, Title VIII of the Civil Rights Act of 1968 (42 U.S.C. §§ 3601 et seq.), which prohibits discrimination in housing on the basis of race, color, religion, national origin, sex, familial status, or disability;
 - iii. Section 504 of the Rehabilitation Act of 1973, as amended (29 U.S.C. § 794), which prohibits discrimination on the basis of disability under any program or activity receiving federal financial assistance;
 - iv. The Age Discrimination Act of 1975, as amended (42 U.S.C. §§ 6101 et seq.), and Treasury's implementing regulations at 31 C.F.R. Part 23, which prohibit discrimination on the basis of age in programs or activities receiving federal financial assistance; and
 - v. Title II of the Americans with Disabilities Act of 1990, as amended (42 U.S.C. §§ 12101 et seq.), which prohibits discrimination on the basis of disability under programs, activities, and services provided or made available by state and local governments or instrumentalities or agencies thereto.
10. Remedial Actions. In the event of Subrecipient's noncompliance with section 602 of the Act, other applicable laws, Treasury's implementing regulations, guidance, or any reporting or other program requirements, Treasury may impose additional conditions on the receipt of a subsequent tranche of future award funds, if any, or take other available remedies as set forth in 2 C.F.R. § 200.339. In the case of a violation of section 602(c) of the Act regarding the use of funds, previous payments shall be subject to recoupment as provided in section 602(e) of the Act and any additional payments may be subject to withholding as provided in sections 602(b)(6)(A)(ii)(III) of the Act, as applicable.
 11. Hatch Act. Subrecipient agrees to comply, as applicable, with requirements of the Hatch Act (5 U.S.C. §§ 1501-1508 and 7324-7328), which limit certain political activities of State or local government employees whose principal employment is in connection with an activity financed in whole or in part by this federal assistance.
 12. False Statements. Subrecipient understands that making false statements or claims in connection with this award is a violation of federal law and may result in criminal, civil, or administrative sanctions, including fines, imprisonment, civil damages and penalties, debarment from participating in federal awards or Agreements, and/or any other remedy available by law.

13. Publications. Any publications produced with funds from this award must display the following language: “This project [is being] [was] supported, in whole or in part, by federal award number SLFRF0126 awarded to the State of Colorado by the U.S. Department of the Treasury.”

14. Debts Owed the Federal Government.

- a. Any funds paid to the Subrecipient (1) in excess of the amount to which the Subrecipient is finally determined to be authorized to retain under the terms of this award; (2) that are determined by the Treasury Office of Inspector General to have been misused; or (3) that are determined by Treasury to be subject to a repayment obligation pursuant to sections 602(e) and 603(b)(2)(D) of the Act and have not been repaid by the Subrecipient shall constitute a debt to the federal government.
- b. Any debts determined to be owed to the federal government must be paid promptly by Subrecipient. A debt is delinquent if it has not been paid by the date specified in Treasury’s initial written demand for payment, unless other satisfactory arrangements have been made or if the Subrecipient knowingly or improperly retains funds that are a debt as defined in paragraph 14(a). Treasury will take any actions available to it to collect such a debt.

15. Disclaimer.

- a. The United States expressly disclaims any and all responsibility or liability to Subrecipient or third persons for the actions of Subrecipient or third persons resulting in death, bodily injury, property damages, or any other losses resulting in any way from the performance of this award or any other losses resulting in any way from the performance of this award or any Agreement, or Subcontractor under this award.
- b. The acceptance of this award by Subrecipient does not in any way establish an agency relationship between the United States and Subrecipient.

16. Protections for Whistleblowers.

- a. In accordance with 41 U.S.C. § 4712, Subrecipient may not discharge, demote, or otherwise discriminate against an employee in reprisal for disclosing to any of the list of persons or entities provided below, information that the employee reasonably believes is evidence of gross mismanagement of a federal Agreement or grant, a gross waste of federal funds, an abuse of authority relating to a federal Agreement or grant, a substantial and specific danger to public health or safety, or a violation of law, rule, or regulation related to a federal Agreement (including the competition for or negotiation of an Agreement) or grant.
- b. The list of persons and entities referenced in the paragraph above includes the following:
 - i. A member of Congress or a representative of a committee of Congress;
 - ii. An Inspector General;
 - iii. The Government Accountability Office;
 - iv. A Treasury employee responsible for Agreement or grant oversight or

