

Practical Application and Integration of Human & Organizational Performance, Incident Analysis, Procedure Excellence and Leadership Development

- Fisher IT, Inc.

 271 Executive Park Dr.
 Concord, NC 28025
- www.improvewithfit.com
- info@improvewithfit.com
- (888) 240-0119

Top 3 Holiday Error Traps... Do you see what I see?

Error Traps increase the probability that an individual could make an error (or mistake) that unintentionally results in a bad outcome. These error traps often lay hidden, ready to spring when we least expect it. In order to deal with the error traps, and reduce the probability of a mistake, we must know what they look like, what they feel like, what they will do to you, and what you can do about them. We must watch for



clues, or triggers, to tell us that a trap exists. Once we recognize a trap, we can easily figure out ways to avoid it, so we don't fall in and cause harm to ourselves, a family member, a teammate, or an asset.

Please use this article as a short synopsis that you, your managers, supervisors, peers, and family can use to facilitate a discussion to raise awareness and make this a safer holiday season.

There are three very prominent error traps that, while they exist all year, are especially heightened during holidays. Three of the heightened error traps to watch for are Stress, Distractions, and "End of Shift." Let's discuss each of these, and we'll even throw in a bonus error trap at the end!

TRAP # 1 <u>Stress -</u> That physiological transference from pressure (where many people can thrive in performance) to stress (where most people do NOT perform well). Stress can be driven from either external sources or from internal sources. It is important to understand that while we may not be able to take away the stressor, we can still identify the triggers, and use some simple tools to reduce the probability of a mistake. Stress is particularly heightened during the holidays from both internal and external sources.

Some of the triggers are: deep sighs, lack of focus, impatience, frustration with conditions or people, outbursts, fast heart rate, and increased blood pressure.

To combat stress as an error trap: take deep breaths and hold them and release them slowly to let your body and mind settle down, slow the pace of tasks by visualizing and verbalizing the actions, take a quick break to refocus your mind, and ask someone for help.

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TRAP # 2 Distractions - Distractions may be the most common error trap during the holiday season. These occur when our brain is trying to do the task at hand, but it is also trying to think about other things. Distractions try to force our brain to multi-task, which is extremely difficult for most people. The challenge is that many of us THINK we can multi-task, but the physiological reality is that very few humans can accomplish multiple, conscious, simultaneous thoughts and actions, and do them successfully. Error and mistake rates skyrocket when we try to do this, and this drives incidents.

Some of the triggers are: lack of focus, forgetting where you are in a task, frequent interruptions by others, catching yourself with your mind somewhere else other than the task at hand, and switching back and forth between task

TRAP #3 End of Shift - (AKA Goal Line Fever!)— As a holiday vacation approaches, we may try to multi-task as we try to do all we have left before we leave, which also increases our time pressure and therefore increases our error rate. Thinking about the holidays (positively or negatively) can be a distraction that is very hard to see and manage. We may get interrupted by family or friends during key tasks, especially as we get closer to and prepare for the holiday. The end of shift trap interacts with several others making it a key trap during the holiday season.

Some of the triggers include: thinking about the holiday during work, taking calls when you normally wouldn't, worrying about family or travel, getting your mind ready for the celebration.

To combat the traps of distractions and end of the shift: slow the pace of the task by verbalizing actions and consciously following processes. Verbalization forces your mind to focus on the task and reduces error probability. Don't forget to stop and seek out help if you find yourself confused, overwhelmed, or unsure!

Holiday periods can make our time schedules busier than normal. The risk to a safe operation increases since the probability for errors increases during that time.

All these traps impact us in different ways related to our personality tendencies. People who have predominantly task-oriented personalities react differently to distractions and stress than those who have more people-oriented personalities. For more information on your own and your teams' personality tendencies, visit www.error-reduction.com and "Discover your E-Colors".



Bonus Trap: Infrequent or first-time tasks - Very often during the holidays, we may have to cover for other workers and end up doing tasks that we might have never done or may not have done in the last six months. These tasks significantly increase the probability that someone may make an error at a rate of up to 50%!

Slow down, verbalize your actions, follow processes step by step and absolutely stop and ask for help, even when it is uncomfortable!