- management;
 - v. An authorized official of the Department of Justice or other law enforcement agency;
 - vi. A court or grand jury; or
 - vii. A management official or other employee of Subrecipient, Contractor, or Subcontractor who has the responsibility to investigate, discover, or address misconduct.
- c. Subrecipient shall inform its employees in writing of the rights and remedies provided under this section, in the predominant native language of the workforce.
17. Increasing Seat Belt Use in the United States. Pursuant to Executive Order 13043, 62 FR 19217 (Apr. 18, 1997), Subrecipient should encourage its Contractors to adopt and enforce on-the-job seat belt policies and programs for their employees when operating company-owned, rented or personally owned vehicles.
10. Reducing Text Messaging While Driving. Pursuant to Executive Order 13513, 74 FR 51225 (Oct. 6, 2009), Subrecipient should encourage its employees, Subrecipients, and Contractors to adopt and enforce policies that ban text messaging while driving, and Subrecipient should establish workplace safety policies to decrease accidents caused by distracted drivers.

ASSURANCES OF COMPLIANCE WITH CIVIL RIGHTS REQUIREMENTS

ASSURANCES OF COMPLIANCE WITH TITLE VI OF THE CIVIL RIGHTS ACT OF 1964

As a condition of receipt of federal financial assistance from the Department of the Treasury, the Subrecipient provides the assurances stated herein. The federal financial assistance may include federal grants, loans and Agreements to provide assistance to the Subrecipient's beneficiaries, the use or rent of Federal land or property at below market value, Federal training, a loan of Federal personnel, subsidies, and other arrangements with the intention of providing assistance. Federal financial assistance does not encompass Agreements of guarantee or insurance, regulated programs, licenses, procurement Agreements by the Federal government at market value, or programs that provide direct benefits.

The assurances apply to all federal financial assistance from or funds made available through the Department of the Treasury, including any assistance that the Subrecipient may request in the future.

The Civil Rights Restoration Act of 1987 provides that the provisions of the assurances apply to all of the operations of the Subrecipient's program(s) and activity(ies), so long as any portion of the Subrecipient's program(s) or activity(ies) is federally assisted in the manner prescribed above.

1. Subrecipient ensures its current and future compliance with Title VI of the Civil Rights Act of 1964, as amended, which prohibits exclusion from participation, denial of the benefits of, or subjection to discrimination under programs and activities receiving federal financial assistance, of any person in the United States on the ground of race, color, or national origin (42 U.S.C. § 2000d *et seq.*), as implemented by the Department of the Treasury Title VI regulations at 31 CFR Part 22 and other pertinent executive orders such as Executive Order 13166, directives, circulars, policies, memoranda, and/or guidance documents.
2. Subrecipient acknowledges that Executive Order 13166, "Improving Access to Services for Persons with Limited English Proficiency," seeks to improve access to federally assisted programs and activities for individuals who, because of national origin, have Limited English proficiency (LEP). Subrecipient understands that denying a person access to its programs, services, and activities because of LEP is a form of national origin discrimination prohibited under Title VI of the Civil Rights Act of 1964 and the Department of the Treasury's implementing regulations. Accordingly, Subrecipient shall initiate reasonable steps, or comply with the Department of the Treasury's directives, to ensure that LEP persons have meaningful access to its programs, services, and activities. Subrecipient understands and agrees that meaningful access may entail providing language assistance services, including oral interpretation and written translation where necessary, to ensure effective communication in the Subrecipient's programs, services, and activities.
3. Subrecipient agrees to consider the need for language services for LEP persons when Subrecipient develops applicable budgets and conducts programs, services, and activities. As a resource, the Department of the Treasury has published its LEP guidance at 70 FR 6067. For more information on taking reasonable steps to provide meaningful access for LEP persons, please visit <http://www.lep.gov>.
4. Subrecipient acknowledges and agrees that compliance with the assurances constitutes a condition

of continued receipt of federal financial assistance and is binding upon Subrecipient and Subrecipient's successors, transferees, and assignees for the period in which such assistance is provided.

5. Subrecipient acknowledges and agrees that it must require any sub-grantees, contractors, subcontractors, successors, transferees, and assignees to comply with assurances 1-4 above, and agrees to incorporate the following language in every Agreement or agreement subject to Title VI and its regulations between the Subrecipient and the Subrecipient's sub-grantees, Contractors, Subcontractors, successors, transferees, and assignees:

The sub-grantee, Contractor, Subcontractor, successor, transferee, and assignee shall comply with Title VI of the Civil Rights Act of 1964, which prohibits Subrecipients of federal financial assistance from excluding from a program or activity, denying benefits of, or otherwise discriminating against a person on the basis of race, color, or national origin (42 U.S.C. § 2000d et seq.), as implemented by the Department of the Treasury's Title VI regulations, 31 CFR Part 22, which are herein incorporated by reference and made a part of this Agreement (or agreement). Title VI also includes protection to persons with "Limited English Proficiency" in any program or activity receiving federal financial assistance, 42 U.S.C. § 2000d et seq., as implemented by the Department of the Treasury's Title VI regulations, 31 CFR Part 22, and herein incorporated by reference and made a part of this Agreement or agreement.

6. Subrecipient understands and agrees that if any real property or structure is provided or improved with the aid of federal financial assistance by the Department of the Treasury, this assurance obligates the Subrecipient, or in the case of a subsequent transfer, the transferee, for the period during which the real property or structure is used for a purpose for which the federal financial assistance is extended or for another purpose involving the provision of similar services or benefits. If any personal property is provided, this assurance obligates the Subrecipient for the period during which it retains ownership or possession of the property.
7. Subrecipient shall cooperate in any enforcement or compliance review activities by the Department of the Treasury of the aforementioned obligations. Enforcement may include investigation, arbitration, mediation, litigation, and monitoring of any settlement agreements that may result from these actions. The Subrecipient shall comply with information requests, on-site compliance reviews and reporting requirements.
8. Subrecipient shall maintain a complaint log and inform the Department of the Treasury of any complaints of discrimination on the grounds of race, color, or national origin, and limited English proficiency covered by Title VI of the Civil Rights Act of 1964 and implementing regulations and provide, upon request, a list of all such reviews or proceedings based on the complaint, pending or completed, including outcome. Subrecipient also must inform the Department of the Treasury if Subrecipient has received no complaints under Title VI.
9. Subrecipient must provide documentation of an administrative agency's or court's findings of non-compliance of Title VI and efforts to address the non-compliance, including any voluntary compliance or other agreements between the Subrecipient and the administrative agency that made the finding. If the Subrecipient settles a case or matter alleging such discrimination, the Subrecipient must provide documentation of the settlement. If Subrecipient has not been the subject of any court or administrative agency finding of discrimination, please so state.

10. If the Subrecipient makes sub-awards to other agencies or other entities, the Subrecipient is responsible for ensuring that sub-Subrecipients also comply with Title VI and other applicable authorities covered in this document. State agencies that make sub-awards must have in place standard grant assurances and review procedures to demonstrate that they are effectively monitoring the civil rights compliance of sub-Subrecipients.

The United States of America has the right to seek judicial enforcement of the terms of this assurance document and nothing in this document alters or limits the federal enforcement measures that the United States may take in order to address violations of this document or applicable federal law.

EXHIBIT F, RESERVED

Exhibit G – SAMPLE SLFRF REPORTING MODIFICATION FORM

| | | | |
|-------------------|-----|---------------------|--|
| Grantee: | | Grant Agreement No: | |
| Project Title: | | Project No: | |
| Project Duration: | To: | From: | |
| State Agency: | | | |

This form serves as notification that there has been a change to the reporting requirements set forth in the original SLFRF Grant Agreement.

The following reporting requirements have been (add/ remove additional rows as necessary):

| Updated Reporting Requirement (Add/Delete/Modify) | Project Number | Reporting Requirement |
|--|----------------|-----------------------|
| | | |
| | | |
| | | |
| | | |
| | | |
| | | |
| | | |
| | | |
| | | |
| | | |
| | | |

By signing this form, the Grantee agrees to and acknowledges the changes to the reporting requirements set forth in the original SLFRF Grant Agreement. All other terms and conditions of the original SLFRF Grant Agreement, with any approved modifications, remain in full force and effect. Grantee shall submit this form to the State Agency within 10 business days of the date sent by that Agency.

Grantee

Date

State Agency Grant Manager

Date

EXHIBIT H – APPLICABLE LAWS

Laws, regulations, and authoritative guidance incorporated into this Grant include, without limitation:

1. Housing and Community Development Act of 1974, Pub L, No. 93-383, as amended.
2. Cranston-Gonzales National Affordable Housing Act of 1990, as amended
3. 24 CFR Part 92, HOME Investment Partnerships Program Final Rule
4. State of Colorado Community Development Block Grant (CDBG) Guidebook, available on DOLA's website.
5. 24 CFR Parts 0-91 Housing and Urban Development.
6. 24 CFR Subtitle B, Chapter I – XXV, HUD.
7. 24 CFR Part 58, Environmental Review Procedures for Entities Assuming HUD Environmental Responsibilities.
8. 2 CFR Part 200 Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards
9. 2 CFR Part 230, Cost Principles for Non-Profit Organizations.
10. 2 CFR Part 200 Section 500, *et seq.*, Audit Requirements.
11. §29-1-601, *et seq.*, C.R.S., Local Government Audit Law.
12. §24-32-106 C.R.S., Powers of the director provision.
13. §24-32-705(1)(i) C.R.S., DOH ability to accept and receive grants
14. 16 USC §469, *et seq.*, Historic Preservation
15. 2 USC Chapter 26, Disclosure of Lobbying Activities.
16. 5 USC §552a, Public Information; agency rules, opinions, order, records and proceedings (Privacy Act 1974).
17. 8 USC §1101-1646, Immigration and Nationality.
18. 12 USC §§1701- 1701z-15, National Housing Act.
19. 15 USC Chapter 49, Fire Prevention and Control.
20. 16 USC Chapters 1-92, Conservation.
21. 16 USC §469, *et seq.*, Historic Preservation
22. 16 USC §1531, *et seq.*, Endangered Species
23. 16 USC §1271, *et seq.*, Wild and Scenic Rivers
24. 20 USC Chapter 38, Discrimination Based on Sex or Blindness (Title IX, as amended, Education Amendment of 1972).

25. 29 USC Chapter 8, §§201, 206, *et seq.*, as amended, Labor.
26. 29 USC Chapter 14 Age Discrimination in Employment.
27. 29 USC Chapter 16, §§793-794, *et seq.*, as amended, Vocational Rehabilitation and Other Rehabilitation Services.
28. 31 USC Subtitles I – VI, Money and Finance.
29. 40 USC Subtitle I, Federal Property and Administrative Services.
30. 40 USC Subtitle II, Public Buildings and Works.
31. 40 USC §§ 3141 – 3148, Wage Rate Requirements (Davis Bacon).
32. 40 USC §§ 3701 – 3708, Contract Work Hours and Safety Standards Act.
33. 40 CFR Parts 1500-1508, Council on Environmental Quality (Regulations Implementing NEPA).
34. 41 CFR Chapter 60, Office of Federal Contract Compliance Programs, Equal Employment Opportunity, Department of Labor.
35. 41 USC § 6502, *et seq.*, Walsh-Healey Public Contracts Act.
36. 41 USC Chapter 81, Drug Free Workplace.
37. 42 USC Chapter 6A, Public Health Service.
38. 42 USC Chapter 21, Civil Rights.
39. 42 USC Chapter 45 Fair Housing.
40. 42 USC Chapter 50, National Flood Insurance.
41. 42 USC Chapter 55, National Environmental Policy.
42. 42 USC Chapter 63, Lead-Based Paint Poisoning Prevention.
43. 42 USC Chapter 69, Community Development.
44. 42 USC Chapter 76, Age Discrimination in Federally Assisted Programs.
45. 42 USC Chapter 85, Air Pollution Prevention and Control.
46. 42 USC Chapter 89, Congregate Housing Services.
47. 42 USC Chapter 126, Equal Opportunity for Individuals with Disabilities.
48. 42 USC Chapter 130, National Affordable Housing.
49. 42 USC §§300f – 300j-26, Safe Drinking Water
50. 49 CFR Part 24, as amended, Uniform Relocation Assistance and Real Property for Federal and Federally Assisted Programs.
51. §24-34-301, *et seq.*, C.R.S., Colorado Civil Rights Division.
52. §24-34-501, *et seq.*, C.R.S., Housing Practices.

53. §24-75-601, *et seq.*, C.R.S., Legal Investment of Public Funds.
54. Executive Order 11063, HUD Equal Opportunity in Housing, as amended by Executive Order 12259, Leadership and Coordination of Fair Housing in Federal Programs.
55. Executive Order 11593, Protection and Enhancement of the Cultural Environment.
56. Executive Order 11988, Floodplain Management.
57. Executive Order 11990, Protection of Wetlands
58. Public Law 110-289, Housing and Economic Recovery Act of 2008.
59. Public Law 111-203, Dodd-Frank Wall Street Reform and Consumer Protection Act of 2010.
60. Compliance with all applicable standards, orders, or requirements issued pursuant to section 508 of the Clean Water Act (33 USC §1368), Executive Order 11738, and Environmental Protection Agency regulations (40 CFR Part 15). (Applicable to contracts, subcontracts, and subgrants of amounts in excess of \$100,000).
61. Mandatory standards and policies relating to energy efficiency which are contained in the state energy conservation plan issued in compliance with the Energy Policy and Conservation Act (Pub. L. 94-163, 89 Stat. 871). [53 FR 8068, March 11, 1988, as amended at 60 FR 19639, Apr. 19, 1995]

EXHIBIT I - RESERVED

EXHIBIT J-PII CERTIFICATION

STATE OF COLORADO THIRD PARTY INDIVIDUAL CERTIFICATION FOR ACCESS TO PII THROUGH A DATABASE OR AUTOMATED NETWORK

Pursuant to § 24-74-105, C.R.S., I hereby certify under the penalty of perjury that I have not and will not use or disclose any Personal Identifying Information, as defined by § 24-74-102(1), C.R.S., for the purpose of investigating for, participating in, cooperating with, or assisting Federal Immigration Enforcement, including the enforcement of civil immigration laws, and the Illegal Immigration and Immigrant Responsibility Act, which is codified at 8 U.S.C. §§ 1325 and 1326, unless required to do so to comply with Federal or State law, or to comply with a court-issued subpoena, warrant or order.

Signature: _____

Printed Name: _____

Date: _____

EXHIBIT J-PHI CERTIFICATION

STATE OF COLORADO THIRD PARTY ENTITY / ORGANIZATION CERTIFICATION FOR ACCESS TO PHI THROUGH A DATABASE OR AUTOMATED NETWORK

Pursuant to § 24-74-105, C.R.S., I, Raymond Lee III, on behalf of City of Greeley
(legal name of entity / organization) (the "Organization"), hereby certify under the penalty of perjury
that the Organization has not and will not use or disclose any Personal Identifying Information, as
defined by § 24-74-102(1), C.R.S., for the purpose of investigating for, participating in, cooperating
with, or assisting Federal Immigration Enforcement, including the enforcement of civil immigration
laws, and the Illegal Immigration and Immigrant Responsibility Act, which is codified at 8 U.S.C. §§
1325 and 1326, unless required to do so to comply with Federal or State law, or to comply with a court-
issued subpoena, warrant or order.

I hereby represent and certify that I have full legal authority to execute this certification on behalf of the
Organization.

Signature:

Printed Name:

Title:

Date:

DocuSigned by:

Raymond Lee III

Raymond Lee III

City Manager

12/20/2023 | 3:05 PM MST

FORM 1 - RESIDENCY DECLARATION

In order to be eligible to receive the assistance you seek, you, as an applicant must be lawfully within the United States. Please read this Declaration carefully. Please feel free to consult with an immigration lawyer or other expert of your choosing.

I, _____, swear or affirm under penalty of perjury that (check one):

☐ I am a United States citizen, or

☐ I am a non-citizen national of the United States, or

☐ I have an immigration status that makes me a "qualified alien."

I hereby agree to provide any documentation which may be required pursuant to Federal law, Interim Guidelines published by the United States Department of Justice (62 FR 61344) or, if applicable, Colorado laws and regulations, if the Colorado laws are not inconsistent with Federal law.

I acknowledge that making a false, fictitious, or fraudulent statement or representation in this Declaration is punishable under the criminal laws of Colorado as perjury in the second degree under Colorado Revised Statutes §18-8-503 and shall constitute a separate criminal offense each time a public benefit is fraudulently received.

Name (please print)

Signature

Date

Attachment: Leveraging Healthcare Resources

Attachment includes copy of signed commitment letter between Northrange Behavioral Health and the City of Greeley documenting the Healthcare Resources formally committed to be provided to CoC program participants

Written Commitment of Healthcare Resources to CoC-Funded Project Recipients

1. **Name of Healthcare Provider Committing Resources, "Healthcare Service Provider":**
North Range Behavioral Health
2. **Name of Agency and Name of CoC Project Provided Healthcare Resources "CoC Project":**
City of Greeley
3. **Type Healthcare Resources Available to Project Recipients:**
 - a. Mental Health Care
 - b. Substance Use Treatment
4. **Description of Healthcare Services Available to all Project Recipients, who qualify and choose services:**
 - Outpatient Mental Health therapy
 - Outpatient Substance Use Therapy
 - Psychiatric Med mana
 - Crisis Response
5. **Dates of Commitment of Healthcare Services:**
7/01/2025 – 6/30/2026, or for the length of the FY24 CoC grant period. Commitments will be reviewed for renewal yearly as appropriate
6. **Estimated Number of Project Recipients, per year:**
4
7. **Value of Commitment of Healthcare Resources:**

Is the value of Committed Resources greater than \$14,250.00 (25% of total CoC Project Funding Request)?

Yes / No

Estimated value of Healthcare Resource Commitment: \$56,000

8. Affirmation of Project Eligibility Based on CoC Fair Housing Requirements

KC Project eligibility for program participants in the CoC Project will be based on CoC Program fair housing requirements and will not be restricted by Healthcare Service Provider.

Kim Collins

Authorized Representative, Healthcare Service Provider

October 28, 2024

Date

Amanda Shreve

Authorized Representative, CoC Project

10/29/2024

Date